

## FY COMPREHENSIVE ANNUAL FINANCIA REPORT Fiscal Year 2009 End **FINANCIAL**

Atlanta Independent School System Atlanta, Georgia

Fiscal Year 2009 Ended June 30, 2009





#### COMPREHENSIVE ANNUAL FINANCIAL REPORT

FISCAL YEAR ENDED JUNE 30, 2009

Prepared by Office of the Chief Financial Officer Charles A. Burbridge

130 Trinity Avenue, SW

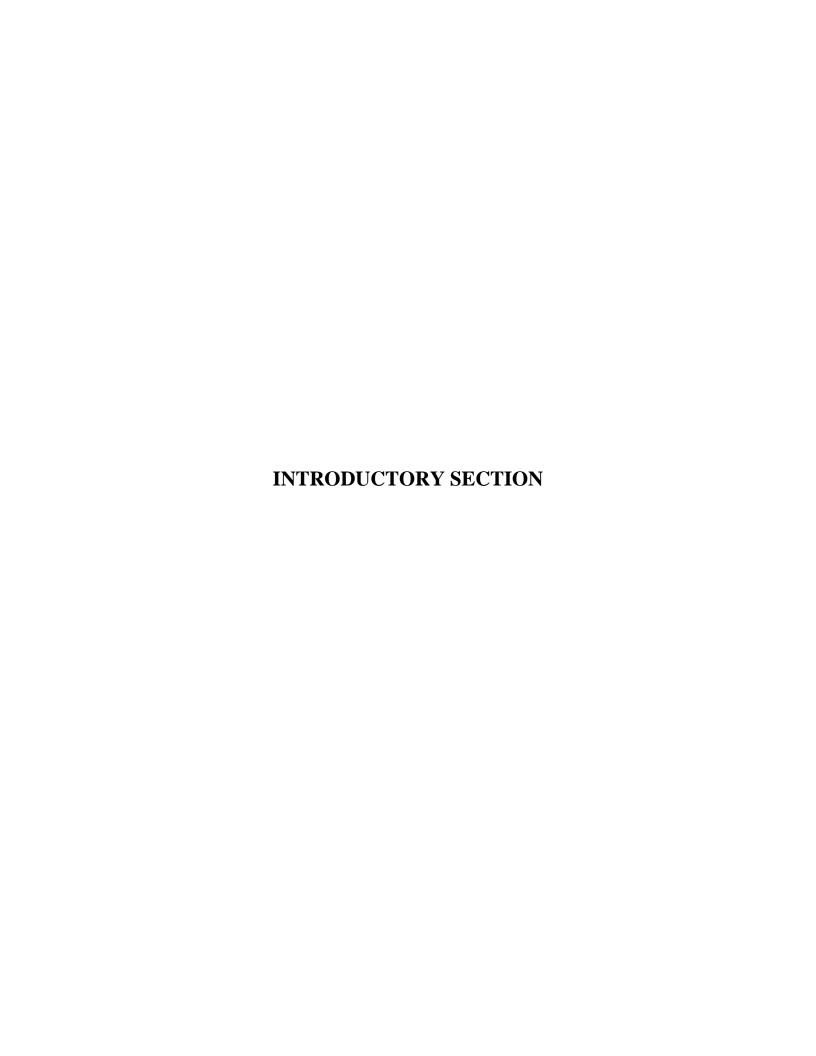
Atlanta, Georgia 30303

INTRODUCTORY SECTION	Page
Letter of Transmittal	i
GFOA Certificate of Achievement	viii
List of Principal Officials	ix
Appointed Officials	xiii
Organization Chart	xiv
FINANCIAL SECTION	
Report of Independent Certified Public Accountants	1
Management's Discussion and Analysis	3
Basic Financial Statements:	
District-wide Financial Statements: Statement of Net Assets	15
Statement of Activities	16
Fund Financial Statements: Balance Sheet – Governmental Funds	17
Reconciliation of Governmental Funds Balance Sheet to the District-wide Statement of Net Assets	18
Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds	19
Reconciliation of Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances to the District-wide Statement of Activities	20
Statement of Net Assets – Proprietary Fund – Food Services	21
Statement of Revenues, Expenses and Changes in Net Assets – Proprietary Fund – Food Services	22

	Page
Statement of Cash Flows – Proprietary Fund – Food Services	23
Statement of Fiduciary Assets and Liabilities	24
NOTES TO THE BASIC FINANCIAL STATEMENTS	25
REQUIRED SUPPLEMENTARY INFORMATION	
Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – General Fund	54
Schedule of Funding Progress and Employer Contributions	55
OTHER SUPPLEMENTARY INFORMATION	
Non-Major Governmental Funds:	
Combining and Individual Fund Statements and Schedules:	
Combining Balance Sheet – Non-major Governmental Funds	56
Combining Statement of Revenues, Expenditures and Changes in Fund Balances – Non-major Governmental Funds	57
Combining Balance Sheet – Non-major Governmental Funds – Charter Schools	58
Combining Statement of Revenues, Expenditures and Changes in Fund Balances – Non-major Governmental Funds – Charter Schools	59
Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – Title I Fund	60
Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – Title II Fund	61
Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – Title IV-B Fund	62
Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – Lottery Fund	63

	Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual –Other Federal Programs Fund	64
	Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – Other Special Projects Fund	65
	Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – Capital Projects Fund	66
	Combining Statement of Changes in Assets and Liabilities - Agency Fund	67
	Quality Basic Education Programs - Program Expenditures	68
	General Fund Quality Basic Education Programs - Schedule of Allotments and Expenditures by Program	69
	Schedule of Expenditures by Object - Lottery Programs	70
	Schedule of Approved Local Option Sales Tax Projects	71
	Schedule of State Revenue	72
STA	TISTICAL SECTION (UNAUDITED)	
	Net Assets by Component	73
	Changes in Net Assets	74
	Governmental Fund Balances	76
	Changes in Governmental Fund Balances	77
	General Fund Revenues by Source	78

General Fund Expenditures by Function	79
Assessed and Estimated Actual Value of Taxable Property	80
Property Tax Rates – All Overlapping Governments	81
Principal Property Taxpayers	82
Property Tax Levies and Collections	83
Comparison of Property Tax Millage Rates	84
Tax Millage Rates	85
Demographic Statistics	86
General Fund per Pupil Cost	87
School Breakfast Program	88
School Lunch Program	89
Number of Schools	90
Principal Employers	91





February 26, 2010

#### Dear Colleagues and Friends:

Atlanta Public Schools began its journey to excellence in 1999, under the leadership of Superintendent Dr. Beverly L. Hall. Guided by the belief that every child can learn and grow if provided quality instruction in a safe and positive environment, Atlanta Public Schools (APS) began implementing research-based reform models throughout the district. These reform models focus on increasing student achievement through a personalized educational experience.

#### **Snapshot of Atlanta Public Schools**

The APS story serves as a model for urban school districts nationwide, offering proof that a single goal – student success – can and does make a difference, regardless of gender or socio-economic background.

Like many urban school systems, a majority of APS students come from challenging home environments: of our 50,000 students, three of four qualify for free or reduced meals – meaning they live close to or below the poverty line. Students also relocate frequently – nearly one-third of our students move during the school year.

Ten years ago, APS struggled in many areas. Student performance trailed the state by double digits, absenteeism was chronic, our graduation rate was below 40 percent, and the district had five superintendents in a 10-year period.

Today, APS is making national headlines with nine consistent years of progress, including steady improvements in student achievement, the ability to hire and retain quality teachers, increased employee morale, and renovated or new facilities.

#### **Highlights:**

- APS was the only urban school district, out of the 11 participating in the rigorous National Assessment of Educational Progress (NAEP) testing, to show significant gains in student performance in all grades and subjects from 2002 to 2007.
- APS is closing the achievement gap with the state.
- APS' graduation rate has nearly doubled to over 70 percent.

- APS has made significant technology and transportation upgrades, including a fleet of new school buses and more than 14,000 computers in our classrooms.
- School improvements include 14 new facilities, 41 renovations and 11 upgrades, thanks to Atlanta citizens who voted three times to pay an additional one penny in sales tax through SPLOST referendums.

#### **APS Points of Pride**

Atlanta Public Schools is healthy and well on its way to being one of the top-performing urban schools districts in the nation. The total transformation of a k-12 urban school district has never been done before in the United States, and experts believe it would take at least 12 years to achieve such a feat. At APS, we're on our way to making history. We can look back on the past ten years with pride.

- **1.** Atlanta Public Schools (APS) is on a consistent nine-year trend of progress. For nine consecutive years, APS students have posted significant academic gains on the Criterion-Referenced Competency Tests. Students also demonstrate across-the-board improvement on the Georgia High School Graduation Tests and End of Course Tests.
- **2. APS** earned the equivalent of the "Triple Crown" of national urban education awards in 2009. Atlanta Board of Education member, Emmett D. Johnson, won the Richard R. Green Award by the Council of the Great City Schools; the Atlanta Board of Education won the Council of Urban School Boards of Education award for Excellence; and Dr. Beverly L. Hall was named National Superintendent of the Year by the American Association of School Administrators.
- 3. The APS Class of 2009 was offered more than \$90 million in scholarships to colleges and universities across the country and abroad. Approximately 2,000 APS students walked across the stage of the Atlanta Civic Center with offers of more than \$90 million in scholarships to colleges and universities, from top-tier institutions, historically black colleges and universities, and Ivy League schools. APS graduates have been accepted at such prestigious and diverse institutions as Harvard, Yale, Princeton, Hampshire, Middlebury, Brandeis, Colgate, Columbia, the U.S. Naval Academy, Bowdoin, Davidson, Howard, Clark Atlanta, Spellman, Morehouse, and the University of Cairo-Egypt.
- **4. APS** has launched one of the largest mathematics and science professional development and curriculum programs in the nation. The General Electric Foundation is indeed bringing "good things to life" at APS. In November 2007, the foundation awarded APS \$22.5 million over a five-year period to support its Math and Science initiative. Funds

are being used to recruit and develop high-quality math and science teachers. The goal is for APS educators to use project-based, hands-on techniques to help prepare students for technical careers around the world.

- **5.** The Nation's Report Card shows that, since 2003, APS math, reading and writing scores improved faster than any other major U.S. urban school district. Former U.S. Secretary of Education Margaret Spellings was a frequent visitor to APS over the past few years. She congratulated the district for its outstanding performance on the National Assessment of Educational Progress (NAEP). Often referred to as the Nation's Report Card, NAEP is the only national test that measures U.S. students using a common yardstick. The growth in APS scores outpaced the national average, the state average and urban school districts in other major U.S. cities, including Boston, Los Angeles and New York City.
- **6. APS continues to attract, develop and reward quality teaching.** Research shows that the No. 1 predictor of student achievement is quality teaching. As of June 2009, 68 APS teachers have earned National Board Certification, and 21 have earned APS Master Teacher Certification in recognition for their excellence in classroom instruction, mastery of subject areas and student achievement. To retain and develop effective educators, APS is redesigning support systems from mentoring and common planning time to continuing education programs and data-driven instructional tools. While APS offers one of the highest-paying public school teaching salaries in metro Atlanta, the district continually explores ways to restructure teacher rewards and compensation. The goal is to make teaching the profession of choice again for the best and brightest college students and to reward teachers for making a difference.
- 7. Using in-depth academic and social services, Project GRAD is turning around schools once labeled lowest performing. Project GRAD (Graduation Really Achieves Dreams) provides intensive academic and social support services to students in grades kindergarten through college. The initiative serves more than 13,000 students in one-third of APS schools, including three high school campuses and the 17 elementary and middle schools that feed into those high schools. Project GRAD schools show an increase in attendance, test scores, graduation rates and college enrollment, proving that urban school system challenges can be overcome with the right resources and instructional approaches.
- **8.** APS is changing the middle school experience through single-gender learning and other reform initiatives. In August 2007, the district opened two single-gender academies: the B.E.S.T. (Business, Engineering, Science and Technology) Academy at

Benjamin S. Carson for boys and the Coretta Scott King Young Women's Leadership Academy for girls. These schools, the first single-gender academies in the district in 60 years, provide mentoring, guidance and resources to students. APS also is redesigning its traditional middle schools across the district to increase student achievement by providing adolescents with individualized instruction and smaller classroom settings. Districtwide, 86 percent of APS middle schools made AYP in 2009 – more than in the previous year – with two middle schools coming off the needs improvement list.

**9. APS'** move to small high school learning environments results in higher graduation rates. Under the High School Transformation initiative, the days of large, comprehensive high schools at APS are nearly finished. The district is transforming high schools into smaller, personalized learning environments. The transformation started with The New Schools at Carver, which opened in August 2005 as one campus with five small schools, each with its own academic theme (health sciences, technology, arts, entrepreneurship and early college). APS' high school graduation rate increased from 39 percent in 2002 to 71.7 percent in 2008. In May 2009, students from Carver's "Legacy Class," the first graduating class under the small schools model, graduated with more than \$18 million in scholarship offers. By 2010- 2011, all APS high schools will be transformed into small schools or small learning communities. The goal is to graduate ninth-graders within four years and equip them with real options for post-secondary success.

**10. APS' extensive network of business, community and philanthropic support continues to propel the success of its students.** Through community engagement and strong partnerships, APS continues to implement innovative activities and programs to foster student achievement. With local and national partnerships that include the Atlanta Education Fund, Atlanta Partners for Education (through the Metro Atlanta Chamber), the GE Foundation and the Bill and Melinda Gates Foundation, APS students thrive through hands-on learning, mentoring and leadership – inside and outside the classroom.

#### **Challenges Ahead**

We know the members of our board of education and the over 6,200 Atlanta Public Schools professionals would want me to be very candid. There are signs on the horizon that our progress could be slowed down – or stopped in its tracks. We'd like to touch on three challenges in particular:

• The first one is teacher and leadership quality. Just as the entire workforce is experiencing the overwhelming impact of the baby boom generation moving into retirement, so, too, are we feeling the loss of qualified candidates to lead our schools

and to teach our children. Recruiting and retaining qualified professionals to meet the needs of urban children are not easy tasks. Yet without quality leaders and highly competent teachers, we won't meet our goals. Federal and state assistance – through methods such as alternative certification for both teachers and principals; induction programs; smaller class sizes; and differential, performance or incentive pay – are essential in this endeavor. We must find ways to attract – and equally important, to retain – the brightest of our college graduates to teach and lead in Atlanta Public Schools.

• The second challenge is budget cuts and unfunded liabilities. Uncertainty remains the watchword. The percentage of contributions from the state to education remains low. State austerity cuts, totaling \$52 million over the past six years, have not been restored. On top of that, we've learned that because of state budget cuts for this year, we will lose at least \$5 million – and that could grow to as much as \$17 million. Almost 23 percent of our school district's budget comes from state revenue, while the majority – approximately 75 percent – is borne by local taxpayers.

Another very real strain on our budget is our pension liability, which stems from a change to the City of Atlanta's pension plan 30 years ago! During fiscal year 2009, APS made payments in excess of the annual required contribution thus resulting in a net pension asset of \$7,272,550 as of June 30, 2009.

We can't and won't ignore our core funding mandates, including an aggressive academic plan that supports our students. Money matters in the education of our students. Maintaining academic coaches and counselors and providing supports outside the classroom – such as nurses and social workers – call for more, not fewer, resources. We can make a sustainable, across-the-board impact on student achievement but only if we make the right investments.

• The third challenge we are facing at APS is the demographic shifts that are occurring in Atlanta. These could lead to more school closings; in some cases, new schools; in other areas, relocations; and an overall increase in mobility for students and teachers. This, of course, would negatively impact the continuity of instruction.

#### Strategic Planning, Implementation and Measurement

Atlanta Public Schools understands that a sound strategic plan is essential to the effective delivery of a world-class education. APS employs the Balanced Scorecard (BSC) strategic management system to increase total customer value to students, parents, employees and community members. The strategic management system allows APS to measure regularly core district performance functions while balancing integrated, SMART (Specific, Measurable, Attainable, Relevant and Time-bound) objectives. In addition, the adopted system delivers a level of strategic clarity that ensures more accurate forecasting for future organizational needs.

#### Financial Information

Despite some of the challenges facing APS, we ended the fiscal year better than budgeted in the General Fund. Using the full accrual basis of accounting, APS has total net assets of \$1.3 billion, an increase of approximately \$60.7 million from fiscal year 2008 (See Management's Discussion and Analysis).

Fund Accounting: The APS reports its financial activities through the use of fund accounting. This is a system wherein transactions are reported in self –balancing sets of accounts to reflect the results of activities. (See Notes A of the Notes to the Basic Financial Statements for a summary of significant accounting policies and a description of fund types.

Internal Control Structure: The APS financial management officials are responsible for implementing and enforcing a system of internal controls to protect the assets of the APS from loss, theft, or misuse and to ensure that reliable accounting data are available for the timely preparation of financial statements in accordance with GAAP. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of control should not exceed the benefits likely to be derived and that the evaluation of costs and benefits requires estimates and judgments by management.

#### **Awards**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to APS for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2008. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

#### Acknowledgements

This report could not have been prepared without the dedicated and effective help of the entire Finance Department staff. We wish to express our gratitude and appreciation to them for their contributions and professionalism.

#### In Closing

We are pleased to present to the community our Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2009. Our community deserves the highest quality instruction, outstanding academic programs and comprehensive student development supports to prepare our city's youth for the challenges of the world of tomorrow. Equally important, our community deserves relevant financial information and tight fiscal controls that will result in greater accountability to our taxpayers, legislators and government entities that serve the needs of our students. We will continue to do our very best to meet both goals.

Respectfully submitted,

Charles A. Burbridge, Chief Financial Officer Beverly L. Hall, Ed.D.

Superintendent

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

#### Atlanta Public Schools Georgia

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2008

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

WILD STATES

WHITE STATES

AND

CORPORATION

President

**Executive Director** 

#### List of Principal Officials June 30, 2009

#### SCHOOL SYSTEM BOARD MEMBERS

#### District 5: LaChandra D. Butler Burks, Chair

Ms. Burks currently serves as Chair of the Atlanta Board of Education. Born and raised in Atlanta, Georgia, LaChandra Butler Burks' passion for children and commitment to education has been evident all of her life. As a product of Atlanta Public Schools, she considers it an honor to now serve as a member of the Atlanta Board of Education because it allows her to fight daily to have quality, public education for the children of a city she dearly loves. It is her strong belief that everyone must be involved in making sure that children are whole and well.

On November 8, 2005, the residents of Atlanta elected LaChandra Butler Burks out of six candidates with 58% of the votes as the Atlanta Board of Education District 5 Representative. A graduate of L.P. Miles Elementary School and C.L. Harper High School with a Bachelors Degree from State University of West Georgia, (formerly West Georgia College) and a Masters of Business Administration from Keller Graduate School of Management. LaChandra Butler Burks received most of her political experience from having worked under the leadership of three Atlanta mayors for 13 years.



#### District 3: Cecily Harsch-Kinnane, Vice Chair

Ms. Harsch-Kinnane currently serves as Vice Chair of the Atlanta Board of Education. She has been involved in Atlanta Public Schools for nine years. She and her husband, Paul, have three children in APS and she has served as PTA president at Morningside E.S., on the PTA boards at Inman M.S. and Grady H.S., as co-president of the Council of Intown Neighborhoods and Schools and on the principal selection committee at several schools. She has been involved with Habitat for Humanity, served on the City of Atlanta Elected Officials Compensation Commission and on the board of the Atlanta Youth Soccer Association. Ms. Harsch-Kinnane is a former middle and high school math teacher and has recently been the coordinator of an after school-mentoring program. She is a native of Atlanta, received a BA in Mathematics from Brown University, and has done graduate work in Math Education and Educational Psychology at Georgia State University.



#### District 1: Brenda J. Muhammad

Brenda Muhammad is the executive director of the Atlanta Victim Assistance, Inc. (AVA), an organization that advocates for the fundamental rights of victims and witnesses of crime with compassion, dignity and respect. AVA provides comprehensive services, which remove barriers, strengthen victims and their families and foster a healthy transition from victim to survivor.

Passionate about children and their educational needs, particularly those who are underserved, Brenda currently serves as the School Board Representative for District 1. She has also served the Atlanta School Board in times past as Chair and Vice Chair.



#### **District 2: Khaatim Sherrer El**

In November 2003, voters in District 2 elected Khaatim S. El to the Board of Education as the youngest board member in the history of the Atlanta Public Schools. He has served as Chair of the Board Development/Workshops Committee. He is a Board Representative on the Project Grad Committee and on the Fulton County Department of Health and Wellness Board.

During his high school years, Khaatim served on the Board of Education in Newark, New Jersey as the student representative, beginning his work and interest in youth advocacy and public education. Khaatim is a proud graduate of Morehouse College where he earned a degree in Urban Studies and Public Policy.



#### District 4: Kathleen Barksdale Pattillo

Kathleen (Katy) Pattillo served as chair of the Atlanta Board of Education (2006-2008). Prior to her board work, she served as copresident of the PTA at Sarah Smith Elementary School and as the chair of the Boys & Girls Club of Metro Atlanta. She previously practiced law, has worked at CNN, the Southern Company and in the press offices of the U.S. Senate Majority Leader Howard Baker and Sen. Herman E. Talmadge.

Ms. Pattillo received her J.D. degree from Emory University School of Law and her B.A. in political science from the University of Georgia after attending Hollins College. She serves as a trustee of the Boys & Girls Club of Metro Atlanta.



#### **District 6: Yolanda Johnson**

Yolanda Johnson is a proud resident of the Adams Park Community of Southwest Atlanta. She is a product of public schools, and a practicing attorney who has been actively engaged in the community since she made Atlanta her home more than a decade ago.

She began volunteering with the Atlanta Public Schools (APS) when she agreed to serve on a committee redeveloping the curriculum for the Law and Government Magnet at Therrell High School. This experience gave her unique system insight, and firsthand knowledge of how even a small group of dedicated people can make differences in the lives of our children; our future.



#### Seat 7: Eric W. Wilson

Eric W. Wilson was elected to the Atlanta Board of Education, District 7 At-Large in November 2001. In 2003 through 2005, he served the Board as Vice Chair additionally; he has chaired the Facilities Commission and has served as an active member of numerous other board committees.

Eric W. Wilson holds a Master of City Planning degree from the Georgia Institute of Technology, a Bachelor of Science in Public and Environmental Affairs from Indiana University and received his Military Officer Commission from the Indiana Military Academy.



#### **Seat 8: Mark Riley**

"Revitalizing Atlanta's inner city has been a focus of my professional life, and I have always firmly believed that revitalization of the city must be paralleled by the development of a system of high performing schools. Without such schools, Atlanta will not fulfill its potential to prepare its residents to contribute to a high quality of life not only for themselves, but for all of us."

Mr. Riley is Managing Partner of Urban Realty Partners, an in-town real estate development firm. He is also Director of the Sartain Lanier Family Foundation (focused on improving education options in the metro Atlanta area) and serves on several civic boards. He holds J.D. and B.A. degrees from Vanderbilt University, and is active in alumni affairs.



#### Seat 9: Emmett D. Johnson

Mr. Emmett Johnson has proven that he is a person dedicated to making a positive difference. He is committed to serving the needs of our youth. He is knowledgeable about educational issues. As a member of the Atlanta Board of Education, Mr. Johnson:

Mr. Johnson served as Vice-Chair of the Board (2006-2008); has been appointed by Governor Sonny Perdue to the Master Teacher & Academic Coach Implementation Committee (July 2005); served as Chair of the Atlanta Board of Education (2003); chaired the Community Support for School Reform and Innovations Ad Hoc Committee (2000); chaired the Board Development/Board Retreat Task Force (2002); serves on the Facilities Master Plan Oversight Commission and the Parent and Family Involvement Task Force; was a member of the 2001 Georgia School Boards Association Governmental Operations Committee; Is a member of the Georgia School Boards Association Nominating Committee for the selection of the Association's, President; President Elect, and Treasurer (2000 - 2001); served as delegate to the Georgia School Boards Association (2001) and served as a representative to Metro RESA (2001)



#### **Atlanta Board of Education Goals and Objectives**

Each year, the Board of Education adopts goals as a means to improve its educational programs. The human and financial resources are allocated in the budget in order to achieve the adopted goals of the District. The objectives of the Atlanta Board of Education are:

- ➤ To provide and maintain a quality, comprehensive, high-level curriculum to be followed by all schools in the District;
- To enhance the use of technology by students, teachers and staff in the instructional process;
- To enhance political relationships with various entities in the District;
- > To increase public awareness and participation in School District affairs; and
- > To exercise fiscal discipline.

## ATLANTA INDEPENDENT SCHOOL SYSTEM APPOINTED OFFICIALS JUNE 30, 2009

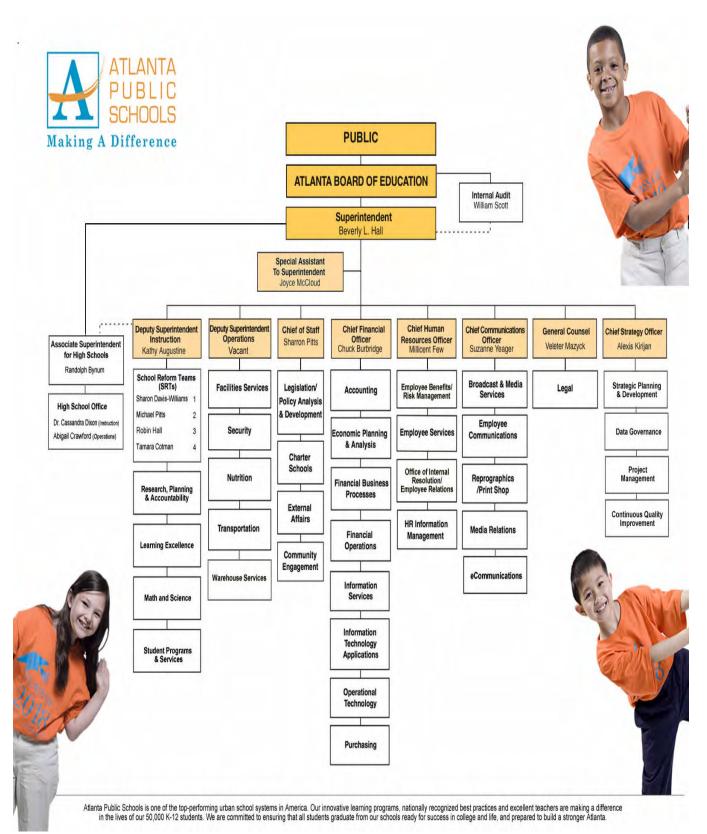
#### **SUPERINTENDENT**

Beverly L. Hall, Ed.D.

#### **SENIOR CABINET**

Charles (Chuck) A. Burbridge	Chief Financial Officer
Veleter Mazyck	General Counsel
Kathy Augustinel	Deputy Superintendent for Instruction
Millicent Few	Chief Human Resources Officer
Vacant	Deputy Superintendent for Operations
Suzanne Yeager	Chief Communications Officer
Joyce McCloudS <sub>1</sub>	pecial Assistant to the Superintendent
Alexis KirijanChi	ief Strategy and Development Officer
Sharron Pitts	Chief of Staff

#### Organizational Chart



#### **Financial Section**



#### INDEPENDENT AUDITOR'S REPORT

To the Superintendent and Members of the Atlanta Independent School System Atlanta, Georgia

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Atlanta Independent School System (the "School System") as of and for the year ended June 30, 2009, which collectively comprise the School System's basic financial statements as listed in the table of These financial statements are the responsibility of the School System's management. responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Atlanta Educational Telecommunications Collaborative, Inc., the School System's discretely presented component unit. In addition, we did not audit the financial statements of Drew Charter School, Inc.; Imagine Wesley International Academy, LLC; KIPP West Atlanta Young Scholars Academy, Inc.; Neighborhood Charter School, Inc.; Southeast Atlanta Charter Middle School, Inc.; Tech High School, Inc.; and, University Community Academy, Inc., which are blended component units, together represent .9% and .5%, respectively, of the assets and revenues of the governmental activities and 23.2% and 5.2%, respectively, of the assets and revenues of the aggregate remaining fund information. The financial statements of the discretely presented component unit and the blended component units detailed above were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for those financial statements, is solely based upon the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The financial statements of the School System's discretely presented component unit, Atlanta Educational Telecommunications Collaborative, Inc., as well as certain blended component units including: Drew Charter School, Inc.; KIPP West Atlanta Young Scholars Academy, Inc.; Neighborhood Charter School, Inc.; Southeast Atlanta Charter Middle School, Inc.; Tech High School, Inc.; and, University Community Academy, Inc. were not audited in accordance with *Government Auditing Standards*. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining

fund information of the Atlanta Independent School System as of June 30, 2009, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As disclosed in Note R to the basic financial statements, the School System changed its depreciation method from the half-year convention to the straight-line depreciation method. Additionally, and as disclosed in Note R to the basic financial statements, the capitalization threshold for all asset classes with the exceptions of land has been increased from \$2,000 to \$50,000.

In accordance with *Government Auditing Standards*, we have also issued our report dated February 26, 2010, on our consideration of the Atlanta Independent School System's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis, the General Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget to Actual, and the Schedule of Funding Progress and Employer Contributions as presented on pages 3 through 14 and pages 54 and 55, respectively, are not a required part of the basic financial statements, but are supplementary information required by accounting principles generally accepted in the United States of America. We and the other auditors have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the School System's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, and statistical section, as listed in the accompanying table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund financial statements and schedules have been subjected to the auditing procedures applied by us and the other auditors in the audit of the basic financial statements and, in our opinion, based on our audit and the reports of other auditors, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied by us and the other auditors in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Manddin & Jenlins, LLC

Atlanta, Georgia February 26, 2010

### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### ATLANTA INDEPENDENT SCHOOL SYSTEM Management's Discussion and Analysis

For the Year Ended June 30, 2009

The discussion and analysis of the Atlanta Independent School System's financial performance provides an overview of the fiscal year ended June 30, 2009. The intent of this discussion and analysis is to examine the School System's financial performance as a whole, identify changes in financial position as well as to provide basic financial statements. The basic financial statements and notes to the basic financial statements should be reviewed by the readers to enhance their understanding of the School System's financial performance as a whole or as an entire operating entity. The basic financial statements contain the following components:

- 1) District-wide financial statements including the Statement of Net Assets and the Statement of Activities, which provide a broad, long-term overview of the School System's finances.
- 2) Fund-level financial statements provide a greater level of detail about the School System's major funds and focus on how well the School System has performed in the short-term in the most significant funds.
- 3) Notes to the Basic Financial Statements.

This report also presents the highlights for the year ended June 30, 2009, and contains other supplementary information.

#### FINANCIAL HIGHLIGHTS

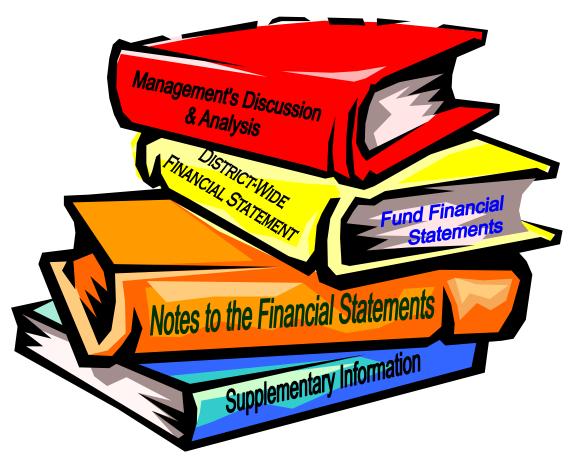
Overall, net assets in fiscal year 2009 increased by 4.9% over fiscal year 2008. This is evidence of management's ability to maintain a balanced budget and effectively control expenses, despite austerity reductions due to economic downturns affecting district revenues. The key financial highlights for fiscal year 2009 as represented are:

#### District-wide Financial Statements:

- ➤ Total net assets for the School System increased from \$1,228.57 million in fiscal year 2008 to \$1,289.24 in fiscal year 2009, an increase of approximately \$60.67 million or 4.9%. Net assets increased by \$59.18 million for Governmental Activities and increased by \$1.49 million for Business-type Activities.
- ➤ Total revenues decreased from \$878.01 million in fiscal year 2008 to \$849.32 million in fiscal year 2009, an decrease of approximately \$(28.69) million or -3.3%. Revenue for Governmental Activities decreased \$(28.87) million while revenue for Business-type activities increased by \$0.18 million.
- ➤ Total expenses decreased \$(17.41) million or -2.2% from \$806.60 million in fiscal year 2008 to \$789.19 million in fiscal year 2009. Expenses decreased in Governmental Activities by \$(8.65) million and decreased by \$(8.76) million in Business-type Activities.

#### Fund Financial Statements:

The School System has prepared its annual financial reports corresponding to the Governmental Accounting Standards Board No. 34 financial reporting model. The following graphic is provided to give the reader an overview of this reporting model.



#### **OVERVIEW OF FINANCIAL STATEMENTS**

#### **District-Wide Financial Statements**

The district—wide financial statements are designed to provide the reader with a broad overview of the School System's finances in a manner similar to those used by private-sector businesses. The Statement of Net Assets and the Statement of Activities provide information about the activities of the whole School System, presenting an aggregate and long-term perspective of the finances. These statements include all assets and liabilities using the accrual basis of accounting. This basis of accounting includes all of the current year's revenues and expenses regardless of when cash is received or paid.

- The *Statement of Net Assets* presents information on all of the Schools System's assets and liabilities, with the difference between the two reported as net assets. Increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.
- The *Statement of Activities* presents information showing how net assets changed during the fiscal year. All changes in the net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of the related cash flows*. Thus, revenues and expenses are reported in the statement for some items that will result in cash flows in future fiscal periods (for example, uncollected taxes and earned but unused vacation leave).

Included in the Statement of Net Assets and Statement of Activities for the School System are two distinct kinds of activities:

- ➤ Governmental Activities Most of the School System's programs and services are reported here including instruction, pupil services, improvement of instruction, educational media, general administrative, school administrative, business services, maintenance and operations of facilities, student transportation and central support.
- Business-type Activities This service is provided on a charge for goods or services basis to recover all of the expenses of the goods or services provided. The Food Services proprietary fund is reported as a business-type activity.

Table 1 - Condensed Statement of Net Assets (in millions of dollars)

	Governmental Activities Business-type Activities							 7	Total School System			
	<u>2009</u>		restated 2008		<u>2009</u>		restated 2008	<u>2009</u>		restated 2008	percentage <u>change</u>	
Current and other assets	\$ 454.52	\$	471.83	\$	2.34	\$	0.89	\$ 456.86	\$	472.72	-3.4%	
Net capital assets and net pension asset	1,019.25		902.82		0.00		0.00	1,019.25		902.82	12.9%	
Total assets	1,473.77		1,374.65		2.34		0.89	1,476.11		1,375.54	7.3%	
Long-term debt outstanding	68.72		67.72		0.00		0.00	68.72		67.72	1.5%	
Other liabilities	117.78		78.84		0.37		0.41	118.15		79.25	49.1%	
Total liabilities	186.50		146.56		0.37		0.41	186.86		146.97	27.1%	
Net assets												
Invested in capital assets,												
net of related debt	962.14		854.30		0.00		0.00	962.14		854.30	12.6%	
Restricted for debt services	2.58		14.76		0.00		0.00	2.58		14.76	-82.5%	
Restricted for capital projects	149.79		167.76		0.00		0.00	149.79		167.76	-10.7%	
Unrestricted	172.75		191.27		1.97		0.48	174.73		191.75	-8.9%	
Total net assets	\$ 1,287.27	\$	1,228.09	\$	1.97	\$	0.48	\$ 1,289.24	\$	1,228.57	4.9%	

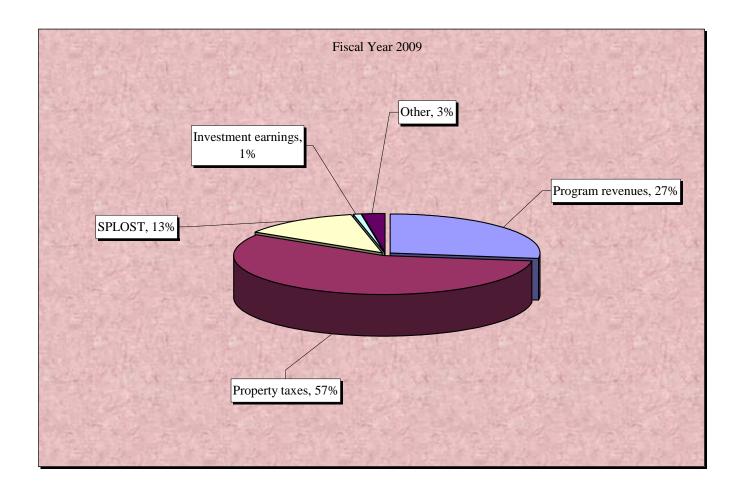
- ➤ **Total assets** increased by \$100.57 million or 7.3%.
- **Current and other assets** decreased by \$(15.86) million or -3.4%.

- ➤ Capital assets, net of accumulated depreciation and the net pension asset for all activities increased by \$116.43 million or 12.9%. For governmental activities, the increase primarily represents additions to buildings and building improvements.
- ➤ **Long-term debt outstanding** increased by \$1.01 million or 1.5%. The increase was primarily due to contingent liabilities.

Table 2 - Condensed Changes in Net Assets (in millions of dollars)

Percentage   Per		_	Governm	Governmental Activities			siness-	type	Activities	Total School System				
Property taxes leviced for debt service   1.75   1.75   1.85   1.95		_	2009	_			)09	_			2009			_
Changes for services														
Operating grants and contributions         205.78         239.45         20.95         20.88         226.73         20.33         -1.29%           Capital grants and contributions         0.00         2.86         0.00         0.00         0.00         2.86         -100.0%           General revenues         Property taxes, levice for general purposes         479.63         470.04         0.00         0.00         108.96         415.74         0.00         0.00         108.96         115.74         0.00         0.00         108.96         115.74         5.9%         Investment carriags         6.42         13.65         0.00         0.00         10.84         115.74         5.9%         Investment carriags         6.42         13.65         0.00         0.00         0.00         1.26         1.35         0.00         0.00         4.23         1.35         0.0%         0.00         1.26         1.15         9.4%         0.00         0.00         1.25         6.86         150.0%         1.15         9.4%         0.00         1.25         6.86         150.0%         1.28         1.28         1.28         1.28         1.28         1.28         1.28         1.28         1.28         1.28         1.28         1.28         1.28         1.2	$\varepsilon$													
Capital grants and contributions   0.00   2.86   0.00   0.00   0.00   0.00   2.86   -100.0%		\$		\$				\$		\$		\$		
Property taxes levide for general purposes   479,63   470,04   0.00   0.00   479,63   470,04   2.0%   Special Purpose Local Option Sales Tax   108.96   115.74   0.00   0.00   108.96   115.74   5.5%   Investment earnings   6.42   13.65   0.00   0.00   0.00   6.42   13.65   5.50%   Cirants and Contributions not restricted to specific programs   4.33   1.35   0.00   0.00   0.00   4.26   1.15   9.4%   Other   17.55   6.86   0.00   0.00   0.00   17.55   6.86   156.0%   Other   17.55   6.86   0.00   0.00   17.55   6.86   156.0%   Other   17.55   0.86   0.00   0.00   17.55   6.86   156.0%   Other   17.55   0.86   0.00   0.00   0.00   17.55   0.86   156.0%   Other   17.55   0.86   0.00						2								
Property taxes, leviced for general purposes   479,63			0.00		2.86		0.00		0.00		0.00		2.86	-100.0%
Special Purpose Local Option Sales Tax   108.96   115.74   0.00   0.00   108.96   115.74   5.9%   Investment earnings   6.42   13.65   0.00   0.00   6.42   13.65   -53.0%   Grants and Contributions not restricted to specific programs   4.33   1.35   0.00   0.00   0.00   4.33   1.35   0.0%   Other Support ytaxes levied for debt service   1.26   1.15   0.00   0.00   0.126   1.15   9.4%   Other   0.17.55   6.86   0.00   0.00   0.00   17.55   6.86   156.0%    Total Revenues   826.08   854.95   23.24   23.06   849.33   878.01   3.3%    Expenses:			450.50		450.04		0.00		0.00		450.60		450.04	2.00/
Investment earnings   G.42   13.65   0.00   0.00   6.42   13.65   5.30.%   Grants and Contributions not restricted to specific programs   4.33   1.35   0.00   0.00   0.00   4.33   1.35   0.0%   Property taxes levied for debt service   1.26   1.15   0.00   0.00   0.00   1.26   1.15   9.4%   Other   17.55   6.86   0.00   0.00   0.00   1.26   1.15   9.4%   Other   0.00			,											
Grants and Contributions not restricted to specific programs         4.33         1.35         0.00         0.00         4.33         1.35         0.0% (b)           Property taxes levied for debt service         1.26         1.15         0.00         0.00         1.26         1.15         9.4% (b)           Other         17.55         6.86         0.00         0.00         17.55         6.86         156.0%           Total Revenues         826.08         854.95         23.24         23.06         849.33         878.01         -3.3%           Expenses:         Instruction         420.13         442.32         0.00         0.00         420.13         442.32         5.0%           Support Services:         Pupil services         36.26         36.92         0.00         0.00         36.26         36.92         1.8%           Improvement of instructional services         38.61         42.18         0.00         0.00         38.61         42.18         8.5%           Educational media         13.39         11.64         0.00         0.00         13.39         11.64         0.00         0.00         13.39         11.64         0.00         0.00         13.39         11.64         0.00         0.00	1 1 1													
specific programs         4.33         1.35         0.00         0.00         4.33         1.35         0.0% Property taxes levied for debt service         1.26         1.15         0.00         0.00         1.26         1.15         9.4% Other           Total Revenues         826.08         854.95         23.24         23.06         849.33         878.01         -3.3%           Expenses:         Instruction         420.13         442.32         0.00         0.00         420.13         442.32         5.0%           Support Services:         Pupil services         36.26         36.92         0.00         0.00         36.26         36.92         1.8%           Improvement of instructional services         38.61         42.18         0.00         0.00         38.61         42.18         -8.5%           Educational media         13.39         11.64         0.00         0.00         13.39         11.64         15.1%           General administration         26.93         34.55         0.00         0.00         17.31         18.66         0.00         17.31         18.66         0.00         17.31         18.66         0.00         20.01         27.17         11.48         1.00         0.00         27	e		0.42		13.03		0.00		0.00		0.42		13.03	-55.0%
Property taxes levied for debt service   1.26   1.15   0.00   0.00   1.26   1.15   9.4%			4.22		1.25		0.00		0.00		4 22		1.25	0.00/
Other         17.55         6.86         0.00         0.00         17.55         6.86         156.0%           Total Revenues         826.08         854.95         23.24         23.06         849.33         878.01         -3.3%           Expenses:         Instruction         420.13         442.32         0.00         0.00         420.13         442.32         -5.0%           Support Services:         Pupil services         36.26         36.92         0.00         0.00         36.26         36.92         -1.8%           Improvement of instructional services         38.61         42.18         0.00         0.00         36.26         36.92         -1.8%           Educational media         13.39         11.64         0.00         0.00         13.39         11.64         15.1%           General administration         26.93         34.55         0.00         0.00         17.31         18.66         -7.3%           School administration         27.17         11.48         0.00         0.00         26.93         34.55         -22.0%           Business administration         27.17         11.48         0.00         0.00         28.48         91.60         -3.4% <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>														
Expenses:														
Expenses:	Other	_	17.55	-	0.80		0.00	-	0.00	_	17.55		0.80	130.0%
Instruction   420.13   442.32   0.00   0.00   420.13   442.32   5.0%   Support Services:	Total Revenues	-	826.08	_	854.95		23.24	_	23.06		849.33		878.01	-3.3%
Instruction   420.13   442.32   0.00   0.00   420.13   442.32   5.0%   Support Services:	Ermanaca													
Support Services:         Pupil services         36.26         36.92         0.00         0.00         36.26         36.92         -1.8%           Improvement of instructional services         38.61         42.18         0.00         0.00         38.61         42.18         -8.5%           Educational media         13.39         11.64         0.00         0.00         13.39         11.64         15.1%           General administration         17.31         18.66         0.00         0.00         17.31         18.66         -7.3%           School administration         26.93         34.55         0.00         0.00         26.93         34.55         -22.0%           Business administration         27.17         11.48         10.00         0.00         27.17         11.48         136.6%           Business administration         27.17         11.48         10.00         0.00         27.17         11.48         136.6%           Business administration         27.17         11.48         10.00         0.00         27.17         11.48         136.6%           Business administration         27.17         11.48         91.60         -3.4%         5         12.00         0.00         27.17         11.48	1		420.13		442.32		0.00		0.00		420 13		442 32	5.0%
Pupil services         36.26         36.92         0.00         0.00         36.26         36.92         -1.8%           Improvement of instructional services         38.61         42.18         0.00         0.00         38.61         42.18         8.5%           Educational media         13.39         11.64         0.00         0.00         13.39         11.64         15.1%           General administration         17.31         18.66         0.00         0.00         17.31         18.66         -7.3%           School administration         26.93         34.55         0.00         0.00         26.93         34.55         -22.0%           Business administration         27.17         11.48         0.00         0.00         27.17         11.48         13.66%           Maintenance and operation of facilities         88.48         91.60         0.00         0.00         27.17         11.48         13.66%           Student transportation         53.66         42.71         0.00         0.00         88.48         91.60         -3.4%           Student transportation         53.66         42.71         0.00         0.00         38.80         0.00         0.00         38.80         0.00         0.00			420.13		442.32		0.00		0.00		420.13		442.32	-5.070
Improvement of instructional services   38.61   42.18   0.00   0.00   38.61   42.18   -8.5%	11		36.26		36.92		0.00		0.00		36.26		36.92	-1.8%
Educational media         13.39         11.64         0.00         0.00         13.39         11.64         15.1%           General administration         17.31         18.66         0.00         0.00         17.31         18.66         -7.3%           School administration         26.93         34.55         0.00         0.00         26.93         34.55         -22.0%           Business administration         27.17         11.48         0.00         0.00         27.17         11.48         136.6%           Maintenance and operation of facilities         88.48         91.60         0.00         0.00         88.48         91.60         -3.4%           Student transportation         53.66         42.71         0.00         0.00         53.66         42.71         25.6%           Central support         38.80         0.00         0.00         0.00         38.80         0.00         0.00         38.80         0.00         0.0%           Community services         0.00         32.90         0.00         0.00         32.90         100.00         32.90         100.00         32.90         100.00         32.90         110.00         30.00         21.75         30.52         21.75         30.52 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>														
General administration         17.31         18.66         0.00         0.00         17.31         18.66         -7.3%           School administration         26.93         34.55         0.00         0.00         26.93         34.55         -22.0%           Business administration         27.17         11.48         0.00         0.00         27.17         11.48         136.6%           Maintenance and operation of facilities         88.48         91.60         0.00         0.00         27.17         11.48         136.6%           Maintenance and operation of facilities         88.48         91.60         0.00         0.00         0.00         88.48         91.60         -3.4%           Student transportation         53.66         42.71         0.00         0.00         53.66         42.71         25.6%           Central support         38.80         0.00         0.00         0.00         38.80         0.00         0.00         38.80         0.00         0.00         0.00         32.90         -100.0%         0.00         0.00         0.00         32.90         -100.0%         0.00         0.00         32.90         -100.0%         0.00         0.00         0.00         0.00         0.00         0.00														
School administration         26.93         34.55         0.00         0.00         26.93         34.55         -22.0%           Business administration         27.17         11.48         0.00         0.00         27.17         11.48         136.6%           Maintenance and operation of facilities         88.48         91.60         0.00         0.00         88.48         91.60         -3.4%           Student transportation         53.66         42.71         0.00         0.00         53.66         42.71         25.6%           Central support         38.80         0.00         0.00         0.00         38.80         0.00         0.00         38.80         0.00         0.00         32.90         0.00         0.00         38.80         0.00         0.00         0.00         32.90         0.00         0.00         32.90         0.00         0.00         0.00         32.90         0.00         0.00         0.00         0.00         32.90         0.00									0.00					
Business administration         27.17         11.48         0.00         0.00         27.17         11.48         136.6%           Maintenance and operation of facilities         88.48         91.60         0.00         0.00         88.48         91.60         -3.4%           Student transportation         53.66         42.71         0.00         0.00         53.66         42.71         25.6%           Central support         38.80         0.00         0.00         0.00         38.80         0.00         0.00           Community services         0.00         32.90         0.00         0.00         0.00         32.90         -100.0%           Food services         0.00         0.00         21.75         30.52         21.75         30.52         -28.7%           Other support services         4.28         11.12         0.00         0.00         4.28         11.12         -61.5%           Enterprise Operations         0.00														
Maintenance and operation of facilities         88.48         91.60         0.00         0.00         88.48         91.60         -3.4%           Student transportation         53.66         42.71         0.00         0.00         53.66         42.71         25.6%           Central support         38.80         0.00         0.00         0.00         38.80         0.00         0.0%           Community services         0.00         32.90         0.00         0.00         0.00         32.90         -100.0%           Food services         0.00         0.00         21.75         30.52         21.75         30.52         -28.7%           Other support services         4.28         11.12         0.00         0.00         4.28         11.12         -61.5%           Enterprise Operations         0.00	Business administration		27.17						0.00					
Student transportation         53.66         42.71         0.00         0.00         53.66         42.71         25.6%           Central support         38.80         0.00         0.00         0.00         38.80         0.00         0.0%           Community services         0.00         32.90         0.00         0.00         0.00         32.90         -100.0%           Food services         0.00         0.00         21.75         30.52         21.75         30.52         -28.7%           Other support services         4.28         11.12         0.00         0.00         4.28         11.12         -61.5%           Enterprise Operations         0.00			88.48											
Central support         38.80         0.00         0.00         0.00         38.80         0.00         0.0%           Community services         0.00         32.90         0.00         0.00         0.00         32.90         -100.0%           Food services         0.00         0.00         21.75         30.52         21.75         30.52         -28.7%           Other support services         4.28         11.12         0.00         0.00         4.28         11.12         -61.5%           Enterprise Operations         0.00			53.66		42.71		0.00		0.00				42.71	25.6%
Food services         0.00         0.00         21.75         30.52         21.75         30.52         -28.7%           Other support services         4.28         11.12         0.00         0.00         4.28         11.12         -61.5%           Enterprise Operations         0.00			38.80		0.00		0.00		0.00		38.80		0.00	0.0%
Other support services         4.28         11.12         0.00         0.00         4.28         11.12         -61.5%           Enterprise Operations         0.00 <td>Community services</td> <td></td> <td>0.00</td> <td></td> <td>32.90</td> <td></td> <td>0.00</td> <td></td> <td>0.00</td> <td></td> <td>0.00</td> <td></td> <td>32.90</td> <td>-100.0%</td>	Community services		0.00		32.90		0.00		0.00		0.00		32.90	-100.0%
Enterprise Operations         0.00	Food services		0.00		0.00	2	21.75		30.52		21.75		30.52	-28.7%
Employee benefits         0.00 <td>Other support services</td> <td></td> <td>4.28</td> <td></td> <td>11.12</td> <td></td> <td>0.00</td> <td></td> <td>0.00</td> <td></td> <td>4.28</td> <td></td> <td>11.12</td> <td>-61.5%</td>	Other support services		4.28		11.12		0.00		0.00		4.28		11.12	-61.5%
Interest expense         2.41         0.00         0.00         0.00         2.41         0.00         0.0%           Total Expenses         767.43         776.08         21.75         30.52         789.19         806.60         -2.2%           Gain on Sale of Capital Assets             0.53             0.00             0.00             0.00             0.53             0.00              0.0%               Transfers             0.00             (9.40)             0.00             9.40              0.00             0.00             -               Change in Net Assets             \$ 59.17             69.47             1.49             1.94             60.67             71.41             -15.0%               Beginning Net Assets, as restated             1,228.09             1,158.6             0.48             (1.5)             1,228.6             1,157.2	Enterprise Operations		0.00		0.00		0.00		0.00		0.00		0.00	0.0%
Total Expenses         767.43         776.08         21.75         30.52         789.19         806.60         -2.2%           Gain on Sale of Capital Assets             0.53             0.00             0.00             0.00             0.53             0.00             0.00             0.53             0.00              0.0%                 Transfers               0.00               (9.40)               0.00               9.40               0.00               0.00               -                 Change in Net Assets                \$ 59.17               69.47               1.49               1.94               60.67               71.41               -15.0%                 Beginning Net Assets, as restated               1,228.09               1,158.6               0.48               (1.5)               1,228.6               1,157.2	Employee benefits		0.00		0.00		0.00		0.00				0.00	0.0%
Gain on Sale of Capital Assets         0.53         0.00         0.00         0.00         0.53         0.00         0.0%           Transfers         0.00         (9.40)         0.00         9.40         0.00         0.00         -           Change in Net Assets         \$ 59.17         69.47         1.49         1.94         60.67         71.41         -15.0%           Beginning Net Assets, as restated         1,228.09         1,158.6         0.48         (1.5)         1,228.6         1,157.2	Interest expense	_	2.41	-	0.00		0.00	_	0.00		2.41		0.00	0.0%
Transfers         0.00         (9.40)         0.00         9.40         0.00         0.00         -           Change in Net Assets         \$ 59.17 \$         69.47 \$         1.49 \$         1.94 \$         60.67 \$         71.41         -15.0%           Beginning Net Assets, as restated         1,228.09         1,158.6         0.48         (1.5)         1,228.6         1,157.2	Total Expenses		767.43		776.08	2	21.75		30.52		789.19		806.60	-2.2%
Change in Net Assets         \$ 59.17 \$         69.47 \$         1.49 \$         1.94 \$         60.67 \$         71.41 71.50%           Beginning Net Assets, as restated         1,228.09 1,158.6 0.48 (1.5) 1,228.6 1,157.2         1,157.2         1,157.2	Gain on Sale of Capital Assets		0.53		0.00		0.00		0.00		0.53		0.00	0.0%
Beginning Net Assets, as restated 1,228.09 1,158.6 0.48 (1.5) 1,228.6 1,157.2	Transfers		0.00		(9.40)		0.00		9.40		0.00		0.00	-
Beginning Net Assets, as restated 1,228.09 1,158.6 0.48 (1.5) 1,228.6 1,157.2	Change in Net Assets	\$	59.17	\$ -	69.47	· —	1.49	\$ -	1.94	\$ —	60.67	\$	71.41	-15.0%
Ending Net Assets 1.287.27 1.228.09 1.97 0.48 1.289.25 1.228.57	E	_		_				_						
	Ending Net Assets	=	1,287.27	_	1,228.09		1.97	_	0.48	_	1,289.25		1,228.57	

#### **Primary Government Sources of Revenues**

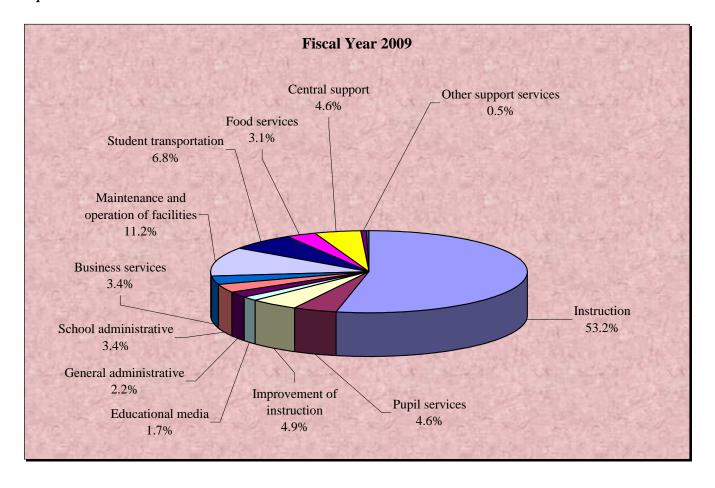


**Total revenues,** overall, decreased \$(28.68) million or -3.3%, from fiscal year 2008 to fiscal year 2009, with an decrease in program revenues of \$(38.05) million.

- Program revenues are primarily grant related and account for 27.2% or \$231.18 million, of total revenues received.
- General revenues represent the major revenue stream for the School System. They account for 72.8% or \$618.15 million, of total revenues received in FY 2009. Between fiscal years 2008 and 2009, an increase of \$9.60 million in property tax collections occurred with a decrease in SPLOST sales tax collections of \$(6.78) million.

#### **Primary Government**

#### **Expenses**



**Total expenses** decreased from 2008 to 2009 by -2.2% or \$(17.41) million. Management continues to accurately forecast spending levels and manage spending throughout the year.

- Governmental activities account for 97.2%, or \$767.43 million of total district spending. Four groups of activities account for 85.3%, or \$654.89 million of governmental spending: instruction (\$420.13 million or 54.7%), pupil and improvement of instructional services (\$74.87 million or 9.8%), administration and business services (\$71.41 million or 9.3%), and maintenance and operations (\$88.48 million or 11.5%).
- Business-activities revenues and expenses increased and decreased respectively, with revenue increasing by \$0.18 million or 0.8% and expenses decreasing by \$(8.77) million or -28.7%. These improvements are a direct result of district-wide priorities to operate competitively and control costs.

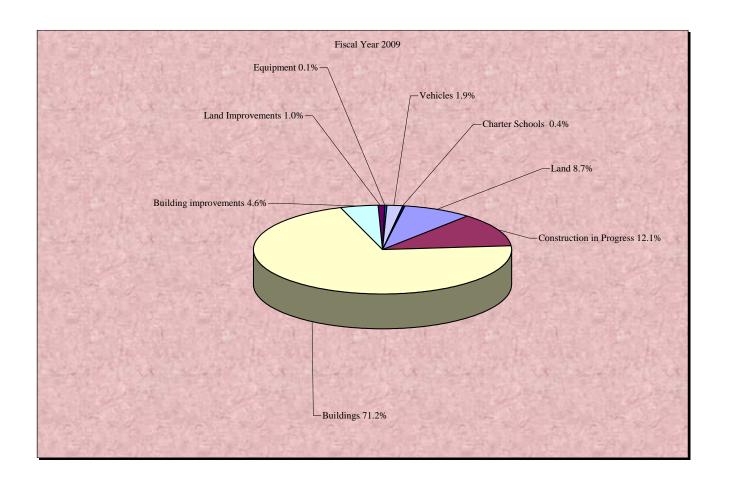
Table 3 - Net Cost of Governmental Activities (in millions of dollars)

		Tota	al C	ost of Ser	vices	N	Net Cost of Services					
	_	2009	res 009 2		Percentage Change	2009	restated 2008	Percentage Change				
Instruction	\$	420.13	\$	442.32	-5.0% \$	(305.70)	\$ (216.42)	41.2%				
Support Services:												
Pupil services		36.26		36.92	-1.8%	(20.23)	(13.37)	51.3%				
Improvement of instructional services		38.61		42.18	-8.5%	(22.55)	(20.33)	10.9%				
Educational media		13.39		11.64	15.1%	(7.74)	(5.90)	31.3%				
General administration		17.31		18.66	-7.3%	(11.26)	(12.98)	-13.2%				
School administration		26.93		34.55	-22.0%	(20.80)	(27.00)	-23.0%				
Business administration		27.17		11.48	136.6%	(21.12)	1.67	-1364.4%				
Maintenance and operation of facilities		88.48		91.60	-3.4%	(69.95)	(66.95)	4.5%				
Student transportation		53.66		42.71	25.6%	(45.54)	(28.68)	58.8%				
Central support		38.80		32.90	17.9%	(31.24)	(26.46)	18.1%				
Community services		0.00		0.00	0.0%	2.54	0.00	0.0%				
Other support services		4.28		11.12	-61.5%	(4.28)	(5.19)	-17.6%				
Enterprise operations		0.00		0.00	0.0%	0.78	0.00	-100.0%				
Interest expense		2.41		0.00	0.0%	(2.41)	0.00	0.0%				
Total Expenses	\$	767.43	\$	776.08	-1.1% \$	(559.50)	\$ (421.61)	32.7%				

The net cost of governmental activities represents the cost of operating the School System to be covered by general revenues, including property taxes. The net cost of services increase is attributable to reduction in program revenues, primarily Quality Basic Education funds received from the State Department of Education.

Table 4 - Capital Assets (net of accumulated depreciation, in millions of dollars)

	_	Governmental Activities				Busin Acti	• 1	 Total School System				
		<u>2009</u>		restated 2008		<u>2009</u>		restated 2008	<u>2009</u>		restated 2008	Percentage change
Land	\$	87.60	\$	87.60	\$	0.00	\$	0.00	\$ 87.60	\$	87.60	0.0%
Construction in Progress		122.27		4.94		0.00		0.00	122.27		4.94	2375.1%
Construction in Progress - ERS		0.00		0.00		0.00		0.00	0.00		0.00	-100.0%
Construction in Progress - Charter Schools		0.00		0.00		0.00		0.00	0.00		0.00	-100.0%
Buildings		720.38		744.14		0.00		0.00	720.38		744.14	-3.2%
Building improvements		47.00		41.21		0.00		0.00	47.00		41.21	14.1%
Land Improvements		9.83		9.28		0.00		0.00	9.83		9.28	5.9%
Furniture and Fixtures		0.06		0.00		0.00		0.00	0.06		0.00	0.0%
Equipment		1.34		0.94		0.00		0.00	1.34		0.94	42.6%
Vehicles		19.36		5.65		0.00		0.00	19.36		5.65	242.6%
Charter Schools		4.15		4.21		0.00		0.00	4.15		4.21	-1.5%
Capital Leases	-	0.00	-	0.00	_	0.00	-	0.00	 0.00		0.00	0.0%
Total	\$_	1011.98	\$	897.97	\$	0.00	\$	0.00	\$ 1011.98	\$	897.97	12.7%



#### **Construction in Progress and Buildings**

SPLOST II construction programs to renovate academic facilities are near completion. For more detailed information on the School System's capital assets, see Note G in the notes to the basic financial statements.

Table 5 - Outstanding Long-Term Debt (in millions of dollars)

			To	tal School Syste	em
		2009		2008	percentage change
Capital leases	\$	18.16	\$	23.51	-22.8%
Capital leases - Charter Schools		0.10		0.10	0.6%
Notes Payable - Charter Schools		1.53		1.51	1.0%
Intergovernmental agreement-					
City of Atlanta		20.49		21.39	-4.2%
Education Reform Success		9.57		10.12	0.0%
Compensated absences		5.31		5.68	-6.5%
Contingent Liabilities		5.75		-	100.0%
Workers' compensation	_	7.83		5.41	44.7%
	\$	68.72	\$_	67.72	1.5%

Outstanding long-term debt increased, in the current fiscal year, due to contingent liabilities. For more detailed information on the School System's long-term debt, see Note H in the notes to the basic financial statements.

#### **Fund Financial Statements**

Fund financial statements provide detailed information regarding the resources segregated for specific activities or objectives, not district-wide. Funds are used to track specific sources of revenue and expenditures for particular programs.

*The School System has three kinds of funds:* 

Governmental funds include most of the School System's basic services and focus on providing cash flow available for spending. These funds include the General Fund, Capital Projects Fund and other governmental funds of lesser magnitude. Fund accounting statements use the modified accrual method of accounting, which measures cash and other financial assets that can be readily converted to cash. These statements present a short-term view of the School System's operations and services and do not include the long-term focus presented in the district-wide financial statements. For an explanation of the differences, see the reconciliations included with the Governmental Fund Statements.

**Proprietary fund** consist of services provided by the School System for a fee and employ the full accrual method of accounting in the same manner as the district-wide statements. The School System has one proprietary fund, Food Services. This fund provides student meals at a cost based on the student's ability to pay, subsidized by federal funds and the School System.

*Fiduciary fund* account for assets not owned by the School System but for which the School System is responsible for ensuring that the assets in the funds are used for their designated purposes. These funds are not included in the district-wide financial statement because they cannot be used to finance the School System operations. The School System has one fiduciary fund - Agency Funds (Local School, Club and Class Funds).

The following presents a summary of the General Fund, Capital Projects Fund and other governmental funds by type of revenue for the fiscal year ended June 30, 2009 as compared to June 30, 2008.

Table 6 - Revenues (in millions of dollars)

		G					
						Increase	Percentage
	_	2009		2008	Ī	(Decrease)	Change
Local taxes	\$	507.90	\$	471.31	\$	36.58	7.8%
Sales taxes income		103.77		106.56		(2.80)	-2.6%
State revenues		129.93		163.75		(33.82)	-20.7%
Federal revenues		71.66		71.65		0.01	0.0%
Investment income		6.42		13.65		(7.23)	-53.0%
Facility rental fees		1.25		1.60		(0.36)	-22.3%
Tuition charges		0.14		0.11		0.03	22.5%
Charges for services		0.77		3.75		(2.98)	-79.5%
Other	_	26.14	-	13.51		12.62	93.4%
Total Revenues	\$_	847.96	\$	845.90	\$	2.05	0.2%

The following table presents a summary of the General Fund, Capital Projects Fund and other governmental funds by type of expenditures for the fiscal year ended June 30, 2009 as compared to June 30, 2008.

**Table 7 - Expenditures (in millions of dollars)** 

		<b>Governmental Funds</b>										
	-	2009		2008		Increase (Decrease)	Percentage Change					
Instruction	\$	387.18	\$	373.70	\$	13.48	3.6%					
Support services												
Pupil services		35.99		33.80		2.19	6.5%					
Improvement of instructional services		38.33		38.82		(0.49)	-1.3%					
Educational media		13.25		10.51		2.75	26.1%					
General administration		17.18		17.13		0.05	0.3%					
School administration		26.74		32.15		(5.41)	-16.8%					
Business administration		20.20		23.63		(3.43)	-14.5%					
Maintenance and operation of facilities		89.30		84.46		4.84	5.7%					
Student transportation		51.72		37.82		13.90	36.8%					
Central support		38.52		29.59		8.93	30.2%					
Community services		0.00		0.98		(0.98)	0.0%					
Other support services and nutrition		4.26		8.02		(3.77)	-46.9%					
Capital outlays		151.39		67.91		83.48	122.9%					
Debt service		9.27		4.18		5.10	122.1%					
Total Expenditures	\$	883.33	\$	762.70	\$	120.63	15.8%					

Fluctuations in these accounts are consistent with those discussed in the changes in net assets at the District-wide level.

#### **Analysis of Major Funds**

The School System has two major funds: the General Fund and the Capital Projects Fund. The General Fund is the general operating fund of the School System and is used to account for all financial resources except those funds accounted for in another fund. The Capital Projects Fund is used for the acquisition or construction of major capital facilities and to account for the bond proceeds restricted to renovation and school construction.

#### **General Fund**

As of June 30, 2009, total fund balance in the General Fund was \$157.90 million, reserved \$72.36 million, and \$85.54 million in unreserved undesignated. As a result of operations in fiscal year 2009, the fund balance increased by \$6.14 million. For Budget to Actual comparison purposes, the operating transfers to Charter Schools of \$29.66 million were budgeted in the Instruction function.

#### **Capital Projects Fund**

As of June 30, 2009, total fund balance in the Capital Projects Fund was \$149.79 million, reserved \$126.96 million for Special Purpose Local Option Sales Tax (SPLOST), and reserved \$22.82 million for Capital Projects. The fund balance decreased by \$42.42 million due primarily to an increase in SPLOST capital expenditures and a decrease in SPLOST revenues.

#### **Other Governmental Funds**

As of June 30, 2009, total fund balance in Other Governmental Funds was \$16.16 million. This balance included reserves of \$12.15 million designated for special revenue fund and undesignated unreserved for special revenue funds \$4.01 million.

#### **Current Issues**

Currently known facts, decisions or conditions that are expected to have a significant effect on the financial position or results of operations are as follows:

Atlanta Independent School System continues to enjoy a strong financial position, even with the substantial reduction in state funding over the past six fiscal years. We are fortunate that the District is in a favorable financial position even with the impact of the global economy on our local economy. The continued support of our schools by the public and by local community organizations and businesses is also an integral part of our ability to educate our students.

Continuing revenue from the Special Purpose Local Option Sales Tax should facilitate our ability to replace and improve existing schools and add additional classrooms. Our operating budget will continue to be tight, as we expect decreased funding from the State of Georgia due to current financial conditions. Despite these challenges, we remain committed to using our financial resources efficiently to provide an exceptional educational experience for our students.

In February 2008, the Supreme Court of Georgia issued a decision holding that educational ad valorem taxes can only be used for educational purposes. In response, the General Assembly passed Senate Resolution 996, a proposed amendment to the Georgia Constitution permitting Boards of Education to agree to pledge educational ad valorem taxes for redevelopment projects and purposes, and the voters ratified the constitutional amendment by referendum in November 2008. As a result of Senate Resolution 996 and the referendum, House Bill 63 was passed by the General Assembly and became effective April 22, 2009, reenacting the Redevelopment Powers Act.

However, in December 2008, a challenge to the use of retroactive educational ad valorem taxes was filed by a taxpayer and is still pending in the Superior Court of Georgia, Fulton County. As of July 6, 2008, the Atlanta Independent School System (APS) and the Atlanta Development Authority (ADA) reached an agreement that APS is to receive all ad valorem school taxes levied through April 21, 2009 in the BeltLine and Perry Bolton Tax Allocation Districts (TADs) totaling approximately \$18.8 million. However, an order is pending in the Superior Court case that prohibits the ADA or APS from spending or disbursing any of the school tax increment in BeltLine and Perry Bolton TADs. The court's disposition of motions to dismiss filed by APS, ADA and the City of Atlanta, and

motions for class certification and permanent injunction filed by plaintiff will determine whether and when APS will receive all or none of the approximately \$18.8 million.

## **General Fund Budgetary Highlights**

The School System's budget is prepared by the Finance Division and is a collaborative effort between the School System and the Atlanta community. The basis for preparation utilizes a zero-based approach because it has systematically provided a more accurate account of anticipated spending levels for the year.

Details of the original budget and the amended budget are presented on page 54 in the Financial Section of this report.

## **Requests for Information**

This financial report is designed to provide a general overview of the School System's finances for all those with an interest in the School System's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the School System's Chief Financial Officer, 130 Trinity Street SW, Atlanta Georgia 30303.

## **Basic Financial Statements**

#### Atlanta Independent School System Statement of Net Assets June 30, 2009

	_	Governmental Activities	_	Business-type Activities	 Total	Discretely Presented Component Unit Atlanta Educational Telecommunications Collaborative, Inc.
ASSETS						
Current Assets:						
Cash and cash equivalents	\$	32,019,289	\$	9,393,312	\$ 41,412,601	\$ 4,791,891
Restricted cash		7,777,198		-	7,777,198	-
Investments		187,660,131		-	187,660,131	1,831,826
Restricted investments		146,776,410		-	146,776,410	-
Taxes receivable, net		35,924,365		-	35,924,365	-
Due from other governments Other receivables		34,896,071		218,471 112,697	35,114,542	- 699,917
Internal balances		1,535,983 7,821,036		(7,821,036)	1,648,680	099,917
Prepaid expenses and other assets		113,592		436,752	550,344	111,630
Total current assets		454,524,075		2,340,196	456,864,271	7,435,264
Noncurrent assets:		7,272,550			7 272 550	
Net pension asset Non-depreciable capital assets		209,866,296		-	7,272,550 209,866,296	-
Depreciable capital assets		1,063,496,490		-	1,063,496,490	1,254,877
Less: Accumulated depreciation		(261,384,860)		_	(261,384,860)	(865,514)
Total noncurrent assets		1,019,250,476		-	1,019,250,476	389,363
TOTAL ASSETS LIABILITIES	_	1,473,774,551		2,340,196	1,476,114,747	7,824,627
Current liabilities:		100 104 702		210.666	100 415 260	101.075
Accounts payable and other current liabilities		108,104,703		310,666	108,415,369	121,275
Accrued expenses  Due to other governments		- 699,765		-	- 699,765	376,780
Unearned revenues		8,979,129		56,730	9,035,859	259,725
Current portion of long-term obligations		10,895,173		-	10,895,173	-
Total current liabilities		128,678,770		367,396	129,046,166	757,780
Noncurrent liabilities:  Noncurrent portion of long-term obligations		57,828,349		-	57,828,349	
TOTAL LIABILITIES		186,507,119		367,396	186,874,515	757,780
NET ASSETS						
Invested in capital assets, net of related debt Restricted for:		962,142,127		-	962,142,127	389,363
Debt service		2,579,052		-	2,579,052	-
Capital projects		149,792,138		-	149,792,138	-
Unrestricted		172,754,115		1,972,799	174,726,914	6,677,484
TOTAL NET ASSETS	\$	1,287,267,432	\$	1,972,799	\$ 1,289,240,231	\$ 7,066,847

			Program Revenues			Ne	t (Expenses) Revenue	issets		
Functions/Programs		Expenses	Charges for Services	Operating Grants ar	d Contributions	_	Governmental Activities	Business-type Activities	TOTALS	Discretely Presented Component Unit Atlanta Educational Telecommunications Collaborative, Inc.
9	_	Expenses	Services	Operating Grants an	id Colli ibutions	-	Activities	Activities	TOTALS	Conadorative, inc.
Primary Government Governmental activities:										
Instruction	\$	420,129,141 \$	140,047	e	114,293,580	¢	(305,695,512) \$	- \$	(305,695,512)	
	3	420,129,141 \$	140,047	3	114,293,380	3	(303,093,312) \$	- 3	(303,093,312)	
Support Services:		26.250.110			16 020 200		(20, 220, 000)		(20.220.000)	
Pupil services		36,258,110	-		16,028,209		(20,229,900)	-	(20,229,900)	
Improvement of instructional services		38,609,352	-		16,060,575		(22,548,777)	-	(22,548,777)	
Educational media		13,392,263	-		5,651,064		(7,741,199)	-	(7,741,199)	
General administration		17,306,220	-		6,044,243		(11,261,978)	-	(11,261,978)	
School administration		26,933,533	-		6,133,525		(20,800,008)	-	(20,800,008)	
Business administration		27,167,147	-		6,051,768		(21,115,381)	-	(21,115,381)	
Maintenance and operation of facilities		88,484,674	1,246,236		17,286,810		(69,951,628)	-	(69,951,628)	
Student transportation		53,663,655	-		8,121,816		(45,541,838)	-	(45,541,838)	
Central support		38,798,862	-		7,559,691		(31,239,171)	-	(31,239,171)	
Community services		-	-		2,536,468		2,536,468	-	2,536,468	
Other support services		4,276,311	-		-		(4,276,311)	-	(4,276,311)	
Enterprise operations		-	767,347		9,254		776,601	-	776,601	
Interest expense		2,414,373	-		-		(2,414,373)	-	(2,414,373)	
Total Governmental activities		767,433,642	2,153,630		205,777,003		(559,503,008)	-	(559,503,009)	
Business-type activities										
Food services		21,752,821	2,291,777		20,948,908		-	1,487,864	1,487,864	
Total Business-type activities		21,752,821	2,291,777		20,948,908			1,487,864	1,487,864	
Total School System	\$	789,186,463 \$	4,445,407	\$	226,725,911	\$	(559,503,008) \$	1,487,864 \$	(558,015,145)	
Component Unit										
Public broadcasting station	\$	12,939,922 \$	-	S	13,268,834					\$ 328,912
		Ganara	l revenues:						· <del>-</del>	
			xes:							
				ied for general purposes			479,629,504		479,629,504	
				vied for debt service			1,262,460		1,262,460	_
				on Sales Tax & Other Ta	YPS .		108,957,224		108,957,224	
				utions not restricted to sp			4,328,538		4,328,538	_
		Ins	estment earnings	ations not restricted to sp	cerne programs		6,419,960		6,419,960	
		Ot					17,551,096		17,551,096	
			in on sale of capital	nceate			528,432	_	528,432	
			in on sale of capital leneral revenues	assets	-		618,677,214		618,677,214	
		Total C			-		018,077,214		010,077,214	
		Change	in net assets		-		59,174,206	1,487,864	60,662,069	328,912
		Net ass	ets - beginning of y	ear, as previously stated			1,279,591,845	7,897,282	1,287,489,127	6,737,935
		Net ass	ets - beginning of y	ear, as restated (Note R)	-		1,228,093,227	484,935	1,228,578,162	6,737,935
		Net ass	ets - end of year			\$	1,287,267,432 \$	1,972,799 \$	1,289,240,231	\$ 7,066,847

## Atlanta Independent School System Balance Sheet Governmental Funds June 30, 2009

	<del>-</del>	General Fund		Capital Projects Fund	<b>-</b>	Nonmajor Governmental Funds		3		Total Governmental Funds
ASSETS										
Cash and cash equivalents	\$	24,690,899	\$	-	\$	. , ,	\$	32,019,289		
Restricted cash		-		7,772,789		4,409		7,777,198		
Investments		187,660,131		-		-		187,660,131		
Restricted Investments		- 22 227 126		146,776,410		-		146,776,410		
Taxes Receivables		23,337,136		12,587,229		15,750,657		35,924,365		
Due from other governments Other receivables		19,133,438 731,091		11,976		804,892		34,896,071 1,535,983		
Due from other funds		14,759,585		31,475,951		11,949,465		58,185,001		
Interest receivable		59,668		51,475,951		11,949,403		59,668		
Prepaid items		53,924		_		-		53,924		
TOTAL ASSETS	\$	270,425,872	\$	198,624,355	\$	35,837,813	\$	504,888,040		
LIABILITIES AND FUND BALANCES		, ,	<u> </u>	, ,	-	, ,		· , , _		
Liabilities:										
Accounts payable and accrued liabilities	\$	57,959,362	\$	5,467,976	\$	8,069,297	\$	71,496,635		
Retainage payables		-		9,446,283		-		9,446,283		
Contracts payable		-		27,161,785		-		27,161,785		
Due to other funds		37,884,796		1,568,620		10,910,549		50,363,965		
Due to other governments		-		-		699,765		699,765		
Deferred revenue		16,680,758		5,191,962		-		21,872,720		
Total Liabilities	\$	112,524,916	\$	48,836,626	\$	19,679,611	\$	181,041,153		
Fund Balances:										
Reserved for:										
Federal programs	\$	-	\$	-	\$	147,413	\$	147,413		
Local Programs-Charter Schools		-		-		167,966		167,966		
Encumbrances		15,130,757		-		-		15,130,757		
Debt service		2,579,052		-		-		2,579,052		
Board action items		54,649,875		-		-		54,649,875		
Reserved for capital projects		-		149,787,729		4,409		149,792,138		
Local programs-Special revenue fund		-		-		12,001,269		12,001,269		
Unreserved, undesignated, reported in:										
General fund		85,541,272		-		-		85,541,272		
Special revenue fund		-		-		3,837,145		3,837,145		
Total Fund Balances		157,900,956		149,787,729		16,158,202		323,846,887		
TOTAL LIABILITIES AND FUND BALANCES	\$	270,425,872	\$	198,624,355	\$	35,837,813	\$	504,888,040		

## ATLANTA INDEPENDENT SCHOOL SYSTEM

Reconciliation of Governmental Fund Balance Sheet to the District-Wide Statement of Net Assets June 30, 2009

Total Fund balances - total governmental funds		\$	323,846,887
Amounts reported for governmental activites in the Statement of Net Assets are different because:			
Capital assets used in governmental activities are not financial resources and, therefore are not reported in the above funds:  Cost of capital assets  Less: Accumulated depreciation	\$ 1,273,362,786 (261,384,860)	_	1,011,977,926
Property taxes and sales taxes used in governmental activities represents amounts that are not financial resources and not reported in the above funds  Sales tax  Taxes receivable  Allowance for uncollectible receivables	\$ 5,191,963 16,573,803 (8,872,175)	_	12,893,591
Pension contributions in excess of annual required contributions are reported as assets for governmental activities.  Long-term liabilities, including capital leases, are not due and payable in the current period and therefore are not reported in the above funds:			7,272,550
Capital leases City of Atlanta - Intergovernmental Agreement Capital leases Charter Schools Education Reform Success Notes payable Compensated absences Workers compensation Contingent legal liabilities	\$ (18,157,127) (20,488,750) (98,261) (9,565,000) (1,526,661) (5,308,512) (7,826,556) (5,752,655)		(68,723,522)
NET ASSETS OF GOVERNMENTAL ACTIVITIES		\$	1,287,267,432

## Atlanta Independent School System Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For The Year Ended June 30, 2009

	_	General Fund	Capital Projects Fund	Go	Nonmajor vernmental Funds	Total Governmental Funds
REVENUES						
Local taxes	\$	507,895,487	\$ -	\$	- !	\$ 507,895,487
Sales taxes income	-	6,179,859	97,585,402	*	_	103,765,261
State revenues		122,514,004	1,131,052		6,280,708	129,925,764
Federal revenues		4,328,538	-		67,329,928	71,658,466
Investment income		3,844,856	2,575,104		-	6,419,960
Facility rental fees		1,246,236	· · · · · ·		-	1,246,236
Tuition charges		140,047	-		-	140,047
Charges for services		767,348	-		-	767,348
Other		10,549,923	3,500,000		12,087,145	26,137,068
Total revenues		657,466,298	104,791,558		85,697,781	847,955,637
EXPENDITURES						
Current:						
Instruction		325,201,914	232,675		61,746,922	387,181,511
Support Services:						
Pupil services		20,045,172	-		15,941,311	35,986,483
Improvement of instructional services		23,260,125	-		15,069,308	38,329,433
Educational media		7,858,047	-		5,395,203	13,253,250
General administration		10,837,052	1,336,018		5,007,459	17,180,529
School administration		25,799,000	-		936,745	26,735,745
Business administration		16,609,230	154,052		3,435,742	20,199,024
Maintenance and operation of facilities		87,471,900	1,800,538		24,735	89,297,173
Student transportation		29,329,454	20,877,199		1,517,910	51,724,563
Central support		33,455,895	4,622,232		438,947	38,517,074
Other support services		1,145,224	-		3,100,051	4,245,275
Nutrition		-			12,500	12,500
Capital Outlays Debt Service:		-	151,389,516		-	151,389,516
Principal		6,218,582	_		641,294	6,859,876
Interest		1,771,013	-		643,360	2,414,373
Total Expenditures		589,002,608	180,412,230		113,911,487	883,326,325
Excess (deficiency) of revenues over/(under) expenditures		68,463,690	(75,620,672)		(28,213,706)	(35,370,688)
OTHER FINANCING SOURCES(USES)						
Proceeds from sale of capital assets		932,980	_		_	932,980
Transfers in		,32,,00	33,200,000		30,520,179	63,720,179
Transfers out		(63,260,179)	-		(460,000)	(63,720,179)
Total Other Financing Sources(Uses)		(62,327,199)	33,200,000		30,060,179	932,980
Total Other I mancing Sources(Oscs)		(02,321,177)	33,200,000		30,000,177	732,780
Net change in fund balances		6,136,491	(42,420,672)		1,846,473	(34,437,708)
Fund Balances, Beginning of Year		151,764,465	192,208,401		14,311,729	358,284,595
FUND BALANCES, End of Year	\$		\$ 149,787,729	\$		323,846,887
CLO, Line of Toll	<u> </u>	157,700,750	- 1.0,101,120	Ψ	10,100,202	525,0.0,007

#### ATLANTA INDEPENDENT SCHOOL SYSTEM

Reconciliation of Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances To the District-wide Statement of Activities

For the Year Ended June 30, 2009

Total Net Change in Fund Balances - Governmental Funds	\$ (34,437,708)
Amounts reported for Governmental Activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays of exceed depreciation of in the current period.	
Capital outlays 146,489,635	
Depreciation expense (32,084,018)	
	114,405,617
The net effect of various miscellaneous transactions involving disposal of capital assets which decreased net assets.	(404,548)
decreased het assets.	(404,346)
Revenues reported in the statement of activities that do not provide current financial resources and, therefore, are not reported as revenues in governmental funds.	(21,811,560)
Pension contributions in excess of Annual Required Contributions are reported as assets for Governmental Activities.	2,429,603
Some expenses reported in the statement of activities do not require the use of current financial resources and , therefore, are not reported as expenditures in governmental funds. The issuance of long-term debt (e.g., leases, notes) provides current financial resources.  Capital leases  Capital leases  Notes payables  Intergovernmental agreement - bonds payable  Compensated absences  Education Reform Success - certificates of participation  Contingent Legal Liabilitites  (5,752,655)  Workers' compensation  (2,417,083)	(1,007,198)
	(1,007,198)

The accompanying notes are an integral part of the basic financial statements.

59,174,206

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES

## Atlanta Independent School System Statement of Net Assets Proprietary Fund - Food Services June 30, 2009

## **ASSETS**

Current assets: Cash and cash equivalents Due from other governments Due from other funds Other receivables Inventories	\$ 9,393,312 218,471 2,908 112,697 436,752
Total Assets	\$ 10,164,140
LIABILITIES	
Liabilities: Current Liabilities: Accounts payable and accrued liabilities Due to other funds Unearned revenue	\$ 310,666 7,823,945 56,730
Total Liabilities	 8,191,341
NET ASSETS	\$ 1,972,799
Unrestricted	 1,972,799
Total net assets	 1,972,799
TOTAL LIABILITIES AND NET ASSETS	\$ 10,164,140

## Atlanta Independent School System Statement of Revenues, Expenses and Changes in Net Assets Proprietary Fund - Food Services For the Year Ended, June 30, 2009

Operating revenue:	
Charges for services	\$ 2,291,777
Operating expenses:	
	2.700.620
Personnel costs	3,780,638
Professional and contract services	15,479,060
Supplies and materials	1,962,532
Other operating costs	 530,591
Total Operating Expenses	 21,752,821
Operating loss	 (19,461,044)
Nonoperating revenues (expenses):	
Grants - Child Nutrition Program	20,948,908
Net Assets Beginning of Year as previously stated	7,897,282
Change in Accounting Practice (see note R)	 (7,412,347)
Net Assets Beginning of Year as restated	484,935
NET ASSETS, END OF YEAR	\$ 1,972,799

## Atlanta Independent School System Statement of Cash Flows Proprietary Fund - Food Services For the Year Ended June 30, 2009

Cash Flow From Operating Activities		
Cash received from user charges	\$	3,059,052
Cash payments to employees for services		(3,785,968)
Cash payments to suppliers for goods and services		(12,407,795)
Net cash used for operating activities		(13,134,711)
Cash Flows From Non-capital Financing Activities		
Non-operating grants received		19,087,497
Net change in cash and cash equivalents		5,952,786
Cash and cash equivalents, beginning of year		3,440,526
Cash and cash equivalents, end of year	\$	9,393,312
Reconciliation of operating (loss) to net cash provided (used) by operating activities:  Operating (loss)  Adjustments to reconcile operating loss to net cash provided (used) by operating activities:	\$	(19,461,044)
Commmodities used		1,571,551
Changes in Assets and Liabilities		767.075
Decrease in Accounts Receivables		767,275
Increase in liabilities Net cash used for operating activities	\$	3,987,507 (13,134,711)
Not easil used for operating activities	<u> </u>	(13,134,/11)
Noncash Non-Capital Financing Activities		
USDA donated food commodity	\$	1,571,551

## Atlanta Independent School System Statement of Fiduciary Assets and Liabilities June 30, 2009

	Ag	ency Fund			
	Local School, Club and Class				
		Funds			
Assets:					
Cash and cash equivalents	\$	881,840			
Liabilities:	ф	001.040			
Due to local schools and student groups	\$	881,840			

# NOTES TO THE BASIC FINANCIAL STATEMENTS

## **Atlanta Independent School System**

## **Notes to the Basic Financial Statements**

June 30, 2009

## A. Summary of Significant Accounting Policies

The financial statements of the School System have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applicable to government units. The more significant of the School System's accounting policies are summarized below.

#### 1. Reporting Entity

The Atlanta Independent School System (School System) was established by the Georgia State Legislature and is composed of nine publicly elected members serving four-year terms. The School System has the authority to approve its own budget and to provide for the levy of taxes to cover the cost of operations and maintenance and to cover debt service payments. Additionally, the School System has decision-making authority, the power to approve selection of management personnel, the ability to significantly influence operations, and primary accountability for fiscal matters. Accordingly, the School System is a primary government and consists of all the organizations that compose its legal entity.

As required by generally accepted accounting principles, these financial statements present the School System and its component units, entities for which the School System is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the School System's operations. Therefore, data from these units are combined with data of the School System. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

#### Blended Component Units.

Education Reform Success, Inc., (ERS) (a non-profit corporation) was established by the School System for the purpose of providing financing for some of the School System's buildings and equipment. The School System has a voting majority on the Board. ERS has issued certificates of participation (COPS) for the acquisition and construction of facilities and equipment. The COPS are repayable solely from payments made by the School System to ERS under a lease agreement for the related facilities and equipment. Accordingly, the COPS and the related capital assets are reported in the government-wide financial statements.

Included within the School System are seven charter schools. Charter schools were created by the Georgia General Assembly to increase student achievement through academic and organizational innovation by encouraging local school systems to utilize the flexibility of a performance based contract called a "charter."

Pursuant to Georgia Statute 20-2-2062, charter schools are considered public schools and are entitled to receive equal treatment as a public school. The source of funding for public schools includes the State of Georgia Quality Basis Education allotment as prescribed in Georgia Statute

20-2-2068-1. Other funds are received from local grants, tax revenue collections and donations. Charter schools within the School System's boundaries receive allocations from the stated sources of revenue.

Because the major portion of the funding for the charter schools comes through the School System, the School System is considered financially accountable for the charter schools. The financial activities of the charter schools have been blended with those of the School System. A listing of the charter schools follows:

Drew Charter School, Inc. 301 East Lake Blvd. Atlanta, Georgia 30317

Imagine Wesley International Academy, LLC 1049 Custer Avenue Atlanta, Georgia 30316

KIPP West Atlanta Young Scholars Academy, Inc 80 Joseph Lowery Boulevard Atlanta, Georgia 30314 Neighborhood Charter School, Inc. 688 Grant Street SE Atlanta, Georgia 30315

Southeast Atlanta Charter Middle School, Inc. 820 Essie Avenue SE. Atlanta, Georgia 30316 Tech High School, Inc. 1043 Memorial Drive, SE Atlanta, Georgia 30316

University Community Academy, Inc. Tiger Flowers Dr. NW Atlanta, Georgia 30314

Separate financial statements are available for each charter school, in existence as of June 30, 2009, and may be obtained from each by writing to the addresses listed above.

#### Discretely Presented Component Unit.

Atlanta Educational Telecommunications Collaborative, Inc. (AETC) is a non-profit corporation which the School System contracted with for the purpose of operating the Corporation for Public Broadcasting radio and television broadcast station licenses owned by the School System. The School System owns substantially all assets used to operate the stations and is providing support for capital improvements. Separate financial statements of AETC are available from the School System. Financial Statements for AETC may also be obtained at <a href="https://www.pba.org/about/pba/aetc">www.pba.org/about/pba/aetc</a> or by request at 740 Bismark Road, Atlanta, GA 30324.

#### Component Unit

Atlanta Educational Services (AES), a component unit of Atlanta Public Schools is a non-profit corporation, which the School System has a controlling interest in. The School System appoints a voting majority of the organization's board. The School System is in partnership with the Source for Learning, Inc. to create and distribute technology based informational materials,

services and instruction. The non-profit corporation provides these services primarily to students enrolled in public and private accredited schools. AES financial information is not presented because it is not material to the System's financial statements.

#### 2. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the School System and its' component units. The effects of inter-fund activity have been netted in these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the School System is reported separately from the legally separate discretely presented component unit for which the School System is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to applicants who use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the governmental fund financial statements.

#### 3. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. The agency fund does not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School System considers revenues to be available if they are collected within 30 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, sales taxes, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the School System.

The School System reports the following major government funds:

General Fund - The General Fund is the School System's primary operating fund. It accounts for all financial transactions of the School System, except those required to be accounted for in another fund.

Capital Projects Fund - This fund accounts for resources which are used exclusively for acquiring school sites, constructing and equipping new school facilities, and renovating existing facilities. The major revenue sources are proceeds from debt proceeds, bond sales, property tax revenue, special purpose local option sales tax revenues, and amounts received from the State of Georgia.

The School System reports the following major proprietary fund:

Food Services Fund - The primary purpose of the Food Services Fund is to account for activities of the School System's school breakfast and lunch programs, which are funded primarily by the United States Department of Agriculture, passed through the Georgia Department of Education.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The School System has elected not to follow subsequent private-sector guidance.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for the enterprises fund includes the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses. Proprietary funds and fiduciary funds employ the economic resources measurement focus and are accounted for on the accrual basis.

The AETC component unit is accounted for on a flow of economic resources measurement focus and uses the accrual basis of accounting. This means that all assets and liabilities associated with the component unit's activities are included on the balance sheet. Under this method, revenues are recognized when they are earned and expenses are recognized when they are incurred.

The fiduciary fund accounts for assets held by the School System in a trustee capacity or as an agent on behalf of others. The School System reports the following fiduciary fund:

Agency Fund - This fund is used to account for local school student club and class accounts. It is custodial in nature and does not involve measurement of results of operations.

The fiduciary fund is excluded from the government-wide financial statements.

### 4. Assets, Liabilities and Net Assets or Equity

## a. Cash Equivalents

The School System considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. Georgia Laws, OCGA 45-8-14, authorizes the School System to deposit its funds in one or more solvent banks or insured Federal savings and loan associations.

#### b. <u>Investments</u>

Investments made by the School System in nonparticipating interest-earning contracts (such as certificates of deposit) and repurchase agreements are reported at cost. Participating interest-earning contracts and money market investments with a maturity at purchase of one year or less are reported at amortized cost. Both participating interest-earning contracts and money market investments with a maturity at purchase greater than one year and equity investments are reported at fair value. The Official Code of Georgia Annotated Section 36-83-4 authorizes the School System to invest its funds. In selecting among options for investment or among institutional bids for deposits, the highest rate of return shall be the objective, given equivalent conditions of safety and liquidity. Funds may be invested in the following:

- 1) Obligations issued by the State of Georgia or by other states
- 2) Obligations issued by the United States government
- 3) Obligations fully insured or guaranteed by the United States government or a United States government agency
- 4) Obligations of any corporation of the United States government
- 5) Prime banker's acceptances
- 6) The Local Government Investment Pool administered by the State of Georgia, Office of Treasury and Fiscal Services
- 7) Repurchase agreements
- 8) Obligations of other political subdivisions of the State of Georgia

#### c. Receivables

Receivables consist of amounts due from property and sales taxes, grant reimbursements due on Federal, State or other grants for expenditures made but not reimbursed and other receivables disclosed from information available. Receivables are recorded when either the asset or revenue recognition criteria has been met.

## d. <u>Inventories and Prepaids</u>

Inventories are valued at cost using the first-in, first-out method of accounting. The cost of prepaids are recorded as expenditures when purchased rather than when consumed (purchase method). The costs of food services fund inventories are recorded as expenditures when consumed (consumption method).

#### e. Capital Assets

Capital assets purchased, including capital outlay costs, are recorded as expenditures in the fund financial statements at the time of purchase (including ancillary charges). On the District-wide financial statements, all purchased capital assets are valued at cost where historical records are available and at estimated historical cost based on appraisals or deflated current replacement cost where no historical records exist. Donated capital assets are recorded at their estimated market value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not included in the cost of capital assets. The School System does not capitalize book collections or works of art.

At June 30, 2009, the School System had buildings with a net book value of \$2,165,750 (\$7,726,607 cost less \$5,560,857 accumulated depreciation) that were not in use. The School System does not consider these assets impaired. During the current period, no events or changes in circumstances affecting a capital asset that may indicate impairment were known to the School System.

Capitalization thresholds and estimated useful lives of capital assets reported in the government-wide statements and proprietary funds are as follows:

	Capitalization	Estimated
	<u>Policy</u>	<u>Useful Life</u>
Land	All	N/A
Land Improvements	\$50,000	10 to 20 years
Buildings	\$50,000	20 to 50 years
<b>Building Improvements</b>	\$50,000	10 to 30 years
Furniture and Fixtures	\$50,000	3 to 15 years
Vehicles	\$50,000	5 to 8 years
Equipment	\$50,000	3 to 15 years
Capital Leases	\$50,000	3 to 8 years

Capital assets of the discretely presented component unit are recorded at cost. Capital assets donated to proprietary fund type operations are recorded at their estimated fair value at the date of donation. Depreciation is computed using the straight-line method over the estimated useful life of the assets.

### f. Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive salary related compensation are attributable to services already rendered and it is probable that the School System will compensate the employees for the benefits through paid time off or some other means. Amounts of vested or accumulated vacation leave that are not expected to be liquidated with expendable available financial resources are reported as long-term obligations in the government-wide financial statements.

#### g. Long-term Obligations

In the governmental-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities or business-type activities statement of net assets. Long-term debt and other long-term liabilities that will be paid from governmental funds are not recognized as a liability in the fund financial statements until due but are reported in the government-wide statements as long-term debt.

### h. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriations or are legally restricted by outside parties for use for a specific purpose. The following reservations have been established by the School System:

*Reserved for Encumbrances* - resources of the School System, which have been encumbered or appropriated for purchase orders or contractual obligations.

Reserved for Advance Funded Leases - resources received from cash advancements on leases for the purchase of various capital asset.

Reserved for Capital Projects - resources received from Special Purpose Local Option Sales Tax which has been formally set aside for capital projects.

Reserved for Debt Service - resources accumulated for future payments of principal and interest on long-term general obligation.

Reserved for Board Action Items – resources of the School System formally set aside for Board approved projects.

Reserved for Federal Programs – resources received from various federal agencies that must be spent for specific purposes identified in the grant agreements.

Reserved for Local Programs – resources received from state (non-QBE) and local funds for specific purposes.

Designations of fund balance represent tentative management plans that are subject to change. The School System has made authorized allocation of fund balances for various capital, technology, and operational needs.

## i. Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The School System applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

## j. Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts of assets, liabilities, revenue and expenses including the disclosure of contingent assets and liabilities. Actual amounts could differ from those estimates.

The School System recognizes the liabilities for estimated losses to be incurred from pending worker compensation claims and for worker compensation claims incurred but not reported (IBNR). IBNR claims are estimates of claims that are incurred through the end of the fiscal year but have not yet been reported. These liabilities are based on actuarial valuations.

The Schools System has changed the calculation of depreciation from the use of straight-line method with a half-year convention to the straight-line method only. This change is considered to be a change in estimate, will be handled prospectively beginning fiscal year 2008, and will start with the current book value of the underlying asset. No retroactive or retrospective calculations have been made, and no adjustment should be made to net assets.

## k. Deferred revenue

The government-wide financial statements use the accrual basis of accounting. Revenue is recognized when earned. Property taxes are recognized as revenue in the fiscal year for which they are levied. Deferred revenues reported in governmental fund financial statements represent unearned revenues or revenues, which are measurable but not available and, in accordance with the modified basis of accounting, are reported as deferred revenues.

### 1. Rounding

The amounts within the financial statements and schedules may not add up or agree within the financial statements or footnotes due to immaterial rounding differences.

## **B.** Budgets and Budgetary Accounting

Atlanta Independent School System employs zero-based budgeting for budget preparation. The zero-based budgeting process provides for the identification and prioritization of school system activities and resources starting from zero and accumulating to the targeted funding level. Each activity is linked to the goal, objectives and mission of the System and ranked as to its importance. As the proposed budget moves through each level of the organization, program activities and goals are aggregated further and ranked again. The final budget produced and presented is one, which includes all program activities ranked in order of importance in reaching the System's mission. Our basis of budget presentation is in accordance with GAAP.

The School System follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. Budget requests are completed in December.
- 2. Proposed budgets are consolidated and reviewed by the CFO, and submitted to the Superintendent of Schools and Budget Commission for additional review prior to approval by the Atlanta Board of Education.
- 3. Public hearings on the proposed budget are held in March and April.
- 4. The annual budget is legally adopted by the Board in May for the General Fund and Special Revenue Funds in June.
- 5. The administrative level of budgetary control upon adoption is at the program level. The Atlanta Board of Education must approve revisions between salary and non salary expenditures. Transfer of budgeted amounts between object categories within program functions requires the approval of the budget center manager.
- 6. Revenues and expenditures of the Capital Projects Fund are budgeted on an annual basis.

#### C. Fund Deficit/Excess Expenditures over Appropriations of Individual Funds

The following funds reported excess expenditures over final budget:

#### **GENERAL FUND**

Business Administration \$2,183,671 Maintenance and Operations of Facilities \$16,578,289 Student Transportation \$12,164,961 Other Support Services \$1,126,671 Debt Services: Principal \$6,218,582 Interest \$1,771,013

#### OTHER FEDERAL PROGRAMS FUND

Pupil Services \$147,529 Business Administration \$48,971 Other Support \$10,341

#### TITLE I FUND

Pupil Services \$2,606,545 Business Administration \$11,222 Maintenance and Operations of facilities \$272 Central Support Services \$7,723

#### TITLE VI-B FUND

School Administration \$26,741 Student Transportation \$5,210

#### TITLE II FUND

Pupil Services \$1,333,423 School Administration \$12,684

#### OTHER SPECIAL PROJECTS FUND

Pupil Services \$604,274 Business Administration \$59,083

#### **LOTTERY FUND**

Instruction \$77,876

#### **CAPITAL PROJECTS FUND**

Instruction \$32,642 Student Transportation \$9,962,560

#### Charter School

Imagine Wesley Charter School reported a deficit balance of \$(268,327). The operating company of Imagine Wesley Charter School has agreed to advance the School funds to cover shortfalls in funds to pay operating expenditures.

## **D:** Deposits and Investments Risks

## **Categorization of Deposits**

As of June 30, 2009, all of the School System's deposits were covered either by FDIC or collateralized by the financial institution or a combination of both, except for \$129,000 of deposits not collateralized by one of the School System's financial institutions.

At June 30, 2009, the carrying amount of deposits for AETC, the discretely presented component unit, was \$5,913,066 and the bank balance was \$5,861,503. Of the bank balances at June 30, 2009, \$1,353,494 was covered by federal depository insurance and the remaining balance was uncollateralized.

## **Categorization of Investments**

The School System's investments as of June 30, 2009, are presented below. All investments are presented by investment type and debt securities are presented by maturity.

<u>Fair Value</u>		Investment Maturity Less than One Year
\$ 187,201,248	\$	187,201,248
7,002,170		7,002,170
3,000,930		3,000,930
53,300,000		53,300,000
\$ 250,504,348	\$	250,504,348
\$ 6,630,291	\$	6,630,291
77,301,902		-
\$ 334,436,541	\$	257,134,639
	\$ 187,201,248 7,002,170 3,000,930 53,300,000 \$ 250,504,348 \$ 6,630,291 77,301,902	\$ 187,201,248 \$ 7,002,170 3,000,930

The investments for AETC, the discretely presented component unit, as of June 30, 2009, are presented on the following page. All investments are presented by investment type and debt securities are presented by maturity.

Investment Maturity

	1.12001109									
	Fair		Less	s than			Mor	e than		
Investment Type	Value		1 Y	ear	1-5	Years	5 Ye	ears		
Debt Securities										
U.S. and Agency Obligations	\$	58,691	\$	30,951	\$	-	\$	27,740		
Corporate Bonds		162,933		-		110,217		52,716		
Total Securities		221,624		30,951		110,217		80,456		
Other Investments										
Certificates of Deposit		1,121,175								
Equity and Equity Funds		489,027								
Other Investments		1,610,202	• •							
Total Investments	\$	1,831,826	- <b>=</b>							

AETC, the discretely presented component unit, does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

#### **Interest Rate Risk**

Interest rate risk is the risk that changes in interest rates of debt investment will adversely affect the fair value of an investment. The School System's investment management policy limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

AETC does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

#### **Custodial Credit Risk**

Custodial credit risks for investments, is the risk that in the event of the failure of the counterparty, the School System will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Because of the collateralization requirements, the School System has no custodial credit risk for its investments.

AETC, the discretely presented component unit, maintains equity securities in investment account at a financial institution, which are protected by the Securities Investor Protection Corporation ("SIPC") up to \$500,000 in the aggregate, from which \$100,000 is used to protect cash. As of June 30, 2009, all investment values in excess of SIPC coverage are \$381,661.

#### **Credit Quality Risk**

Credit quality risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The School System's policy for managing credit quality risk related to community bank certificates of deposits and repurchase agreements states such investments will only be purchased through banks having at least an AA rating.

The investments subject to credit quality risk are reflected below:

		Quality	Rati	ngs
Rated Debt Instruments	Fair Value	AAA		A1
U.S. Treasury Money Market Mutual Funds Debt Securities	\$ 77,301,902	\$ 77,301,902	\$	-
U.S. Agencies Implictly Guaranteed				
FNMA, FHLM, FHLB Discount Notes	187,201,248	187,201,248		-
U.S. Government Bonds	7,002,170	7,002,170		-
Variable Rate Government Agency Bonds	3,000,930	3,000,930		-
Repurchase Agreements	53,300,000	-		53,300,000
Total by Quality Rating	\$ 327,806,250	\$ 274,506,250	\$	53,300,000

AETC, the discretely presented component unit, has no formal policy regarding credit risk for its investments including certificates of deposits. The investments subject to credit quality risk are reflected on the next page for AETC.

		ngs				
Rated Debt Instruments		Fair Value	AAA		Λ Λ	
Rated Debt Histruments		value	AAA		AA	A
Debt Securities						
U.S. and Agency Obligations	\$	58,691	\$ 58,691	\$	- \$	-
Corporate Bonds		162,933	26,066		84,151	52,716
Total by Quality Rating	\$	221,624	\$ 84,757	\$	84,151 \$	52,716

## **Concentration of Credit Risk**

Concentration of credit risk is the risk of loss that may be attributed to the magnitude of a government's investment in a single issuer. The School System does have a policy concerning the composition of its investment portfolio and is in compliance with its investment policy.

The investment policy establishes, the following eligible investments individually are not to exceed the following composition in the portfolios of the General Fund and Capital Projects Fund:

U.S. Treasury Bills	100%
Federal Agencies (No more than 40% per issuer)	65%
Repurchase Agreements	30%
State of Georgia - Georgia Fund 1	25%
Bank Special Purpose Money Market Funds	25%
Commercial Paper	20%
Certificates of Deposit	10%

Investments in any one issuer that represents 5% or more of the total investments were as follows as of June 30, 2009:

Issuer	Investment Type	% of Total Investments
Federal Home Loan Bank	Federal Agency Securities	26.78%
Ridgeworth Fund - U.S. Money Market	Bank Special Purpose Money Market Funds	23.12%
Bank of Americal Merrill Lynch Repurchase Agreement	Repurchase Agreement	15.94%
Federal Home Loan Mortgage Corporation	Federal Agency Securities	14.92%
Federal National Mortgage Association	Federal Agency Securities	13.29%

AETC, the discretely presented component unit, does have a policy concerning the composition of its investment portfolio.

Investments in any one issuer that represents 5% of more of the total investments were as follows:

		% of Total
Issuer	Investment Type	Investments
Equity Mutual Funds	Equity	12%
International Mutual Funds	International	6%
Mid Cap Mututal Funds	Mid Cap	6%
Corporate Bonds	Corporate Bonds	9%

## **Foreign Currency Risk**

Foreign currency risk is the risk that changes in exchange rates will adversely affect the fair value of an investment or deposit. Foreign investments are prohibited by law in Georgia.

As of year-end, AETC, the discretely presented component unit, had investments in foreign equity mutual funds totaling \$114,591. AETC does not currently have a foreign currency risk policy.

#### E. Due from Other Governments

Due from other governments consists of grant reimbursements due primarily from the Georgia Department of Education for expenditures made, but not yet reimbursed and amounts due from City of Atlanta for bonds issued and unspent tax collections, collected and held by the City of Atlanta on behalf of the School System.

## F. Property Taxes and Other Receivables

Property taxes are normally levied and billed by July 1, based on property values assessed as of January 1, on all real and personal property located within the City of Atlanta. Property taxes were billed on October 15, 2009. Property are due within 45 days of the billed date at which time they become delinquent and penalties and interest may be assessed and liens may be attached to property. An allowance has been established for estimated amounts that will not be collected. The School System considers revenues to be available if they are collected within 30 days of the end of the current fiscal period.

General Fund	Property Taxes Receivable 32,209,311	Allowance <u>for Uncollectible</u> (8,872,175)	Net Property Taxes <u>Receivable</u> 23,337,136
	Other	Allowance	Net other
	<u>Receivable</u>	for Uncollectible	Receivable
General Fund	1,181,091	(450,000)	731,091

**G. Capital Assets**The following is a summary of changes in the Capital Assets during the fiscal year:

	Beginning Balance		Prior Year Corrections/ Practice Change	Restated Beginning Balances		Additions		Retirements		CIP Transfers/Reclass		Ending Balance
Governmental activities:			Truemer change	Durantees		1100101010		110111 01111111111111111111111111111111		21 411/21/1/21 414/1/2		Zumiv
	87,618,69	1 \$	(21,269) \$	87,597,422	\$	_	\$	-	\$		\$	87,597,422
Construction in progress	2,275,19	)5	2,667,073	4,942,268		129,107,702		-		(11,781,096)		122,268,874
Total Non-Depreciable Assets	89,893,8	36	2,645,804	92,539,690		129,107,702				(11,781,096)		209,866,296
•		_									•	<u> </u>
Buildings	951,689,12	23	(11,953,393)	939,735,730		-		(765,700)		-		938,970,030
Buliding improvements	59,381,89	)3	1,937,342	61,319,235		-		-		10,248,575		71,567,810
Land improvements	22,002,20	)6	(7,837,583)	14,164,623		-		-		1,532,521		15,697,144
Equipment	123,617,4	3	(117,462,019)	6,155,434		587,555		(2,703,426)		-		4,039,563
Furniture & fixtures	38,714,34	15	(38,714,345)	-		56,030		-		-		56,030
Vehicles	24,461,13	32	(4,298,205)	20,162,977		16,093,337		(9,564,211)		-		26,692,103
Capital leases	18,836,99	96	(18,836,996)	-		-		-		-		-
Charter Schools	5,844,79	<u> 19</u>	(16,000)	5,828,799		645,011						6,473,810
Total Depreciable assets	1,244,547,99	07	(197,181,199)	1,047,366,798		17,381,933		(13,033,337)		11,781,096		1,063,496,490
•												
Total at cost	1,334,441,8	33	(194,535,395)	1,139,906,488		146,489,635		(13,033,337)		-		1,273,362,786
Less Accumulated Depreciation												
Buildings	198,846,5	.5	(3,243,858)	195,602,657		23,597,926		(611,152)		-		218,589,431
Buliding improvements	20,454,9	54	(344,422)	20,110,542		4,455,315		=		-		24,565,857
Land improvements	8,976,5	2	(4,092,491)	4,884,081		982,140		-		-		5,866,221
Equipment	110,375,79	)3	(105,173,142)	5,202,651		(50,036)		(2,453,426)		-		2,699,189
Furniture & fixtures	19,410,7	)3	(19,410,793)	-		-		-		-		-
Vehicles	20,384,60	)8	(5,876,298)	14,508,310		2,391,783		(9,564,211)		-		7,335,882
Capital leases	4,895,7	13	(4,895,773)	-		-		-		-		-
Charter Schools	1,621,39	<u>00</u>		1,621,390		706,890						2,328,280
Total accumulated depreciatio	1 <u>384,966,4</u>	<u>8</u>	(143,036,777)	241,929,631		32,084,018		(12,628,789)		-		261,384,860
Governmental activities capital assets, net	\$ 949,475,4	15 \$	(51,498,618) \$	897,976,857	\$	114,405,617	\$	(404,548)	\$	-	\$	1,011,977,926
		_										
Business-type activities:												
	\$ 15,131,7	35 \$	(15,131,735) \$	-	\$	-	\$	-	\$	-	\$	-
		_									•	
Totals at cost	15,131,7	35	(15,131,735)	-		-		-		-		-
		_									•	
Less: Accumulated Depreciation												
Equipment	7,719,3	88	(7,719,388)	-		_		_		-		_
-1-r		_	(.,. 17,000)									
Total accummulated depreciat	on 7,719,3	88	(7,719,388)	_		_		_		_		_
Total accuminated depreciat	1,117,5		(1,117,300)									
Business-type activities capital assets, net	\$ 7,412,34	17 ¢	(7,412,347) \$		¢	-	\$		\$		2	
Dushiess-type activities capital assets, liet	1,412,34	+/ Þ	(1,412,341)		φ		φ		φ		ņ	

Depreciation expense was charged to governmental functions as follows:

Instruction	\$ 28,496,755
Support Services:	
Pupil services	7,863
Educational media	41,745
Business administration	1,017,663
Maintenance and operation of facilities	128,209
Student transportation	2,391,783
Total	\$ 32,084,018

## Component Unit:

Capital asset balances of AETC (discretely presented component unit) as of June 30, 2009 are as follows:

Equipment and furniture	\$ 1,041,752
Equipment purchased under capital leases	201,639
Leasehold improvements	 11,486
Total historical cost	 1,254,877
Less: Accumulated depreciation	(865,514)
Net Capital Assets	\$ 389,363

Depreciation expense of AETC for the year ended June 30, 2009 was \$201,634.

## H. Long-term Debt

## Capital Leases

The School System has entered into various equipment lease agreements. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of the future minimum lease payments as of the date of inception.

In 2008, the School System entered into a lease agreement for the purchase of various capital assets in the amount of \$20,000,000. These leases were advanced funded. At June 30, 2009, portions of these advanced funded leases remained unspent and are reported as restricted cash and cash equivalents on the statement of net assets in the amount of \$7,777,198. See Note I for further discussions of restricted assets.

The assets acquired through capital leases are as follows:

	Governmental					
Asset		Activites				
Buses	\$	11,132,491				
Less: Accumulated depreciation		(2,197,839)				
Net Capital Assets	\$	8,934,652				

Other items totaling \$13,785,648 that do not meet the School System's new capitalization threshold of \$50,000 were acquired in prior years through capital leases.

The following is a schedule of the future minimum lease payments under capital leases and notes payables and the total present value:

			Nonmajor			Nonmajor		
			Gov	Governmental Funds-		Governmental Funds-		
		vernmental		Charter	Ch	arter Schools		
		Activites		Schools	N	otes Payable		
2010	\$	4,831,055	\$	61,652	\$	52,353		
2011		4,831,055		43,455		53,828		
2012		2,129,354		5,546		55,402		
2013		2,129,354		-		57,079		
2014		1,470,421		-		1,215,424		
5-2019		5,240,478		-		150,000		
0-2024		-		-		150,000		
5-2028		-		-		95,000		
		20,631,717		110,653	<u> </u>	1,829,086		
		(2,474,590)		(12,392)		(302,425)		
	\$	18,157,127	\$	98,261	\$	1,526,661		
	2011 2012 2013 2014 5-2019 0-2024	2010 \$ 2011 2012 2013 2014 5-2019 0-2024	2011 4,831,055 2012 2,129,354 2013 2,129,354 2014 1,470,421 5-2019 5,240,478 0-2024 - 5-2028 - 20,631,717 (2,474,590)	Governmental Activites  2010 \$ 4,831,055 \$ 2011 4,831,055 2012 2,129,354 2013 2,129,354 2014 1,470,421 5-2019 5,240,478 0-2024 - 5-2028 - 20,631,717 (2,474,590)	Governmental Funds-Charter Activites Schools  2010 \$ 4,831,055 \$ 61,652 2011 4,831,055 43,455 2012 2,129,354 5,546 2013 2,129,354 - 2014 1,470,421 - 5-2019 5,240,478 - 0-2024 - 5-2028 - 20,631,717 110,653  (2,474,590) (12,392)	Governmental Funds- Charter Schools  2010 \$ 4,831,055 \$ 61,652 2011 4,831,055 43,455 2012 2,129,354 5,546 2013 2,129,354 - 2014 1,470,421 - 5-2019 5,240,478 - 0-2024 - 5-2028 -  20,631,717 110,653  (2,474,590) (12,392)		

#### Intergovernmental Agreement

Over the years, the City of Atlanta has issued various annual general obligation bonds and general obligation refunding bonds on behalf of the School System. The debt service for the bonds has been funded through the School System's bonded debt portion of the annual tax levy. The bonded debt portion of property taxes collected by the City on behalf of the School System is retained by the City and used to pay the annual debt service on the outstanding bonds. The debt service payments are calculated using assumptions and estimates based on information available. As of June 30, 2009, \$2,579,052 is available and held by the City.

General Obligation Bonds currently outstanding at the City of Atlanta on behalf of the School System are as follows:

<u>Purpose</u>	<u>Interest Rate</u>	<u>Amount</u>
Governmental activities	3-5%	\$20,488,750

In prior fiscal years, the City of Atlanta School System defeased certain bonds by placing funds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the School System's basic financial statements. At June 30, 2009, \$83,805,000 of bonds is outstanding and is considered defeased.

Changes in long-term obligations during the fiscal year ended June 30, 2009, were as follows:

#### H. Long-term Obligations

Changes in long-term obligations during the year ended June 30, 2009, were as follows:

		Beginning Balance	Additions	Deductions	Ending Balance	Due within One Year
Governmental activities:	-					
Long-term debt						
Capital leases	\$	23,511,222	\$ -	\$ (5,354,095) \$	18,157,127	\$ 4,158,631
Capital leases - Charter Schools		107,646	36,610	(45,995)	98,261	52,981
Intergovernmental agreement-					-	
City of Atlanta		21,385,800	-	(897,050)	20,488,750	1,026,875
Education Reform Success, Inc (COPS)		10,115,000	-	(550,000)	9,565,000	570,000
Total long-term debt	_	55,119,668	36,610	(6,847,140)	48,309,138	5,808,487
Other long-term liabilities						
Notes payable - Charter Schools		1,512,075	28,051	(13,465)	1,526,661	26,579
Compensated absences		5,675,108	2,443,229	(2,809,825)	5,308,512	2,509,842
Contingent legal liabilitites		-	5,752,655	-	5,752,655	-
Workers' compensation		5,409,473	4,991,248	(2,574,165)	7,826,556	2,550,265
Total other long-term liabilities		12,596,656	13,215,183	(5,397,455)	20,414,384	5,086,686
Total long-term obligations	\$_	67,716,324	13,251,793	\$ (12,244,595) \$	68,723,522	\$ 10,895,173

Amounts

Note: The General Fund has been typically used to liquidate the liability for compensated absences.

At June 30, 2009, payments due by fiscal year, which includes principal and interest for these items, are as follows:

Intergovernmental Agreements				Education Reform Success, Inc.							
	Capital	ies		City of Atlanta				Certificates of Participation			
	Principal		Interest		Principal		Interest		Principal		Interest
\$	4,158,631	\$	672,423	\$	1,026,875	\$	955,176	\$	570,000	\$	394,987
	4,316,491		514,564		1,022,875		915,454		595,000		371,449
	1,778,535		350,819		1,040,875		875,446		620,000		346,878
	1,841,220		288,134		1,086,875		832,790		645,000		321,275
	1,247,378		222,980		1,143,625		787,004		670,000		294,640
	4,814,872		425,670		6,472,375		2,910,296		3,795,000		1,033,820
	-		-		6,805,375		1,127,522		2,670,000		223,405
					1,889,875		94,298		-		-
\$	18,157,127	\$	2,474,590	\$	20,488,750	\$	8,497,987	\$	9,565,000	\$	2,986,454
	\$	Principal  \$ 4,158,631 4,316,491 1,778,535 1,841,220 1,247,378 4,814,872	Principal  \$ 4,158,631 \$ 4,316,491   1,778,535   1,841,220   1,247,378   4,814,872   -	\$ 4,158,631 \$ 672,423 4,316,491 514,564 1,778,535 350,819 1,841,220 288,134 1,247,378 222,980 4,814,872 425,670	Capital Leases           Principal         Interest           \$ 4,158,631         \$ 672,423         \$ 4,316,491         514,564           1,778,535         350,819         1,841,220         288,134           1,247,378         222,980         4,814,872         425,670	Capital Leases         City of           Principal         Interest         Principal           \$ 4,158,631         672,423         1,026,875           4,316,491         514,564         1,022,875           1,778,535         350,819         1,040,875           1,841,220         288,134         1,086,875           1,247,378         222,980         1,143,625           4,814,872         425,670         6,472,375           -         6,805,375         1,889,875	Capital Leases         City of Atla           Principal         Interest         Principal           \$ 4,158,631         672,423         1,026,875         \$ 4,316,491           \$ 1,778,535         350,819         1,040,875           \$ 1,841,220         288,134         1,086,875           \$ 1,247,378         222,980         1,143,625           \$ 4,814,872         425,670         6,472,375           \$ 6,805,375         1,889,875	Capital Leases         City of Atlanta           Principal         Interest         Principal         Interest           \$ 4,158,631         672,423         \$ 1,026,875         \$ 955,176           4,316,491         514,564         1,022,875         915,454           1,778,535         350,819         1,040,875         875,446           1,841,220         288,134         1,086,875         832,790           1,247,378         222,980         1,143,625         787,004           4,814,872         425,670         6,472,375         2,910,296           -         6,805,375         1,127,522           1,889,875         94,298	Capital Leases         City of Atlanta           Principal         Interest         Principal         Interest           \$ 4,158,631         672,423         \$ 1,026,875         \$ 955,176         \$ 4,316,491         514,564         1,022,875         915,454           1,778,535         350,819         1,040,875         875,446           1,841,220         288,134         1,086,875         832,790           1,247,378         222,980         1,143,625         787,004           4,814,872         425,670         6,472,375         2,910,296           -         6,805,375         1,127,522           1,889,875         94,298	Capital Leases         City of Atlanta         Certificates of Principal           Principal         Interest         Principal         Interest         Principal           \$ 4,158,631         \$ 672,423         \$ 1,026,875         \$ 955,176         \$ 570,000           4,316,491         514,564         1,022,875         915,454         595,000           1,778,535         350,819         1,040,875         875,446         620,000           1,841,220         288,134         1,086,875         832,790         645,000           1,247,378         222,980         1,143,625         787,004         670,000           4,814,872         425,670         6,472,375         2,910,296         3,795,000           -         6,805,375         1,127,522         2,670,000           1,889,875         94,298         -	Capital Leases         City of Atlanta         Certificates of Part           Principal         Interest         Principal         Interest         Principal           \$ 4,158,631         \$ 672,423         \$ 1,026,875         \$ 955,176         \$ 570,000         \$ 4,316,491           \$ 1,778,535         \$ 350,819         \$ 1,040,875         \$ 875,446         \$ 620,000           \$ 1,841,220         \$ 288,134         \$ 1,086,875         \$ 832,790         \$ 645,000           \$ 1,247,378         \$ 222,980         \$ 1,143,625         \$ 787,004         \$ 670,000           \$ 4,814,872         \$ 425,670         \$ 6,472,375         \$ 2,910,296         \$ 3,795,000           \$ -         \$ 6,805,375         \$ 1,127,522         \$ 2,670,000           \$ 1,889,875         \$ 94,298         \$ -

#### I. Restricted Assets

Special Purpose Local Option Sales Tax (SPLOST), advanced capital lease proceeds and proceeds from certificates of participation related to Education Reform Success, Inc., are reported as restricted assets in the Statement of Net Assets because its use is limited by statutory provisions. Restricted assets at June 30, 2009, were as follows:

	Capital Projects SPLOST Proceeds	ERS Inc.	Total
Restricted Cash and Cash			
Equivalents:			
Capital Acquisitions	\$ 7,772,789	\$ 4,409	\$ 7,777,198
Restricted Investments:			
Capital Acquisitions	\$146,776,410		\$ 146,776,410
Total Restricted Investments, Cash and Cash Equivalents	\$154,549,199	\$ 4,409	\$ 154,553,608

## J. Inter-fund Receivables and Payables

Inter-fund receivables and payables net balances as of June 30, 2009 are as follows:

	Due from		Due to
	(	other funds	other funds
			_
Governments Funds			
General Fund	\$	14,759,585	\$ 37,884,796
Capital Projects Funds		31,475,952	1,568,620
Nonmajor Governmental Funds		11,949,465	10,910,549
Business- Type Fund			
Food Service Fund		2,908	7,823,945
	\$	58,187,910	\$ 58,187,910

During the course of its operations, the School System makes transfers between funds to finance operations, provide services, and acquire assets. To the extent that certain transfers among funds had not been received as of year-end, balances of inter-fund amounts receivable or payable have been recorded. It is management's intent to repay inter-fund balances within the next fiscal year.

#### **K.** Inter-fund Transfers

#### K. Inter-fund transfers

Transfers within the governmental and to the proprietary funds for the year ended June 30, 2009 are as follows:

	Transfers In	Transfers Out
Governmental funds:		
General Fund	\$ -	\$ (63,260,179)
Capital Projects Fund	33,200,000	-
Nonmajor Governmental Funds	30,520,179	(460,000)
	\$ 63,720,179	\$ (63,720,179)

Transfers are used to: (1) move local funds from the General Fund to the Capital Projects Fund to fund construction projects; (2) transfer state revenues and allocable property taxes to the individual Charter Schools to fund their operations.

#### L. Risk Management

The School System is exposed to various risks of losses related to torts, theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. The School System is self-insured for workers' compensation claims and unemployment compensation. The School System purchases commercial insurance in amounts deemed prudent by management for all other risks of loss. Settled claims have not yet exceeded purchased commercial insurance coverage in any of the past three years.

#### Unemployment Compensation:

The School System is self-insured for unemployment compensation. The State bills the School System quarterly for the outstanding claims and the School System pays the claims at that time. Changes in the unemployment compensation claims liability during the last two fiscal years are as follows:

	Beginning	C	laims and			
	of Year	C	hanges in	Claims	]	End of Year
	Liability	]	Estimates	Paid		Liability
Fiscal year 2008	\$ -	\$	251,797	\$ (251,797)	\$	-
Fiscal year 2009	\$ -	\$	306,811	\$ (306,811)	\$	-

## Workers' Compensation:

The School System is fully self-insured for workers' compensation claims of its employees. The School System accounts for claims within the General Fund with expenditures and liabilities being reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. An accrued liability for the estimated costs of claims and related settlement costs incurred but not paid and/or reported as of year-end is reported on the governmental activities financial statements. The calculation of the present value of future workers' compensation liabilities is based

on a discount rate of 3.5%. Changes in the claims liability during the last two fiscal years are as follows:

	Balance at	C	laims and			F	Balance at
	Beginning		Changes in		Claim		End of
	of Year	Estimates		Estimates Payments			Year
•							
Fiscal year 2008	\$ 5,462,745	\$	2,543,877	\$	(2,597,149)	\$	5,409,473
Fiscal year 2009	\$ 5,409,473	\$	4,991,248	\$	(2,574,165)	\$	7,826,556

## M. Nonmonetary Transactions

The School System received from the United States Department of Agriculture through the Georgia Department of Education approximately \$1,601,586 in donated food commodities for its lunchroom programs. The federally assigned value of these commodities is reflected as revenue and expense in the Food Services Fund financial statements.

## N. On-behalf Payments for Fringe Benefits

The School System has recognized revenues and expenditures in the amount of \$3,137,195 for health insurance and pension costs paid by the Georgia Department of Education to the State Merit System of Personnel Administration for non-certified personnel on the School System's behalf.

#### O. Retirement Plans

#### Teachers Retirement System of Georgia (TRS)

#### Plan Description

Substantially all teachers, administrative and clerical personnel employed by local school systems of the State of Georgia are covered by the Teachers Retirement System of Georgia (TRS), which is a cost sharing multiple employer public employee retirement system sponsored by the State of Georgia. Most School Systems' employees participate in TRS.

TRS provides service retirement, disability retirement, and survivor's benefits for its members. A member is eligible for service retirement after 30 years of creditable service, regardless of age, or after 10 years of service and attainment of age 60. A member is eligible for early retirement after 25 years of creditable service. Early retirement benefits are reduced by the lesser of 1/12 of 7% of each month the member is below age 60, or by 7% of each year or fraction thereof by which the member has less than 30 years of service.

Normal retirement benefits paid to members are equal to 2% of the average of the member's two consecutive highest paid years of service multiplied by the number of years of creditable service up to 40 years. The normal retirement pension is payable monthly for life. Options are available for distribution of the member's monthly pension at a reduced rate to a designated beneficiary on the member's death.

Retirement benefits also include death and disability benefits whereby the disabled member or surviving spouse is entitled to receive annually an amount equal to the member's service retirement benefit or disability retirement, whichever is greater. The benefit is based on member's creditable service (minimum of 10 years) and compensation up to the date of death.

TRS issues a publicly available financial report that includes financial statements and required supplementary information for the Plan. That report may be obtained by calling 404-352-6500 or by accessing their website at www.trsga.com.

#### Funding Policy

Employees of the School System who are covered by TRS are required to pay 5% of their gross earnings to TRS. The School System makes monthly employer contributions to TRS at rates adopted by the TRS Board of Trustees as advised by their independent actuary. The employer contribution rate is 9.28% at June 30, 2009.

Total actual and required contributions were as follows:

	<u>2009</u>	<u>2008</u>	<u>2007</u>
School System	\$30,872,725	\$29,935,263	\$28,437,198
Employees	<u>16,655,525</u>	16,153,799	15,299,294
	<u>\$47,528,250</u>	<u>\$46,089,062</u>	<u>\$43,736,492</u>

#### City of Atlanta General Employees Pension Plan

## Plan Description

All permanent employees of the School System who are not covered under the TRS are eligible to participate in the City of Atlanta General Employees' Pension Plan (the "Plan"). In addition, certain School System employees employed prior to July 1, 1979, also participate in the Plan.

The Plan provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. The Plan is an agent multiple-employer pension plan administered by a Board of Trustees, which includes the Mayor of the City of Atlanta or designee, the City's Chief Financial Officer, one member of City Council, one member of the School System, one member elected by eligible employees of the City, one member elected by eligible employees of the School System and one member elected by retired employees of the School System and one member elected by retired employees of the City. The Board of Trustees has the authority to establish and amend the benefit provisions of the Plan.

On December 12, 2005, the School System adopted the following changes to the Plan:

- 1. 10 year vesting;
- 2. 2.5% benefit multiplier (capped at 80%); and
- 3. Unreduced retirement at 30 years of service regardless of age.

The Plan issues a publicly available financial report that includes financial statements and required supplementary information for the Plan. The report may be obtained by writing or by calling the Plan at:

City of Atlanta General Employees Pension Plan 68 Mitchell Street Atlanta, GA Telephone Number: (404) 330-6000

The Plan provides retirement benefits that, initially, are 2% of the employee's highest average monthly base compensation over any 36-month period. A participant may retire at age 65 or, after 15 years of service, at age 60. Cost-of-living increases are awarded annually, up to a 3% maximum increase. Partial vesting percentages based on years of creditable service and provisions for early retirement are included in the Plan. Benefits also may be payable at termination, death, or disability.

The School System's membership in the Plan as of July 1, 2008 is as follows:

Active employees	972
Inactive members	51
Retirees and beneficiaries	2,458
Total membership	3,481

Method Used to Value Investments

Investments are stated at fair value. Fair value of Plan assets at July 1, 2008 was \$160,503,974.

Funding Policy and Annual Pension Cost

The School System's funding policy is to contribute a percentage of covered employee payroll as developed in the actuarial valuation for the Plan. Obligations to contribute to the Plan are established by the Board, subject to minimum financing standards established by the State of Georgia.

Active participants are required to contribute 7% of pay (8% if participant has a covered beneficiary or is married). The School System's contribution percentage is the actuarial determined amount necessary to fund Plan benefits after consideration of employee contributions.

The actuarial determined contribution amount is the sum of the annual normal cost (determined under the entry age normal actuarial cost method) and the amortization of the unfunded actuarial accrued liability as a level percentage of future payrolls (over 40 years from January 1, 1979). The most current valuation reflects a change in the Plan year from January 1, through December 31 to July 1, to June 30.

The Plan's annual pension cost for the current year, based on actuarial valuations performed as of July 1, 2008 and related information for the Plan is as follows:

Contribution rates as a percent of covered payroll:

Employee	6.0% or 7.0%
Employer	8.00%
	<b>#20 #00 *2</b>
Annual recommended contribution	\$39,599,627
Employer contributions made	\$42,000,000
	<b>5</b> /4 / <b>3</b> 0 0 0
Actuarial valuation date	7/1/2008
Actuarial cost method	Entry age normal
Actuariar cost method	Lifting age normal
Amortization method	Level % of payroll
Actuarial assumptions:	
Investment rate of return	8.0% per year
Projected salary increases:	
Inflation	3.0% per year
Merit or seniority and productivity	4.5% per year
Post retirement benefit increases	N/A

The asset valuation method used is the actuarial value from the prior year plus net new money plus 20% of the asset appreciation/depreciation for the current year and each of the prior four years.

Three-Year Trend Information is as follows:

	Annual	% of	Net
	Required	ARC	Pension
Year	Contribution (ARC)	Contributed	(Asset)/Obligation
2007	\$46,116,267	106%	\$10,316,810
2008	\$38,582,186	141%	(\$4,842,947)
2009	\$39,599,627	106%	(\$7,272,550)

Net Pension Asset - The School System's actuarially required contribution, pension cost, and decrease in the beginning net pension asset for the year ended June 30, 2009, were computed as follows:

Actuarially required contribution	\$ 39,599,627
Decrease in net pension asset	(387,436)
ARC adjustment	 358,206
Annual pension cost	39,570,397
Actual contributions made	 (42,000,000)
	_
Increase in net pension asset	2,429,603
Net pension asset, June 30, 2008	4,842,947
Net pension asset, June 30, 2009	\$ 7,272,550

<sup>\*</sup> Plan year begin date changed from January 1 to July 1 as of July 2007. Thus, amounts for 2007 and beyond are as of June 30.

Plan Funded Status – The School System's funding status based upon the most recent actuarial valuation is as follows:

		Actuarial				UAAL
		Accrued				use as a
	Actuarial	Liability	Unfunded			Percentage of
<b>Actuarial</b>	Value of	(AAL)	AAL	Funded	Covered	Covered
Valuation	Assets*	Entry Age	(UAAL)	Ratio	Payroll	Payroll
Date	(a)	(b)	(b-a)	(a/b)	(c)	((b-a)/c)
7/1/2008	\$150,876,105	\$655,110,071	\$504,233,966	23.00%	\$28,272,933	1783.45%

The schedule of funding progress, presented as RSI following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

# P. Post Employment Benefits

# Georgia Retiree Health Benefit Fund

Plan Description. The School System contributes to the Georgia Retiree Health Benefit Fund ("GRHBF"), a cost-sharing multiple-employer defined benefit postemployment healthcare plan administered by the Department of Community Health. GRHBF provides health insurance benefits to eligible retirees and their qualified beneficiaries. Pursuant to Title 45, Chapter 18 of the Official Code of Georgia Annotated, the authority to establish and amend the benefit provisions of the plan is assigned to the Board of Community Health. The Department of Community Health issues a publicly available financial report that includes financial statements and required supplementary

information for GRHBF. That report may be obtained from the Department of Community Health at 2 Peachtree Street, Atlanta, Georgia 30303.

Funding Policy. The contribution requirements of plan members and participating employers are established and may be amended by the Board of Department of Community Health. Contributions of plan members or beneficiaries receiving benefits vary based on plan election, dependent coverage, and Medicare eligibility and election. On average, plan members pay approximately twenty-five percent (25%) of the cost of health insurance coverage.

Participating employers are statutorily required to contribute in accordance with the employer contribution rate established by the Board of Department of Community Health. This contribution rate is established to fund both the active and retired employee health insurance plans based on projected pay-as-you-go financing requirements. The employer contribution rates for the combined active and retiree plans for the fiscal year ended June 30, 2009, were as follows:

Certified Employees

July 2008 – January 2009 18.534% of state-based salaries for August – February coverage

February 2009 8.579% of state-based salaries for March coverage

March 2009 – May 2009 3.6884% of state-based salaries for April – June coverage

June 2009 0.000% of state-based salaries for July coverage

Non-Certificated Employees \$162.72 per month

The School System's contribution to the health insurance plans for the fiscal year ended June 30, 2009, was \$ 30,600,143, which equaled the required contribution. The contribution for fiscal year ended June 30, 2008 was \$ 34,489,793.

# Q. Commitments and Contingencies

# Construction Commitments

The School System has active construction projects as of June 30, 2009. The projects relate to construction and renovation of school buildings. At year-end, the School System's commitments with contractors were \$94,704,040.

# Litigation and Other Contingencies

The School System is a defendant in various lawsuits, which arose, in the ordinary course of its activities. The School System believes its liability in these matters is \$5,752,655.

Amounts received or receivable principally from the Federal government are subject to audit and review by grantor agencies. This could result in requests for reimbursement to the grantor agency for any costs which are disallowed under grant terms. The School System believes that such disallowances, if any, will be immaterial to its overall financial position.

# R. Prior Period Adjustments/Accounting Change

During fiscal year 2009, the School System made a variety of prior period adjustments due to various errors or omissions and change in accounting practice which require the restatement of the June 30, 2008 net assets. June 30, 2008 net assets have been adjusted as shown below.

The School System changed its depreciation method from the half-year convention to monthly straight-line depreciation. Additionally, the capitalization threshold for all asset classes with the exception of land has been increased from \$2,500 to \$50,000.

#### **Governmental Activities:**

The School System has determined that a restatement of Governmental Activities net assets is required to correct prior year capital assets and long-term debt. As a result of these corrections and change in accounting practice, the beginning net assets of the Governmental Activities have been adjusted as follows:

Governmental activities net assets as previously reported	\$ 1,279,591,845
Prior period adjustments:	
Correction of capital assets, net of accumulated depreciation	(5,905,668)
Change in accounting practice capitalization threshold	(45,592,950)
Governmental activities 2008 net assets restated	\$ 1,228,093,227

# **Proprietary Fund and Business Type Activities**

The School System has determined that a restatement of Proprietary Fund and Business-Type Activities net assets is required to restate prior year capital assets. As a result of the change in accounting practice, the beginning net assets of the Proprietary Fund Business-Type Activities have been adjusted as follows:

Proprietary Fund and Business-type activities net assets previously reported	\$ 7,897,282
Prior period adjustment: Change in accounting practice capitalization threshold	(7,412,347)
Proprietary Fund and Business-type activities 2008 net assets, restated	\$ 484,935

# S. New Accounting Pronouncements

Four new GASB Statements (Statement No. 49, 52, 55, and 56) were implemented this fiscal year. GASB Statement 49, Accounting and Financial Reporting for Pollution Remediation Obligations, requires separate note disclosure; GASB Statement No. 52, Land and Other Real Estate Held as Investments by Endowments, disclosure is not deemed applicable to the school system. GASB Statement 55, The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments and GASB Statement 56, Codification of Accounting and Financial Reporting Guidance Contained in the AICPA Statements on Auditing Standards, require no additional note disclosures.

# T. Pollution Remediation Obligations

GASB Statement No. 49, Accounting and Financial Reporting for Pollution Remediation Obligations, establishes accounting and financial reporting criteria for liabilities that address current or potential detrimental effects of existing pollution by participating in pollution remediation activities. When one of five obligating events identified by the GASB occurs, the components of the expected pollution remediation outlays must be estimated and a determination made whether the outlays should be accrued as a liability or capitalized when goods and services are acquired, as appropriate. Pollution remediation liabilities must be measured based on the pollution remediation outlays expected to be incurred to settle these liabilities. It must be based on "reasonable and supportable" assumptions of future events that may affect the eventual settlement of the liability, and should be measured and reported at current value. The current value of the liability should be based on applicable federal, state, or local laws or regulations that have been approved, regardless of their effective date and the technology expected to be used for the cleanup.

Outlays for pollution remediation obligations should be recognized as liabilities if goods and services used for pollution remediation activities are liquidated with expendable available financial resources (modified accrual accounting). However, pollution remediation outlays should be capitalized in the government-wide or proprietary fund statements when goods and services are acquired for certain specific purposes; these amounts are recorded as expenditures at the fund level.

As of June 30, 2009, the School System was the responsible party in the remediation of mold removal, asbestos abatement, expired chemical disposal, paint disposal, tire disposal and air quality testing. A site assessment and preliminary evaluation of required remediation indicated no liability at June 30, 2009. APS paid \$1,219,792 for current financial year remediation activities.

# REQUIRED SUPPLEMENTARY INFORMATION

# Atlanta Independent School System GENERAL FUND

	E	Budgeted Amounts					Variance with Final Budget (Over)
	Original (1)		Final (1) (2)		Actual		Under
REVENUES							
Local taxes	\$ 503,700	.000 \$	503,700,000	\$	507,895,487		(4,195,487)
Sales tax Income	9,000		9,000,000	Ψ	6,179,859		2,820,141
Investment earnings	8,121		8,121,687		3,844,856		4,276,831
Tuition charges	,	.000	75,000		140,047		(65,047)
Facility rental fees	1,081		1,081,000		1,246,236		(165,236)
State revenues	137,048		137,048,313		122,514,004		14,534,309
Federal revenues	2,500		2,500,000				
Charges for services	2,300	,000	2,300,000		4,328,538 767,348		(1,828,538)
č	50	.000	50,000				(767,348)
Other	- 50	,000	50,000		10,549,923		(10,499,923)
Total revenues	661,576	,000	661,576,000		657,466,298		4,109,702
EXPENDITURES							
Current:							
Instruction	372,310	.171	347,893,340		325,201,914		22,691,426
Support Services:							
Pupil services	21,830	,443	21,947,746		20,045,172		1,902,574
Improvement of instructional services	54,871	,004	55,578,438		23,260,125		32,318,313
Educational media	11,174	,402	11,257,069		7,858,047		3,399,022
General administration	22,684	,897	24,141,574		10,837,052		13,304,522
School administration	39,934	,002	39,402,368		25,799,000		13,603,368
Business administration	15,504	,226	14,425,559		16,609,230		(2,183,671)
Maintenance and operation of facilities	70,301	,992	70,893,611		87,471,900		(16,578,289)
Student transportation	16,224	,784	17,164,493		29,329,454		(12,164,961)
Central support	36,740	,079	49,806,600		33,455,895		16,350,705
Other support services		_	18,553		1,145,224		(1,126,671)
Debt Service:							
Principal		-	-		6,218,582		(6,218,582)
Interest		_	_		1,771,013		(1,771,013)
Total Expenditures	661,576	,000	652,529,351		589,002,608		63,526,743
Excess (deficiency) of revenues over (under) expenditures		-	9,046,649		68,463,690		(59,417,041)
OTHER FINANCING SOURCES (USES)							
Proceeds from sale of capital assets		_	-		932,980		(932,980)
Operating transfers out		-	(63,305,000)		(63,260,179)		(44,821)
Net change in fund balances		-	(54,258,351)		6,136,491		(60,394,842)
Fund Balance, Beginning of Year	151,764	,465	151,764,465		151,764,465		
FUND BALANCE, END OF YEAR	\$ 151,764	,465 \$	97,506,114	\$	157,900,956	\$	(60,394,842)

Original and Final budget amounts do not include budgeted revenues or expenditures of various principal accounts.
 Property taxes and state fund revenues related to charter schools are budgeted in the Instruction Function.

# Atlanta Independent School System Required Supplementary Information For the Fiscal Year Ended June 30, 2009

# Schedule of Funding Progress

		Actuarial				UAAL
		Accrued				use as a
	Actuarial	Liability	Unfunded			Percentage of
Actuarial	Value of	(AAL)	AAL	Funded	Covered	Covered
Valuation	Assets*	Entry Age	(UAAL)	Ratio	Payroll	Payroll
Date	(a)	(b)	(b-a)	(a/b)	(c)	((b-a)/c)
1/1/2003	\$109,367,500	\$579,890,481	\$470,522,981	18.90%	\$47,042,418	1000.30%
1/1/2004	\$107,323,985	\$581,451,634	\$474,127,649	18.50%	\$45,898,463	1033.00%
1/1/2005	\$102,301,954	\$580,470,790	\$478,168,836	17.60%	\$40,366,756	1184.60%
1/1/2006	\$116,866,067	\$600,055,443	\$483,189,376	19.50%	\$26,185,568	1845.30%
*7/1/2007	\$133,058,241	\$643,301,615	\$510,243,374	20.70%	\$29,105,414	1753.10%
7/1/2008	\$150,876,105	\$655,110,071	\$504,233,966	23.00%	\$28,272,933	1783.45%

# Schedule of Employer Contributions

Fiscal	Required	Employer	ARC
Year Ended	Contribution (ARC)	Contribution	Contributed
June 30, 2004	\$35,453,732	\$35,904,000	101%
June 30, 2005	\$42,237,822	\$37,437,676	88%
June 30, 2006	\$44,827,011	\$39,015,662	87%
June 30, 2007	\$46,116,267	\$49,265,265	106%
June 30, 2008	\$38,582,186	\$54,567,288	141%
June 30, 2009	\$39,599,627	\$42,000,000	106%

See notes to the financial statements for actuarial assumptions used in the above calculations.

# OTHER SUPPLEMENTARY INFORMATION

# NONMAJOR GOVERNMENTAL FUNDS

Combining and Individual Fund Statements and Schedules:

Combining Balance Sheet – Nonmajor Governmental Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances – Nonmajor Governmental Funds

Combining Balance Sheet – Nonmajor Governmental Funds – Charter Schools

Combining Statement of Revenues, Expenditures and Changes in Fund Balances – Nonmajor Governmental Funds – Charter Schools

Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – Special Revenue Funds:

Title I Fund

Title II Fund

Title VI-B Fund

Lottery Fund

Other Federal Programs Fund

Other Special Projects Fund

Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – Capital Projects Fund

Combining Statement of Changes in Assets and Liabilities - Agency Fund

# NONMAJOR GOVERNMENTAL FUNDS

# **Special Revenue Funds**

Special Revenue Funds are used to account for the proceeds of specific revenues that are legally restricted for specific purposes.

The School System's Special Revenue Funds have been established primarily on the basis of program purpose and include the following funds and primary funding sources:

<u>Title I Fund</u> was established to account for federal grant funds passed through the Georgia Department of Education to provide remedial education in the areas of reading and math and to provide a special education program for children who are physically handicapped.

<u>Title II Fund</u> was established to account for federal grant funds passed through the Georgia Department of Education, for the purpose of improving teacher quality and increasing the number of highly quality teachers, para-professionals, and principals.

<u>Title VI-B Fund</u> was established to account for federal grant funds passed through the Georgia Department of Education, for the purpose of providing special education programs for children in pre-kindergarten through the twelfth grade.

<u>Lottery Fund</u> was established to account for State of Georgia lottery funds passing through the State of Georgia Department of Education for various programs as established by the State.

Other Federal Programs Fund was established to account for other federal funds for which separate presentation is not considered necessary.

Other Special Projects Fund was established to account for other state and local funds for which separate presentation in not considered necessary.

<u>Charter Schools Fund</u> was established to combine activities of charter schools operating within the limits of the School System.

# **Capital Projects Fund**

Education Reform Success Fund was established to account for activities related to the Education Reform Success, Inc., (a non-profit corporation) which was established by the School System for the purpose of providing financing for some of the School System's buildings and equipment.

#### Atlanta Independent School System Combining Balance Sheet Non-major Governmental Funds June 30, 2009

	Special Revenue Funds										Component Units							
										Cap	ital Projects Fund							
		Title I		Title II	Т	itle VI-B		Lottery	Fed	Other eral Programs	•	Other Special Projects		Charter Schools	Ec	ducation Reform Success		Total
Assets:																		
Cash and cash equivalents	\$	-	\$	-	\$	-	\$	_	\$	_	\$	-	\$	7,328,390	\$	_	\$	7,328,390
Restricted cash equivalents		-		-		-		-		-		-		-		4,409		4,409
Due from other funds		_		-		_		211,275		-		11,738,190		-		-		11,949,465
Due from other governments		9,991,589		2,356,820		1,263,416		-		1,030,565		705,705		402,562		-		15,750,657
Accounts receivable		-						<u> </u>		<u> </u>		20,518		784,374		<u> </u>		804,892
Total Assets	\$	9,991,589	\$	2,356,820	\$	1,263,416	\$	211,275	\$	1,030,565	\$	12,464,413	\$	8,515,326	\$	4,409	\$	35,837,813
Liabilities:																		
Accounts payable	\$	571,300	\$	22,108	\$	101,162	\$	-	\$	243,960	\$	427,838	\$	3,880,867	\$	-	\$	5,247,235
Salaries and benefits payable		1,353,081		193,870		551,388		211,275		16,880		35,306		460,262		-		2,822,062
Due to other funds		7,531,049		2,140,342		610,866		-		628,292		-		-		-		10,910,549
Due to other governments		536,159		500								-	_	163,106	_			699,765
Total Liabilities		9,991,589	_	2,356,820	_	1,263,416	_	211,275	_	889,132	_	463,144	_	4,504,235	_			19,679,611
Fund Balances(Deficits):																		
Reserved for federal programs		-		_		-		_		147,413		-		-		-		147,413
Reserved for local programs		_		-		_		-		-		-		167,966		4,409		172,375
Unreserved/designated for local programs		-		-		-		-		-		12,001,269		-		-		12,001,269
Unreserved/undesignated	_									(5,980)	_	<u> </u>	_	3,843,125	_			3,837,145
Total Fund Balance		<u> </u>		=			_			141,433		12,001,269	_	4,011,091		4,409	_	16,158,202
TOTAL LIABILITIES AND																		
FUND BALANCES	\$	9,991,589	\$	2,356,820	\$	1,263,416	\$	211,275	\$	1,030,565	\$	12,464,413	\$	8,515,326	\$	4,409	\$	35,837,813

The accompanying notes are an integral part of the basic financial statements

# Atlanta Independent School System Combining Statement of Revenues, Expenditures and Changes in Fund Balances Non-major Governmental Funds For the Year Ended June 30, 2009

								Component Units			
			Special Rev	venue Funds				Capital Project Fund			
	-				Other Federal	Other Special	Charter	Education Reform			
	Title I	Title II	Title VI-B	Lottery	Programs	Projects	Schools	Success	Total		
REVENUES											
State	\$ -	\$ -		\$ 2,590,578		\$ 2,749,114	\$ 818,856		\$ 6,280,708		
Federal	46,181,743	7,421,331	8,281,430	-	4,123,236	-	1,322,188		67,329,928		
Other						9,767,547	2,319,207	391	12,087,145		
Total Revenues	46,181,743	7,421,331	8,345,933	2,590,578	4,180,893	12,516,661	4,460,251	391	85,697,781		
EXPENDITURES											
Current											
Instruction	26,834,200	2,355,302	4,171,495	2,266,155	1,445,901	2,073,785	22,600,084		61,746,922		
Support services	20,034,200	2,333,302	4,171,473	2,200,133	1,445,701	2,073,703	22,000,004		01,740,722		
Pupil services	11,280,740	1,333,423	1,718,903	329,109	523,463	628,506	127,167	_	15,941,311		
Improvement of instructional services	3,234,652	3,515,040	1,315,264	14,896	1,579,818	5,398,871	10,767	_	15,069,308		
Educational media	3,234,032	3,313,040	1,313,204	14,820	1,379,616	1,223,668	4,171,535	-	5,395,203		
General administration	1,341,976	-	194,238	-	120,128	1,743,002	1,608,115	-	5,007,459		
School administration	289,456		26,741				508,348				
		12,684		4,428	28,835	66,253 74,894		1.000	936,745		
Business administration	293,261	-	-	-	48,971		3,017,016	1,600	3,435,742		
Maintenance and operation of facilities	272	-	010.202	-	14,554	9,909	- 1 422	-	24,735		
Student transportation	499,337	-	919,292	-	30,162	67,697	1,422	-	1,517,910		
Central support	177,079	203,180	-	-	54,746	3,942		-	438,947		
Other support services	2,230,770	-	-	-	200,150	99,918	569,213	-	3,100,051		
Nutrition	-	-	-	-	-	12,500	-	-	12,500		
Debt Service											
Principal	-	-	_	-	-	31,834	59,460	550,000	641,294		
Interest	-	-	-	-	-	107,229	118,432	417,699	643,360		
Total Expenditures	46,181,743	7,419,629	8,345,933	2,614,588	4,046,728	11,542,008	32,791,559	969,299	113,911,487		
F (15: ) 6											
Excess (deficiency) of revenues over		1.702		(24.010)	124.165	074 652	(20.221.200)	(0.00,000)	(20.212.706)		
(under) expenditures	-	1,702	-	(24,010)	134,165	974,653	(28,331,308)	(968,908)	(28,213,706)		
OTHER FINANCING SOURCES(USES)											
Transfers in	_	_	_	_	_	_	29,664,769	855,410	30,520,179		
Transfers out	_	_	_	_	_	(460,000)	-	-	(460,000)		
Total Other Financing Sources(Uses)						(460,000)	29,664,769	855,410	30,060,179		
Total Other Phaneing Sources(Oses)	<del></del>					(400,000)	29,004,709	655,410	30,000,179		
Net change in Fund Balances	-	1,702	-	(24,010)	134,165	514,653	1,333,461	(113,498)	1,846,473		
Fund Balances (Deficit), Beginning of Year		(1,702)		24,010	7,268	11,486,616	2,677,630	117,907	14,311,729		
FUND BALANCES (DEFICIT),											
END OF YEAR	\$ -	<u>\$</u>	\$ -	\$ -	\$ 141,433	\$ 12,001,269	\$ 4,011,091	\$ 4,409	\$ 16,158,202		

The accompanying notes are an integral part of the basic financial statements

### Atlanta Independent School System Combining Balance Sheet Nonmajor Governmental Funds- Charter Schools June 30, 2009

							Ble	ended Compo	nent Unit	is						
					Ki	pp West										
			Imag	gine Wesley	Atla	nta Young	Nei	ighborhood	Southe	ast Atlanta			U	niversity		
	Dı	ew Charter	Inte	ernational	S	cholars	Cha	arter School	Charte	er Middle	T	ech High	Co	mmunity		
	S	chool, Inc	Acad	demy, LLC	Aca	demy, Inc		Inc.	Sch	ool, Inc.	S	chool, Inc	Aca	demy, Inc		Total
Assets:																
Cash and cash equivalents	\$	4,134,083	\$	28,562	\$	929,730	\$	787,838	\$	392,808	\$	356,682	\$	698,687	\$	7,328,390
Due from other governments	-	225,857	-	,	-		-	-	-		-	11,984	-	164,721	-	402,562
Accounts receivable		180,928		17,344		127,126		401,372		_		-		57,604		784,374
TOTAL ASSETS		4,540,868		45,906		1,056,856		1,189,210		392,808	=	368,666		921,012		8,515,326
TOTAL ASSETS		4,340,606		43,900		1,030,630		1,169,210		392,000	_	300,000		921,012		8,313,320
Liabilities:																
Accounts payable		3,395,072		36,453		_		182,268		50,475		30,145		186,454		3,880,867
Salaries and benefits payable		-,0,0,0,0		277,780		182,482						-		-		460,262
Due to other governments		_		,				_		_		163,106		_		163,106
Total Liabilities	-	3,395,072	-	314,233		182,482		182,268		50,475		193,251		186,454		4,504,235
Total Elabilities		3,373,072		314,233		102,402		102,200		30,473	_	173,231		100,434		4,304,233
Fund Balances(Deficits):																
Reserved for local programs		123,723		_		_		20,000		_		_		24,243		167,966
Unreserved/undesignated		1,022,073		(268, 327)		874,374		986,942		342,333		175,415		710,315		3,843,125
Total Fund Balance (Deficits)	-	1,145,796		(268,327)		874,374		1,006,942	-	342,333	_	175,415		734,558		4,011,091
Tom Tana Balance (Belletts)		1,115,770		(200,321)		0,1,574		1,000,742		3.2,333	_	1,0,410		, 5 1,550		.,011,071
TOTAL LIABILITIES AND																
FUND BALANCES	\$	4,540,868	\$	45,906	\$	1,056,856	\$	1,189,210	\$	392,808	\$	368,666	\$	921,012	\$	8,515,326
	<u> </u>	,,		-,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<u> </u>	, .,,=		,000		,	<u> </u>	,	<u> </u>	-,,

The accompanying notes are an integral part of the basic financial statements

# Atlanta Independent School System Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Governmental Funds - Charter Schools For the Year Ended June 30, 2009

				Blemded	Component Units			
	Drew Charter School, Inc	Imagine Wesley International Academy, LLC	Kipp West Atlanta Young Scholars Academy, Inc	Neighborhood Charter School Inc.	Southeast Atlanta Charter Middle School, Inc.	Tech High School, Inc	University Community Academy, Inc	Total
Revenues								
State funds	\$ -	\$ -	\$ -	\$ -	\$ 153,179			
Federal funds	554,517	-	445,617	-	44,452	112,881	164,721	1,322,188
Other funds	677,687	104,235	449,711	459,519	154,461	258,756	214,838	2,319,207
Total Revenues	1,232,204	104,235	895,328	459,519	352,092	855,950	560,923	4,460,251
Expenditures								
Current								
Instruction	6,657,997	2,453,845	3,618,915	3,595,299	1,296,146	1,950,367	3,027,515	22,600,084
Support services								
Pupil services	-	51,446	-	32,265	29,678	-	13,778	127,167
Improvement of instructional services	-	10,767	-	_	_		_	10,767
General administration	2,378,341	-	320,325	209,337	74,259	458,976	730,297	4,171,535
School administration	-	1,299,768	· -	_	· -	_	308,347	1,608,115
Business administration	330,266	16,050	_	_	_	162,032	_	508,348
Maintenance and operation of facilities	497,843	1,071,335	_	269,386	172,296	343,780	662,376	3,017,016
Central support services	-	1,422	_	,		-		1,422
Other support services		190,944	10,686	_	108,215	229,627	29,741	569,213
Debt Service:	_	1,0,,,	10,000		100,210	22,,02,	22,7.11	507,215
Principal	_	4,226	_	27,304	27,930	_	_	59,460
Interest	_	25,774	_	6,627	86,031	_	_	118,432
morest		20,771		0,027	00,031			110,132
Total Expenditures	9,864,447	5,125,577	3,949,926	4,140,218	1,794,555	3,144,782	4,772,054	32,791,559
Excess (deficiency) of revenues over								
(under) expenditures	(8,632,243)	(5,021,342)	(3,054,598)	(3,680,699)	(1,442,463)	(2,288,832)	(4,211,131)	(28,331,308)
Other Financing Source								
Transfers in	9,065,802	5,350,695	3,235,074	3,944,494	1,464,199	2,331,751	4,272,754	29,664,769
Total Other Financing Sources	9,065,802	5,350,695	3,235,074	3,944,494	1,464,199	2,331,751	4,272,754	29,664,769
Net change in fund balances	433,559	329,353	180,476	263,795	21,736	42,919	61,623	1,333,461
Beginning Fund Balance (deficit)	712,237	(597,680)	693,898	743,147	320,597	132,496	672,935	2,677,630
FUND BALANCES (DEFICIT),								
END OF YEAR	\$ 1,145,796	\$ (268,327)	\$ 874,374	\$ 1,006,942	\$ 342,333	\$ 175,415	\$ 734,558	\$ 4,011,091

The accompanying notes are an integral part of the basic financial statements.

# Atlanta Independent School System SPECIAL REVENUE FUND - TITLE I FUND Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2009

	Budgeted Amounts					Variance with Final Budget (Over)		
		Original		Final		Actual		Under
Revenue			_		_		_	
Federal funds	\$	45,073,553	\$	51,958,729	\$	46,181,743	\$	5,776,986
Expenditures								
Current								
Instruction		37,545,506		31,919,894		26,834,200		5,085,694
Support services								
Pupil services		1,631,840		8,674,195		11,280,740		(2,606,545)
Improvement of instructional services		1,297,033		5,945,075		3,234,652		2,710,423
General administration		2,888,147		1,405,990		1,341,976		64,014
School administration		-		402,993		289,456		113,537
Business administration		-		282,039		293,261		(11,222)
Maintenance and operation of facilities		-		-		272		(272)
Student transportation		1,711,027		797,732		499,337		298,395
Central support		-		169,356		177,079		(7,723)
Community services				2,361,455		2,230,770		130,685
Total Expenditures		45,073,553		51,958,729		46,181,743		5,776,986
Deficiency of revenues over(under) expenditures		-		-		-		-
Fund Balance, Beginning of Year		<u> </u>	_	<u>=</u>				<u>-</u>
FUND BALANCE, END OF YEAR	\$	_	\$	-	\$		\$	

# Atlanta Independent School System SPECIAL REVENUE FUND - TITLE II FUND Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2009

		Budgete	d Am	ounts				Variance with Final Budget
	Original Final		Final	Actual			(Over ) Under	
Revenue								
Federal funds	\$	6,643,015	\$	8,206,956	\$	7,421,331	\$	785,625
Expenditures								
Current								
Instruction		2,828,700		2,411,869		2,355,302		56,567
Support services								
Pupil services		-		-		1,333,423		(1,333,423)
Improvement of instructional services		3,780,400		5,409,500		3,515,040		1,894,460
School administration		-		-		12,684		(12,684)
Central support		33,915		385,587		203,180		182,407
Total Expenditures		6,643,015		8,206,956		7,419,629		787,327
<b>K</b>		- / /	-	., ,			_	
Excess (deficiency) revenues over(under) expenditures		-		-		1,702		(1,702)
Fund Balance, Beginning of Year		(1,702)		(1,702)		(1,702)	_	<u>-</u>
FUND BALANCE, END OF YEAR	\$	(1,702)	\$	(1,702)	\$	-	\$	(1,702)

# Atlanta Independent School System SPECIAL REVENUE FUND - TITLE VI-B FUND

	Budgeted Amounts						Variance with Final Budget
	Original Final		Final	Actual		(Over ) Under	
Revenue							
Federal funds	\$ 9,566,037	7 \$	10,124,973	\$	8,281,430	\$	1,843,543
State revenue			-		64,503	_	(64,503)
Total Revenue	9,566,037	7	10,124,973		8,345,933	_	1,779,040
Expenditures							
Current							
Instruction	4,552,708	3	5,528,107		4,171,495		1,356,612
Support services							
Pupil services	2,513,180	)	1,940,031		1,718,903		221,128
Improvement of instructional services	1,506,860	)	1,543,803		1,315,264		228,539
General administration	125,347	7	198,950		194,238		4,712
School administration		-	-		26,741		(26,741)
Student transportation	867,942		914,082		919,292	_	(5,210)
Total Expenditures	9,566,037	<u> </u>	10,124,973	_	8,345,933		1,779,040
Excess revenues over expenditures		-	-		-		-
Fund Balance, Beginning of Year			<u> </u>			_	<u>-</u>
FUND BALANCE, END OF YEAR	\$	- \$	_	\$		\$	

# Atlanta Independent School System SPECIAL REVENUE FUND - LOTTERY FUND

	Budgete	d Amounts	-	Variance with Final Budget (Over)
	Original	Final	Actual	Under
Revenue				
State Revenue	\$ 2,576,578	\$ 2,698,697	\$ 2,590,578	\$ 108,119
Expenditures				
Current				
Instruction	2,076,578	2,188,279	2,266,155	(77,876)
Support services				
Pupil services	-	475,000	329,109	145,891
Improvement of instructional services	500,000	55,000	14,896	40,104
School administration		4,428	4,428	
Total Expenditures	2,576,578	2,722,707	2,614,588	108,119
Deficiency of revenues under expenditures	-	(24,010)	(24,010)	-
Fund Balance, Beginning of Year	24,010	24,010	24,010	
FUND BALANCE, END OF YEAR	\$ 24,010	\$ -	\$ -	\$ -

# Atlanta Independent School System SPECIAL REVENUE FUND - OTHER FEDERAL PROGRAMS FUND

	Budgeted Amounts			<u>.</u>			Variance with Final Budget	
		Original		Final		Actual	_	(Over ) Under
Revenue								
Federal funds	\$	4,645,663	\$	6,188,096	\$	4,123,236	\$	2,064,860
State revenue				<del>-</del>		57,657	_	(57,657)
Total Revenue		4,645,663		6,188,096		4,180,893	_	2,007,203
Expenditures								
Current								
Instruction		1,696,812		1,952,380		1,445,901		506,479
Support services								
Pupil services		205,108		375,934		523,463		(147,529)
Improvement of instructional services		2,423,763		3,060,815		1,579,818		1,480,997
General administration		59,870		218,544		120,128		98,416
School administration		-		28,835		28,835		-
Business administration		-		-		48,971		(48,971)
Maintenance and operation of facilities		4,200		17,200		14,554		2,646
Student transportation		63,836		100,835		30,162		70,673
Central support		195,233		231,236		54,746		176,490
Other support				189,809		200,150	_	(10,341)
Total Expenditures		4,648,822		6,175,588		4,046,728	_	2,128,860
Excess(deficiency) revenues over(under) expenditures		(3,159)		12,508		134,165		(121,657)
Fund Balance, Beginning of Year		7,268		7,268		7,268	_	
FUND BALANCE, END OF YEAR	\$	4,109	\$	19,776	\$	141,433	\$	(121,657)

# Atlanta Independent School System SPECIAL REVENUE FUND - OTHER SPECIAL PROJECTS FUND

	Budgeted Amounts							Variance with Final Budget (Over)	
		Original		Final		Actual		Under	
Revenue									
State Revenue	\$	160,338	\$	41,190	\$	2,749,114	\$	(2,707,924)	
Other Local Revenue		16,201,703		18,723,165		9,767,547		8,955,618	
Total Revenue		16,362,041		18,764,355		12,516,661		6,247,694	
Expenditures									
Current									
Instruction		3,729,997		3,413,685		2,073,785		1,339,900	
Support services									
Pupil services		24,063		24,232		628,506		(604,274)	
Improvement of instructional services		5,261,880		5,871,940		5,398,871		473,069	
Educational media		1,205,520		1,223,727		1,223,668		59	
General administration		3,659,609		4,502,172		1,743,002		2,759,170	
School administration		5,200		2,541,327		66,253		2,475,074	
Business administration		15,461		15,811		74,894		(59,083)	
Maintenance and operation of facilities		42,705		43,346		9,909		33,437	
Student transportation		24		730,184		67,697		662,487	
Central support		-		5,751		3,942		1,809	
Other Support Services		4,873,077		4,875,108		99,918		4,775,190	
Nutrition		14,618		17,546		12,500		5,046	
Debt Service		- 1.,010		139,828		139,063		765	
Total Expenditures		18,832,154		23,404,657		11,542,008		11,862,649	
Excess (deficiency)revenues over(under) expenditures		(2,470,113)		(4,640,302)		974,653		(5,614,955)	
Other financing uses									
Transfers out				(460,000)		(460,000)	_	<u> </u>	
Net change in fund balance		(2,470,113)		(5,100,302)		514,653		(5,614,955)	
Fund Balance, Beginning of Year		11,486,616		11,486,616		11,486,616			
FUND BALANCE, END OF YEAR	\$	9,016,503	\$	6,846,314	\$	12,515,922	\$	(5,614,955)	

# Atlanta Independent School System CAPITAL PROJECTS FUND

	Budgete	d Amounts	_	Variance with Final Budget (Over)
	Original	Final	Actual	Under
Revenue				
Other local revenue	\$ 24,886,906	\$ 61,239,750	\$ 6,075,104	\$ 55,164,646
State revenue	- · ·	-	1,131,052	(1,131,052)
Sales tax revenue	78,132,867	263,453,060	97,585,402	165,867,658
Total Revenue	103,019,773	324,692,810	104,791,558	219,901,252
Expenditures				
Current				
Instruction	100,000	200,033	232,675	(32,642)
Support services				
General administration	=	1,900,000	1,336,018	563,982
Business administration	-	175,004	154,052	20,952
Maintenance and operation of facilities	75,000	1,931,096	1,800,538	130,558
Student transportation	6,253,096	10,914,639	20,877,199	(9,962,560)
Central support	-	11,032,232	4,622,232	6,410,000
Capital outlays	96,591,677	298,539,806	151,389,516	147,150,290
Total Expenditures	103,019,773	324,692,810	180,412,230	144,280,580
Excess (deficiency) revenues over(under) expenditures	-	-	(75,620,672)	75,620,672
Other Financing Sources				
Transfer in	-	-	33,200,000	(33,200,000)
Fund Balance, Beginning of Year	192,208,401	192,208,401	192,208,401	<del>-</del>
FUND BALANCE, END OF YEAR	\$ 192,208,401	\$ 192,208,401	\$ 149,787,729	\$ 42,420,672

# Atlanta Independent School System Combining Statement of Changes in Assets and Liabilities Agency Fund June 30, 2009

		Balance July 1, 2008		Additions		Deductions		Balance June 30, 2009
Assets: Cash and cash equivalents	\$ <u></u>	828,328	\$_	1,615,120	\$_	1,561,608	\$_	881,840
Liabilities: Due to local schools and student groups	\$	828,328	\$	1,615,120	\$	1,561,608	\$	881,840

Quality Basic Education Programs – Program Expenditures

Schedule of Allotments and Expenditures by Program

Schedule of Expenditures by Object – Lottery Programs

Schedule of Approved Local Option Sales Tax Projects

Schedule of State Revenue

# **QUALITY BASIC EDUCATION**

# **PROGRAMS - PROGRAM EXPENDITURES**

The Official Code of Georgia Annotated Section 20-2-172 (a) Expenditure Controls for fiscal years 2007 and 2008 state:

For each program identified in Code Section 20-2-161, each local School System shall spend 100 percent of funds designated for direct instructional costs on the direct instructional costs of such program on one or more of the programs identified in Code Section 20-2-161 at the system level, with no requirement that the School System spend any specific portion of such funds at the site where such funds were earned.

The following pages are presented for purposes of additional analysis and reflect overall minimum expenditure requirements compared to overall program expenditures made by the School System as described above and also reflect minimum program expenditure requirements compared to actual expenditures made by the School System on a program basis.

# ATLANTA INDEPENDENT SCHOOL SYSTEM BOARD OF EDUCATION GENERAL FUND - QUALITY BASIC EDUCATION PROGRAM(QBE) SCHEDULE OF ALLOTMENTS AND EXPENDITURES - BY PROGRAM YEAR ENDED JUNE 30, 2009

			ALLOTMENTS			
		F	ROM GEORGIA		ELIGIBLE QBE	
		D	EPARTMENT OF		PROGRAM COSTS	
	DESCRIPTION	EI	OUCATION (1)(2)	SALARIES	OPERATIONS	TOTAL
	Direct Instructional Programs					
1011	Kindergarten Program	\$	17,643,626 \$	20,623,363 \$	- \$	20,623,363
1061	Kindergarten Program-Early Intervention Program		4,973,726	2,937,609	-	2,937,609
1021	Primary Grades (1-3) Program		43,865,508	64,559,879	24,605,898	89,165,777
1071	Primary Grades-Early Intervention (1-3) Program		9,939,798	23,707,607	-	23,707,607
1051	Upper Elementary Grades (4-5) Program		18,205,560	17,952,942	3,239,348	21,192,290
1091	Upper Elem Grades-Early Intervention (4-5) Program		6,529,808	9,045,767	-	9,045,767
1031	Middle Grades (6-8) Program		1,024,147	-	-	-
1081	Middle School (6-8) Program		28,521,468	39,356,081	2,165,685	41,521,766
1041	High School General Education (9-12) Program		26,753,866	49,186,203	4,521,534	53,707,737
3011	Vocational Laboratory (9-12) Program		6,441,337	6,705,827	566,809	7,272,636
	Students with Disabilities					
2021	Category I		2,162,119	36,816,777	2,996,012	39,812,789
2031	Category II		3,165,435	2,024,755	-	2,024,755
2041	Category III		14,359,105	3,184,075	1,697,932	4,882,007
2051	Category IV		2,497,395	-	-	-
2011	Category V		550,345	-	-	-
2111	Gifted Student - Category VI		7,353,607	8,575,766	17,221	8,592,987
2211	Remedial Education Program		2,121,109	1,867,079	22,643	1,889,722
5071	Alternative Education Program		2,336,762	1,414,781	10,694,134	12,108,915
1351	English Speakers of Other Languages (ESOL)		2,010,614	3,771,231	77,612	3,848,843
	TOTAL DIRECT INSTRUCTIONAL PROGRAMS	\$	200,455,335 \$	291,729,742 \$	50,604,828 \$	342,334,570
		<u></u>				
1310	Media Center Program		5,858,869	8,428,577	773,852	9,202,429
1210	Staff and Professional Development		1,123,906	4,080,657	714,069	4,794,726
	TOTAL QBE FORMULA FUNDS	\$	207,438,110 \$	304,238,976 \$	52,092,749 \$	356,331,725
1100	Twenty days additional Instruction			787,055	_	787,055
	Pupil Transprtaion			12,420,234	7,340,209	19,760,443
	On behalf			3,137,195		3,137,195
	Indirect costs - Central Admin.			76,081,546	84,087,125	160,168,671
	Indirect costs - School Admin.			40,517,384	518,949	41,036,333
	Indirect costs - Facilities M&O			19,158,499	40,829,979	59,988,478
	Nurses			141,338	-	141,338
			\$	456,482,227 \$	184,869,011 \$	641,351,238

<sup>(1)</sup> Comprised of State Funds plus Local Five Mill Share.

<sup>(2)</sup> Allotments do not include the impact of the State budget austerity reduction.

Lottery Programs Schedule of Expenditures by Object For the Year Ended June 30, 2009

	Pro	e-Kindergarten Program
		2009
Salaries	\$	2,145,415
Employee benefits		356,414
Employee travel		29,542
Registration		4,428
Materials and supplies		78,789
	\$	2,614,588

# ATLANTA INDEPENDENT SCHOOL SYSTEM SCHEDULE OF APPROVED LOCAL OPTION SALES TAX PROJECTS YEAR ENDED JUNE 30, 2009

<u>PROJECT</u>	ORIGINAL CURRENT ESTIMATED ESTIMATED COST (1) COSTS (2)		AMOUNT EXPENDED IN CURRENT YEAR (3)	AMOUNT EXPENDED IN PRIOR YEARS (4)	PROJECT STATUS
SPLOSTI					
Dekalb County					
Renovations, modifications, additions and equipment for the following facilities: Crim High School, Coan Middle School, Marshall Middle School, Burgess Elementary School, Drew Elementary School, East Lake Elementary School, Lin Elementary School, Peterso	\$ 10,240,967 \$	15,559,529 \$	- \$	15,559,529	Completed
Fulton County New schools and facilities, school renovations and additions, building upgrades and critical infrastructure improvements, technology, lease purchase payments, and land acquisition; and for the retirement of previously incurred debt	538,713,487	532,455,072		519,183,943	Completed
SPLOST II					
Dekalb County					
Renovations, modifications, additions and equipment for the following facilities: Crim High School, Coan Middle School, Burgess/Peterson Elementary School, East Lake Elementary School, Lin Elementary School, Toomer Elementary School, and Whitefoord Eleme Fulton County	21,355,321	23,472,500	401,457	26,041,605	Ongoing
New school construction, classroom additions, renovations, infrastructure improvements, security system improvements, technology improvements, tand acquisition, site preparation, new staff development and instructional support facilities, new maintenance	486,538,295	426,839,322	26,303,000	401,069,400	Ongoing
SPLOST III					
Fulton County  Capital outlay projects including new					
school construction, classroom additions, renovations, infrastructure improvements, upgrading security system, technology improvements, land acquisition, site preparation, providing staff development and instructional Dekalb County	552,357,776	552,357,776	94,450,005	11231861	Ongoing
Capital outlay projects consisting of construction, renovations, modifications, additions and equipment for the following facilities: The Howard School, Lin Elementary School and Whitefoord Elementary School and any future					
updates: Crim High School, Coan	20,511,000	20,511,000	9,644,428	110,067	Ongoing
	\$ 1,629,716,846 \$	1,571,195,199 \$	130,798,890 \$	973,196,405	

- (1) The School District's original cost estimate as specified in the resolution calling for the imposition of the Local Option Sales Tax.
- (2) The School District's current estimate of total cost for the projects. Includes all cost from project inception to completion.
- (3) The voters of Fulton and Dekalb Counties approved the imposition of a 1% sales tax to fund the above projects and retire associated debt. Amounts expended for these projects may include sales tax proceeds, state, local property taxes and/or other funds over the life of the projects.
- (4) The School District's amounts expended in prior years related to the above projects.

See notes to the basic financial statements.

#### ATLANTA INDEPENDENT SCHOOL SYSTEM SCHEDULE OF STATE REVENUE FISCAL YEAR ENDED JUNE 30, 2009

	GO			
		CAPITAL	OTHER NONMAJOR	
	GENERAL	PROJECTS	GOVERNMENTAL	
AGENCY/FUNDING	FUND	FUND	FUNDS	TOTAL
GRANTS				
Bright from the Start:				
Georgia Department of Early Care and Learning				
Pre-Kindergarten Program	\$ - \$		\$ 2,590,578 \$	2,590,578
rie-Kindergarien riogiani	<b>3</b> - <b>3</b>	-	\$ 2,390,376	2,390,378
Education, Georgia Department of				
Quality Basic Education				
Direct Instructional Cost				
Kindergarten Program	9,035,105	-	=	9,035,105
Kindergarten Program - Early Intervention Program	2,379,079	-	-	2,379,079
Primary Grades (1-3) Program	22,561,348	-	-	22,561,348
Primary Grades - Early Intervention (1-3) Program	4,736,976	-	-	4,736,976
Upper Elementary Grades (4-5) Program	9,332,895	-	-	9,332,895
Upper Elementary Grades - Early Intervention (4-5) Program	3,169,944	=	_	3,169,944
Middle Grades (6-8) Program	475,183	=	_	475,183
Middle School (6-8) Program	14,448,888	-	=	14,448,888
High School General Education (9-12) Program	13,701,815	-	=	13,701,815
Vocational Laboratory (9-12) Program	3,192,021	_	_	3,192,021
Students with Disabilities - All Categorie	11,539,602	_	<u>-</u>	11,539,602
Gifted Student - Category VI	3,592,115	_	_	3,592,115
Remedial Education Program	1,053,370	_	_	1,053,370
Alternative Education Program	1,184,822	_	_	1,184,822
English Speakers of Other Languages (ESOL)	972,451			972,451
Media Center Program	2,461,327			2,461,327
20 Days Additional Instruction	1,785,949	=	-	1,785,949
· ·		=	=	
Staff and Professional Development Indirect Cost	224,035	-	-	224,035
	2 2 5 2 1 0 7			2 2 5 2 1 0 7
Central Administration	2,363,187	=	-	2,363,187
School Administration	7,117,812	=	-	7,117,812
Facility Maintenance and Operations	7,395,799	=	=	7,395,799
Categorical Grants				
Pupil Transportation				
Regular	3,347,954	=	-	3,347,954
Bus Replacement	660,409	-	-	660,409
Nursing Services	770,685	-	-	770,685
Mid-term Adjustment Hold-Harmless	3,063,440			3,063,440
Austerity Reduction	(-12,397,388)			(-12,397,388)
Other State Programs				
Career, Technical and Agriculture	=	-	202,492	202,492
Charter Schools- Direct	=	-	818,856	818,856
Charter Schools- APS	-	=	460,000	460,000
Health Insurance	2,968,863	=	-	2,968,863
Middle School Graduation Coach	=	_	-786,390	786,390
Middle School Math Remediation and Intervention Grant	=	_	(-3)	(-3)
CTAE M.E. Support	=	-	1,761	1,761
High Performance Principal Grant	=	-	15,000	15,000
National Teacher Certification	329,996	_	_	329,996
Preschool Handicapped Program	327,770	_	64,503	64,503
Residential Treatment Centers Grant	877,990	-	811,250	1,689,240
Teacher's Retirement	168,332	=	011,230	168,332
	100,332	-	= =====================================	
Vocational Supervisors	-	-	57,657	57,657
Virtual School State Grants	-	Ξ	(-1,656)	(-1,656)
Other	-	-	473,880	473,880
Georgia State Financing and Investment Commission				
Reimbursement on Construction Projects		1,131,052	-	1,131,052
	\$ 122,514,004 \$	1,131,052	\$ 6,280,708	\$ 129,925,764

# Statistical Section (Unaudited)

# **Atlanta Independent School System**

# Introduction to the Statistical Section (Unaudited)

This part of Atlanta Independent School Systems comprehensive annual financial report presents detailed information as a context for understanding this year's financial statements, note disclosures, and supplementary information. This information is unaudited.

**Contents Schedule Financial Trends** 1 - 6 These tables contain trend information that may assist the reader in assessing the School System's current financial performance by placing it in a historical perspective. 7 - 12 **Operating Information** These tables contain service indicators that can inform ones' understanding how the information in the School System's financial statements relates to the services the School System provides and the activities it performs. **Demographic and Economic Information** 13 - 18 These tables present demographic and economic information intended (1) to assist users in understanding the socioeconomic environment within which the School System operates and (2) to provide information that facilitates comparisons of financial statement information over time.

#### Data Source:

Unless otherwise noted, the information in these tables is derived from the comprehensive annual financial report for the applicable year. The School System implemented GASB No. 34 in fiscal year 2002; therefore, tables presenting government-wide financial data include only eight years of information.

### Net Asset by Component Last Eight Fiscal Years Schedule 1

								_
Fiscal Year Ended June 30,	2002	<u>2003</u>	2004	<u>2005</u>	<u>2006</u>	2007	2008 restated see Note R	<u>2009</u>
Governmental Activities								
Invested in Capital Assets, Net of Related Debt	481,975,764	629,768,301	733,997,697	803,563,172	831,829,656	893,683,701	854,305,957	962,142,127
Restricted	2,482,792	-	-	3,988,606	26,478,370	106,980,587	182,517,605	2,579,052
Unrestricted	249,505,942	182,053,270	95,404,253	115,840,477	125,881,509	157,963,991	191,270,394	322,546,253
Total Governmental Activities Net Assets	733,964,498	811,821,571	829,401,950	923,392,255	984,189,535	1,158,628,279	1,228,093,956	1,287,267,432
Business-Type Activities								
Invested in Capital Assets, Net of Related Debt	2,720,262	2,887,616	3,897,068	5,055,963	5,776,388	8,504,052	-	-
Restricted		-	-	-	-	-	-	-
Unrestricted	(12,995,516)	(18,572,353)	(22,325,064)	(25,805,372)	(26,121,644)	(9,964,379)	484,935	1,972,799
Total Business-Type Activities Net Assets	(10,275,254)	(15,684,737)	(18,427,996)	(20,749,409)	(20,345,256)	(1,460,327)	484,935	1,972,799
Primary Government Activities								
Invested in Capital Assets, Net of Related Debt	484,696,026	632,655,917	737,894,765	808,619,135	837,606,044	902,187,753	854,305,957	962,142,127
Restricted	2,482,792	-	-	3,988,606	26,478,370	106,980,587	182,517,605	2,579,052
Unrestricted	236,510,426	163,480,917	73,079,189	90,035,105	99,759,865	147,999,612	191,755,329	324,519,052
Total Primary Government Activities Net Assets	723,689,244	796,136,834	810,973,954	902,642,846	963,844,279	1,157,167,952	1,228,578,891	1,289,240,231

Source: Atlanta Independent School System Financial Reports for previous years and fiscal year ended June 30, 2009

### Change in Net Assets Last Eight Fiscal Years

Schedule 2

						Re	estated see Note R	
Fiscal Year Ended June 30,	2002	2003	2004	2005	2006	2007	2008	2009
Expenses								
Governmental Activities						*****		
Instruction	369,380,523	404,300,173	424,091,453	435,352,357	393,121,077	384,275,604	442,325,531	420,129,141
Pupil Services	22,627,253	21,649,868	21,890,649	24,009,140	29,201,941	20,424,786	36,915,697	36,258,110
Improvement of Instructional Services	28,097,268	23,447,177	21,135,004	20,011,373	31,910,382	27,779,791	42,180,829	38,609,352
Educational Media Services	12,360,619	7,615,931	6,746,870	7,087,158	11,326,263	8,112,792	11,637,527	13,392,263
General Administration	10,924,016	13,622,969	21,539,082	18,908,200	22,244,328	22,613,568	18,659,059	17,306,220
School Administration	30,642,476	25,948,073	24,230,800	23,247,406	36,313,409	25,103,296	34,558,215	26,933,533
Business Administration	8,337,982	6,452,828	5,482,136	6,685,755	12,973,297	14,960,540	11,483,553	27,167,147
Maintenance and Operations	61,198,598	58,896,420	61,354,665	48,321,284	60,098,358	57,871,414	91,600,184	88,484,674
Pupil Transportation	17,000,163	16,678,855	15,189,582	14,678,214	21,658,991	19,865,342	42,709,556	53,663,655
Support Services-Central	25,991,753	23,404,234	29,129,882	26,204,018	26,764,937	25,086,693	32,899,945	38,798,862
Community Services	3,214,167	6,116,012	=			(13,721)	-	-
Support Services-Other	681,496	-	-	423,301	837,701	2,267,033	9,330,309	4,276,311
Enterprise Operations	977,215		=	-	=	=	-	-
Employee Benefits	237,108	249,094						
Interest	=	=	690,836	538,613	1,855,674	1,031,588	1,788,213	2,414,373
Depreciation		-	204,969	-		-	-	
Total Governmental Activities Expenses	591,670,637	608,381,634	631,685,928	625,466,819	648,306,358	609,378,726	776,088,617	767,433,642
Business-Type Activities								
Food Services	25,739,005	27,325,463	26,552,371	25,772,181	21,711,551	19,204,656	30,519,130	21,752,821
Total Business-Type Activities Expenses	25,739,005	27,325,463	26,552,371	25,772,181	21,711,551	19,204,656	30,519,130	21,752,821
•								
Total Primary Government Activities Expenses	617,409,642	635,707,097	658,238,299	651,239,000	670,017,909	628,583,382	806,607,747	789,186,463
Program Revenues								
Governmental Activities								
Charges for Services								
Instruction	-	_	_	_	_	1,004,517	114,350	140,047
School Administration	=	_	-	-	2,097,124	-	-	-
Maintenance and Operations	-	_	_	_	-	1,067,404	_	1,246,236
Enterprise Operations	=	_	_	_	_	-	3,749,416	767,347
Operating Grants and Contributions							-,, .,,	,
Instruction	213,249,865	211,745,193	187,402,434	170,977,158	176,215,716	156,075,020	168,958,774	114,293,580
Pupil Services	4,209,345	4,428,193	6,558,788	8,414,003	7,400,136	14,951,701	18,133,132	16,028,209
Improvement of Instructional Services	17,993,177	13,528,687	17,556,463	16,447,379	11,712,590	16,073,230	16,110,597	16,060,575
Educational Media Services	1,723,159	121,737	30,954	182,646	1,491,330	2,424,655	3,745,884	5,651,064
General Administration	2,084,660	2,648,088	3,756,784	4,151,612	4,516,383	3,336,077	3,104,288	6,044,243
School Administration	448,209	2,097,074	381,845	238,704	355,600	6,065,020	3,498,951	6,133,525
Business Administration	-	_,~~,,~.	-	366,225	1,115,379	1,102,416	9,106,449	6,051,768
Maintenance and Operations	56,963	222,320	58,967	27,511	261,388	8,740,838	9,262,487	17,286,810
Pupil Transportation	806,645	1,046,705	379,673	1,409,015	1,960,211	5,206,251	5,337,639	8,121,816
Support Services-Central	735,268	108,992	754,227	1,105,539	104,874	984,451	660,429	7,559,691
Community Services	2,762,298	3,597,754	-	-,,		65,551	226,806	2,536,468
Support Services-Other	564,776	-	2,524,240	1,444,714	677,385	7,365,780	1,307,102	-,,
Enterprise Operations	=		-,,	-,,	-	-	-,,	9,254
Capital Grants and Contributions								-,
Instruction	8,592,231	2,124,937	2,717,420	2,230,799	8,927	_	_	
Maintenance and Operations	-	2,121,557	2,717,120	2,230,777	-	1,191,630	2,207,605	_
Pupil Transportation	_	_	_	_	1,640,644	-	653,047	_
Total Governmental Activities Program Revenues	253,226,596	241,669,680	222,121,795	206,995,305	209,611,500	225,654,541	246,176,956	207,930,633
Business-Type Activities Charges for Services								
	1 000 002	2 200 224	1.066.000	2 566 227	2 500 020	2 524 746	2 107 275	2 204 777
Food Services	1,886,863	2,388,324	1,966,090	3,566,337	2,580,828	2,534,746	2,187,375	2,291,777
Operating Grants and Contributions Food Services	20,013,045	19,527,656	20,250,537	18,088,139	18,265,689	19,068,852	20,877,018	20,948,908
Total Business-Type Activities Program Revenues	21,899,908	21,915,980	20,250,537	21,654,476	20,846,517	21,603,598	23,064,393	20,948,908
Total Primary Government Activities Program Revenues	275,126,504	263,585,660	244,338,422	228,649,781	230,458,017	247,258,139	269,241,349	231,171,318
Total Trinary Government Activities Flogram Revenues	413,140,304	403,303,000	477,330,444	440,047,701	450,730,017	441,430,137	407,441,347	201,1/1,010

#### Change in Net Assets Last Eight Fiscal Years

Schedule 2

Fiscal Year Ended June 30,	2002	2003	2004	2005	2006	2007	2008	2009
Net (Expense)/Revenue								
Governmental Activities								
Instruction	(147,538,427)	(190,430,043)	(233,971,599)	(262,144,400)	(216,896,434)	(227,196,067)	(273,252,407)	(305,695,512)
Pupil Services	(18,417,908)	(17,221,675)	(15,331,861)	(15,595,137)	(21,801,805)	(5,473,085)	(18,782,565)	(20,229,900)
Improvement of Instructional Services	(10,104,091)	(9,918,490)	(3,578,541)	(3,563,994)	(20,197,792)	(11,706,561)	(26,070,232)	(22,548,777)
Educational Media Services	(10,637,460)	(7,494,194)	(6,715,916)	(6,904,512)	(9,834,933)	(5,688,137)	(7,891,643)	(7,741,199)
General Administration	(8,839,356)	(10,974,881)	(17,782,298)	(14,756,588)	(17,727,945)	(19,277,491)	(15,554,771)	(11,261,978)
School Administration	(30,194,267)	(23,850,999)	(23,848,955)	(23,008,702)	(33,860,685)	(19,038,276)	(31,059,264)	(20,800,008)
Business Administration	(8,337,982)	(6,452,828)	(5,482,136)	(6,319,530)	(11,857,918)	(13,858,124)	(2,377,104)	(21,115,381)
Maintenance and Operations	(61,141,635)	(58,674,100)	(61,295,698)	(48,293,773)	(59,836,970)	(48,063,172)	(80,130,092)	(69,951,628)
Pupil Transportation	(16,193,518)	(15,632,150)	(14,809,909)	(13,269,199)	(18,058,136)	(13,467,461)	(36,718,870)	(45,541,838)
Support Services-Central	(25,256,485)	(23,295,242)	(28,375,655)	(25,098,479)	(26,660,063)	(24,102,242)	(32,239,516)	(31,239,171)
Other Support Services	(451,869)	(2,518,258)	2,524,240	1,021,413	(106,503)	5,098,747	226,806	(4,276,311)
Non-Instructional Services	(116,720)	-	-	-	-	79,272	(8,023,207)	2,536,468
Enterprise Operations		-	-	-	-	=	3,749,416	776,601
Interest	(977,215)	-	(690,836)	(538,613)	(1,855,674)	(1,031,588)	(1,788,213)	(2,414,373)
Total Governmental Activities Net (Expenses)/Revenues	(338,444,041)	(366,711,954)	(409,564,133)	(418,471,514)	(438,694,858)	(383,724,185)	(529,911,661)	(559,503,009)
Desirons Toron Autorities								
Business-Type Activities Food Services	(3,839,097)	(5,409,483)	(4,335,744)	(4,117,705)	(865,034)	2,398,942	(7,454,737)	1,487,864
Total Business-Type Activities Net (Expenses)/Revenues	(3,839,097)	(5,409,483)	(4,335,744)	(4,117,705)	(865,034)	2,398,942	(7,454,737)	1,487,864
TANK CARACTER NAME	(242.202.120)	(200 101 120)	(412 000 000)	(422 700 240)	(420 550 002)	(201 227 242)	(525.244.200)	(550 045 445)
Total Primary Government Activities Net Expense	(342,283,138)	(372,121,437)	(413,899,877)	(422,589,219)	(439,559,892)	(381,325,243)	(537,366,398)	(558,015,145)
General Revenues and Other Charges in Net Assets								
Governmental Activities								
Taxes								
Tuxos								
Property Taxes Levied for General Purposes	325,547,139	353,451,241	373,487,358	377,215,701	361,839,014	436,902,846	470,036,120	479,629,504
Property Taxes Levied for Debt Services	525,517,157	555, 151,211	-	3,7,213,701	501,057,011	1,036,250	1,153,847	1,262,460
Sales Tax	93,920,742	79,256,916	85,604,946	91,202,366	115,953,787	121,568,835	115,735,907	108,957,224
Other Taxes	75,720,742	77,230,710	-	71,202,300	1,979,560	121,500,055	-	-
Federal and Other State Aid not Restricted to Specific Programs	_	_	_	_	9,411,373	-	1.347.241	4.328,538
Interest and Investment Earnings	16,910,046	11,616,090	1,995,307	4,658,043	7,319,327	13,315,151	13,648,335	6,419,960
Miscellaneous	6,789,405	5,935,088	3,786,290	5,900,535	6,316,574	15,129,339	6,855,522	17,551,096
Gain on Sale of Assets	0,769,403	3,733,000	3,760,290	3,700,333	2,505,987	3,129,377	-	528,432
Transfers			(1,592,485)	(1,796,292)	(1,036,966)	(16,416,074)	(9,400,000)	320,432
Extra ordinary Items	<del>-</del>	-	(1,392,403)	(1,790,292)	(1,030,900)	(1,981,811)	(2,400,000)	
Total Governmental Activities	443,167,332	450,259,335	463,281,416	477,180,353	504,288,656	572,683,913	599,376,972	618,677,214
Total Governmental Activities	443,107,332	430,237,333	403,261,410	477,100,333	304,288,030	372,063,713	377,310,712	010,077,214
Business-Type Activities								
Interest and Investment Earnings	=	-	-	-	59,711	(9,535)	=	=
Transfers	=	-	1,592,485	1,796,292	1,036,966	16,416,074	9,400,000	=
Other	=	-	-	-	=	79,445	=	=
Total Business-Type Activities	-	-	1,592,485	1,796,292	1,096,677	16,485,984	9,400,000	
Total Primary Government Activities	443,167,332	450,259,335	464,873,901	478,976,645	505,385,333	589,169,897	608,776,972	618,677,214
Change in Net Assets								
Governmental Activities	104 702 201	02 547 201	E2 717 202	50 700 020	65 502 700	100 050 720	60 465 211	50 174 204
	104,723,291	83,547,381	53,717,283	58,708,839	65,593,798	188,959,728	69,465,311	59,174,206
Business-Type Activities Total Primary Government	(3,839,097)	(5,409,483) <b>78,137,898</b>	(2,743,259) <b>50,974,024</b>	(2,321,413) <b>56,387,426</b>	231,643 <b>65,825,441</b>	18,884,926 <b>207.844.654</b>	1,945,263 <b>71,410,574</b>	1,487,864 <b>60,662,070</b>
Total Filmary Government	100,004,194	/0,13/,098	50,974,024	30,367,420	05,645,441	407,044,054	/1,410,5/4	00,002,070

Atlanta Independent School System Financial Reports Source: for previous years and fiscal year ended June 30, 2009

Notes:

Restatement in year 2008 due to prior period adjustments for change in accounting principle and estimates.

In fiscal year 2008, change in pension expense allocation. In fiscal year 2007, change in allocation of capital assets.

Changes in Instruction support 2007 to 2008 due to proper allocation of salary and benefits in 2008. GASB 34 implemented in 2002, only eight years presented.

### Governmental Fund Balances Last Ten Fiscal Years

Schedule 3

Fiscal Year Ended June 30,	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
General Fund										
Reserved	37,852,719	15,826,687	16,933,754	11,938,879	11,159,630	7,325,684	13,692,102	21,785,030	20,198,038	17,709,809
Unreserved	7,945,023	61,608,320	38,418,253	62,084,468	37,292,448	68,098,575	73,372,473	91,809,975	131,566,427	-
Total General Fund	45,797,742	77,435,007	55,352,007	74,023,347	48,452,078	75,424,259	87,064,575	113,595,005	151,764,465	17,709,809
All Other Governmental Funds Reserved Unreserved, reported in:	43,516,273	57,281,761	156,758,830	80,968,852	70,077	70,078	22,216,154	103,139,827	168,623,662	147,413
Capital Project Funds	73,976,485	111,530,754	12,000,000	12,000,000	32,778,625	30,060,165	39,512,697	34,183,429	23,702,646	-
Special Revenue Funds	61,010,424	25,073,172	22,558,744	18,027,458	17,571,631	11,868,263	12,177,524	12,652,472	14,193,822	12,001,268
Total All Other Governmental Funds	178,503,182	193,885,687	191,317,574	110,996,310	50,420,333	41,998,506	73,906,375	149,975,728	206,520,130	12,148,681
Total	224,300,924	271,320,694	246,669,581	185,019,657	98,872,411	117,422,765	160,970,950	263,570,733	358,284,595	29,858,490

Source: Atlanta Independent School System Financial Report for previous years and fiscal year ended June 30, 2009

#### ATLANTA INDEPENDENT SCHOOL SYSTEM Changes in Governmental Fund Balances Last Ten Fiscal Years

Schedule 4

	Fiscal Year Ended June 30,	<u>2000</u>	<u>2001</u>	2002	2003	2004	2005	2006	<u>2007</u>	2008	2009
Revenues	Local Taxes	405,622,567	448,066,734	313,659,063	346,768,390	365,523,133	370.256.829	369,492,043	415,687,665	471.313.094	507.895.487
	Sales Taxes	403,022,307	448,000,734	93,920,742	79,256,916	85,604,946	91,202,366	115,953,787	122,980,958	106,562,802	103,765,261
	State Revenues	186,076,281	214,552,078	190,093,723	177,702,841	152,497,189	137,310,665	141,640,201	151,924,389	163,747,188	129,925,764
	Federal Revenues	52,250,677	58,428,717	44,949,186	57,560,015	63,594,376	65,118,135	66,535,863	71,658,231	71,651,548	71,658,466
	Investment Income			16,910,046	11,616,090	1,995,307	4,658,043	7,319,327	13,315,151	13,648,335	6,419,960
	Facility Rental Fees		_	472,438	436,094	709,320	876,965	949,298	-	1,604,301	1,246,236
	Tuition Charges			176,055	30,800	45,748	11,707	243,698		114,350	140,047
	Charges for Other Services		_	-	-	-	-	904,128	2,071,921	3,749,416	767,348
	Other	-	-	24,324,599	11,875,018	9,545,822	9,578,369	15,066,259	15,884,882	13,512,915	26,137,068
Total Rever	nues	643,949,525	721,047,529	684,505,852	685,246,164	679,515,841	679,013,079	718,104,604	793,523,197	845,903,950	847,955,637
Expenditure	es										
	Expenditures										
1	Instruction	238,210,463	335,112,602	353,337,682	387,299,503	405,869,137	395,383,620	358,003,139	405,189,908	373,703,960	387,181,511
:	Support Services										
	Pupil Services	19,485,052	20,966,352	22,590,159	21,612,774	21,853,555	23,972,046	28,296,328	23,654,225	33,795,599	35,986,483
	Improvement of Instructional Services	16,495,237	25,957,684	49,379,326	32,991,181	21,181,874	20,071,788	31,811,061	31,501,828	38,823,821	38,329,433
	Educational Media	7,174,165	9,151,192	12,351,085	7,601,608	6,738,907	7,080,214	11,128,439	9,119,001	10,507,784	13,253,250
	General Administration	5,922,162	16,253,607	10,683,333	13,026,341	13,504,910	9,832,227	15,066,526	15,833,120	17,134,640	17,180,529
	School Administration	15,405,246	25,319,655	30,642,476	35,456,730	24,230,800	23,525,692	35,579,029	28,207,534	32,147,765	26,735,745
	Business Services	3,828,292	16,210,243	8,337,982	6,452,828	5,482,136	6,795,841	12,959,536	15,632,317	23,625,597	20,199,024
	Maintenance & Operation of Facilities	50,989,195	52,598,342	61,193,777	62,044,973	61,539,367	48,442,054	59,941,395	60,202,421	84,456,521	89,297,173
	Student Transportation	11,249,423	20,044,651	16,088,475	14,295,463	13,022,959	12,815,478	19,331,040	17,344,114	37,822,559	51,724,563
	Central Support	10,918,711	38,447,863	25,991,753	26,264,962	30,515,657	26,393,782	26,567,407	28,680,154	29,586,277	38,517,074
	Community Services	14,210	72,905	3,214,167	8,582,226	526,684	220,262	-	-	983,284	-
	Nutrtion	-	-	-	-	-	-	-	-	49,014	12,500
	Other	1,624,196	2,861,537	681,496	141,088,759	169,069,406		796,364	2,386,576	-	4,245,275
1	Food Services Operation	24,252,316	24,379,053	-	-	-	-	-	-	-	-
(	Other Operations of Non-Instructional Services	121,193	15,376	-	-	-	-	48,270	-	7,974,781	-
1	Employee Benefits	95,403,205	103,857	-	-	-	-	-	-	-	-
	Enterprise Operations	891,101	7,579,712	-	-	-	-	-	-	-	-
(	Other Uses	73,868,397	57,968,892	78,153,025	-	-	107,635,321	78,371,573	-	-	-
(	Capital Outlays	-	-	-	-	-	-	-	56,735,237	67,911,787	151,389,516
1	Debt Service Interest	2,266,350	2,045,429	977,215	-	690,836	538,613	403,266	-	1,788,213	2,414,373
	Capital Lease Principal	2,385,000	2,600,000	10,225,534	8,417,826	6,066,632	4,386,236	2,700,668	3,840,761	2,387,590	6,859,876
	Advance Refunding Escrow	-	110,501,066	37,991,609	-	-	-	-	-	-	-
Total Exper	nditures	580,503,914	768,190,018	721,839,094	765,135,174	780,292,860	687,093,174	681,004,041	698,327,196	762,699,192	883,326,325
Excess / (De	eficiency) of Revenues over (under) Expenditures	63,445,611	(47,142,489)	(37,333,242)	(79,889,010)	(100,777,019)	(8,080,095)	37,100,563	95,196,001	83,204,756	(35,370,688)
Other Finan	acing Sources (Uses)										
	Proceeds from Capital Leases	22,227,750	6,178,613	4,112,800	3,814,304	2,952,010	-	-	2,638,066	20,000,000	-
1	From Sale of Assets	-	-	-	-	-	-	3,131,798	3,169,238	909,104	932,980
1	From Notes	-	-	-	-	-	-	40,000	10,115,000	-	-
1	From Bonds		-	-	2,129,553	13,270,248	11,875,815	3,907,884	3,921,678	-	-
-	Transfers in	64,724,963	83,207,278	42,589,027	2,482,792	18,158,072	18,128,500	19,874,172	27,635,695	25,307,215	63,720,179
	Transfers out	(63,922,489)	(83,207,278)	(42,589,027)	(2,482,792)	(19,750,557)	(19,924,792)	(19,874,172)	(44,051,769)	(34,707,215)	63,720,179
Total Other	Financing Sources/(Uses)	23,030,224	6,178,613	4,112,800	5,943,857	14,629,773	10,079,523	7,079,682	3,427,908	11,509,104	128,373,338
Extraordina	ry Items	-	-	-	-	-		•	(1,981,811)		-
Net Change	in Fund Balances	86,475,835	(40,963,876)	(33,220,442)	(73,945,153)	(86,147,246)	1,999,428	44,180,245	96,642,098	94,713,862	(34,437,708)
Fund Balan	ce at Beginning of Year	138,072,273	312,346,296	279,890,024	258,964,810	185,019,657	115,423,338	116,292,413	166,928,634	263,570,733	358,284,595
Prior Period	1 Corrections	-		-		-		498,296		-	
FUND RAI	LANCE AT END OF YEAR	224,548,108	271,382,420	246,669,582	185,019,657	98,872,411	117,422,766	160,970,954	263,570,733	358,284,596	323,846,887
. CIID DAI		22 1,070,100	2,1,002,720	210,007,002	200,027,007	> 090 / M9TII	11,,122,700	200,0,0,00	200,070,100	220,204,270	
RECORDE	D FUND BALANCE AT END OF YEAR	224,300,924	271,320,694	246,669,582	185,019,657	98,872,411	117,422,766	160,970,954	263,570,733	358,284,596	323,846,887
Debt service	e as a percentage of noncapital expenditures	0.81%	15.08%	6.92%	1.11%	0.87%	0.72%	0.46%	0.60%	0.60%	1.28%

Source: Atlanta Independent School System Financial Reports for previous years and fiscal year ended June 30, 2009

Notes: Recorded Fund Balances for 2000 and 2001 changed due to inventory reserves.

Extraordinary item in 2007 closing of two charter schools.

Changes in Instruction support 2007 to 2008 due to proper allocation of salary and benefits in 2008.

In fiscal year 2008 change in pension expense.

Large fluctuations in expenditures due to reclasses within functions.

### ATLANTA INDEPENDENT SCHOOL SYSTEM GENERAL FUND REVENUES BY SOURCE LAST TEN FISCAL YEARS

Schedule 5

						% of total			
Fiscal Year	Taxes	State Grants	Federal Grants	Other	Total	Local	State	Federal	Other
2000	307,556,808	173,618,365	1,047,792	10,730,838	492,953,803	62%	35.22%	0.21%	2.18%
2001	305,699,801	193,545,040	1,063,223	7,224,034	507,532,098	60%	38.13%	0.21%	1.42%
2002	313,659,063	175,553,782	1,069,298	20,302,508	510,584,651	61%	34.38%	0.21%	3.98%
2003	346,768,390	170,033,573	427,849	14,822,888	532,052,700	65%	31.96%	0.08%	2.79%
2004	362,726,900	141,848,193	1,153,791	8,086,373	513,815,257	71%	27.61%	0.22%	1.57%
2005	370,256,829	124,113,881	1,326,039	13,084,964	508,781,713	73%	24.39%	0.26%	2.57%
2006	384,221,179	133,943,879	3,870,753	15,437,607	537,473,418	71%	24.92%	0.72%	2.87%
2007	430,844,808	145,105,716	1,112,951	19,069,158	596,132,633	72%	24.34%	0.19%	3.20%
2008	480,152,929	154,892,058	1,347,241	17,353,301	653,745,529	73%	23.69%	0.21%	2.65%
2009	514,075,346	122,514,004	4,328,538	16,548,410	657,466,298	78%	18.63%	0.66%	2.52%

Source:

Atlanta Independent School System Financial Reports for previous years and fiscal year ended June 30, 2009

### ATLANTA INDEPENDENT SCHOOL SYSTEM GENERAL FUND EXPENDITURES BY FUNCTION

### Last Ten Fiscal Years

Schedule 6

		Pupil	School and Admin.	Business				total current expenditures % of change from	total capital outlay % of change from	total expenditures % of change from
Fiscal Year	Instruction	Services	Services	Services	Capital Outlay	Other	Total	prior year	prior year	prior year
2000	205,362,018	14,490,090	37,064,898	60,170,176	7,098	115,427,286	432,521,566	0.49%	-156111.07%	-1.68%
2001	296,112,778	16,895,530	70,616,896	70,386,212	-	38,237,302	492,248,718	43.18%	0.00%	13.81%
2002	315,472,276	18,373,267	62,467,052	71,978,407	-	41,681,449	509,972,451	3.15%	0.00%	3.60%
2003	343,085,735	17,131,932	59,678,758	69,558,556	-	27,740,683	517,195,664	4.52%	0.00%	1.42%
2004	359,444,397	15,259,936	52,257,050	68,966,619	-	37,341,209	533,269,211	1.32%	0.00%	3.11%
2005	360,922,790	15,635,773	23,265,642	65,285,140	3,029,090	34,293,523	502,431,958	-6.21%	100.00%	-5.78%
2006	328,733,992	20,886,301	42,964,459	85,768,267	-	31,105,339	509,458,358	2.85%	0.00%	1.40%
2007	371,030,700	10,491,218	34,463,418	87,064,138	2,638,066	31,071,989	536,759,530	5.16%	100.00%	5.36%
2008	346,276,544	16,742,092	41,041,883	140,274,918	8,257,558	39,184,963	591,777,958	8.21%	68.05%	10.25%
2009	356,320,086	20,045,172	36,636,052	133,410,584	-	42,590,714	589,002,608	0.38%	100.00%	-0.47%

Source: Atlanta Independent School System Financial Reports for previous years and fiscal year ended June 30, 2009

Note: Capital Outlay has been allocated between functions.

# ATLANTA INDEPENDENT SCHOOL SYSTEM ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST EIGHT FISCAL YEARS

Schedule 7

Fiscal Year Ended	Residential Property	Commercial Property	Industrial Property	Other Property 1	Less Tax-Exempt Property 2	Total Taxable Assessed Value	Total Direct Tax Rate
December 31, 2002	8,567,121,679	6,901,913,667	366,881,480	1,662,085,635	188,994,248	17,309,008,213	32.64
December 31, 2003	9,578,478,978	7,104,858,403	323,814,720	1,590,030,109	160,151,146	18,437,031,064	32.08
December 31, 2004	10,282,698,452	7,433,699,007	308,725,135	1,626,457,946	1,732,722,383	17,918,858,157	31.00
December 31, 2005	10,842,205,309	7,255,025,020	618,322,584	1,590,005,363	186,756,118	20,118,802,158	30.09
June 30, 2006	11,954,278,920	8,069,483,015	699,409,813	1,621,488,855	1,720,017,791	20,624,642,812	32.13
June 30, 2007	13,202,618,136	9,744,120,546	776,908,905	1,595,456,173	1,887,341,520	23,431,762,240	31.61
June 30, 2008	13,980,076,949	13,067,992,615	1,031,326,231	1,615,241,347	2,093,949,974	27,600,687,168	30.49
June 30, 2009	13,872,372,979	11,249,746,299	890,877,231	1,720,999,874	1,910,282,501	25,823,713,882	30.49

Source: Statistical section of the City of Atlanta, Georgia 2009 Comprehensive Annual Financial Report

For the Year Ended June 30, 2009

1 Other Property consist of Historical, Agricultural, Conservation, Utility, Motor Vehicle, Heavy Equipment, Timber, Motor Homes, etc., and is not included in

total assessed value.

**Notes:** 

<sup>2</sup> Tax Exempt Property consist of Basic Homestead, Elderly, Disabled Veteran, Freeport, etc.

<sup>3</sup> The City of Atlanta changed from a December 31 fiscal year to a June 30 fiscal year in 2006.

### ATLANTA INDEPENDENT SCHOOL SYSTEM PROPERTY TAX RATES - ALL OVERLAPPING GOVERNMENTS

### (Per \$1,000 Assessed Value) Last Ten Fiscal Years

Schedule 8

	City Direct Rates								Overlapping Rates					
						Total	Atlanta/ Dekalb County	Downtown Improvement District		Fulton County				
Fiscal Year Ended	General Levy	School Levy	Parks Levy	City Bond Levy	School Bond Levy	Direct Tax Rate (2)	Special Tax District	Special Tax District (1)	County Levy (3)	County Bond Levy	Georgia State Levy	Total		
December 31, 2000	6.57	24.93	0.50	1.32	1.00	34.32	1.96	2.22	9.14	0.66	0.25	10.05		
December 31, 2001	6.28	23.84	0.48	1.27	0.96	32.83	1.86	2.22	13.31 <b>(3)</b>	0.38	0.25	13.94		
December 31, 2002	9.02	21.67	0.50	1.34	0.11	32.64	1.30	2.50	12.53 <b>(3)</b>	0.28	0.25	13.06		
December 31, 2003	8.71	21.46	0.50	1.30	0.11	32.08	1.14	3.60	12.05 <b>(3)</b>	0.27	0.25	12.57		
December 31, 2004	8.25	20.87	0.50	1.27	0.11	31.00	1.05	4.20	11.59 <b>(3)</b>	0.07	0.25	11.91		
December 31, 2005	7.64	20.42	0.50	1.43	0.10	30.09	2.05	5.00	11.58 <b>(3)</b>	0.06	0.25	11.89		
June 30, 2006 (4)	7.53	22.64	0.50	1.41	0.05	32.13	0.99	5.00	11.40 (3)	0.06	0.25	11.72		
June 30, 2007 (4)	7.09	22.64	0.50	1.33	0.05	31.61	0.96	5.00	10.28 (3)	0.06	0.25	10.59		
June 30, 2008 (4)	7.12	21.64	0.50	1.18	0.50	30.49	0.83	5.00	10.28 (3)	0.00	0.25	10.53		
June 30, 2009 (4	7.12	21.64	0.50	1.18	0.54	30.49	0.83	5.00	10.28 (3)	0.00	0.25	10.53		

Source:

December 2002 -June 2009 December 2000 -December 2001 Statistical section of the City of Atlanta, Georgia Comprehensive Annual Financial Report For the Year Ended June 30, 2009 Statistical section of the Atlanta Board of Education Financial Report for the Year Ended June 30, 2008

Notes:

- 1 Tax imposed by property owners in the district pursuant to state authorization.
- 2 Reduced by debt service payment of \$3,052,000 by the Atlanta Board of Education using its existing resources.
- 3 Hospital levy included in County levy.
- 4 The City of Atlanta changed from a December 31 fiscal year to a June 30 fiscal year in 2006.

### ATLANTA INDEPENDENT SCHOOL SYSTEM PRINCIPAL PROPERTY TAXPAYERS JUNE 30, 2008 AND NINE YEARS AGO

Schedule 9

#### 2008

Tax Payer	Type of Business	Ta:	xable Assessed Value 1	Rank	Percentage of Total City Taxable Assessed Value
AT &T (formerly Bell South)	Communication Service	\$	333,432,299	1	1.36%
Georgia Power Company	Utility Service		332,146,406	2	1.36%
Development Authority of Fulton	Government		206,701,589	3	0.85%
Coca-Cola Company	Marketing and Manufacturing		174,796,651	4	0.72%
Post Apartment Homes	Residential Real Estate		168,194,137	5	0.69%
BF ATL, LLC	Commercial Real Estate		158,985,279	6	0.65%
Sun Trust Plaza Association	Commercial Real Estate		119,200,000	7	0.49%
Georgia Pacific Company	Pulp and Paper Manufacturing		105,231,889	8	0.43%
GA Promenade, LLC	Residential Real Estate		101,252,131	9	0.41%
Hines One Atlanta Center, LP	Commercial Real Estate		91,507,582	10	0.37%
Total		\$	1,791,447,963		<u>7.33%</u>

#### 1999

		Ta	xable Assessed		City Taxable Assessed
Tax Payer	Type of Business	Value		Rank	Value
Bell South	Communication Service	\$	312,435,314	1	2.42%
Coca-Cola Company	Marketing and Manufacturing		155,802,140	2	1.21%
Georgia Power Company	Utility Service		152,322,369	3	1.18%
AT&T	Communication Service		135,061,777	4	1.05%
Georgia Pacific Company	Pulp and Paper Manufacturing		81,202,870	5	0.63%
CSC Associates	Commercial Real Estate		79,010,070	6	0.61%
One Ninety One Peachtree Association	Commercial Real Estate		76,178,120	7	0.59%
Sprint	Communication Service		33,365,121	8	0.26%
Norfolk Southern	Commerical Real Estate/Hospitality		29,011,609	9	0.22%
MCI Telecom	Communication Service		27,328,391	10	0.21%
Total		\$	1,081,717,781		8.38%

Source: Statistical section of the City of Atlanta, Georgia Comprehensive Annual Financial Report For the Year Ended June 30, 2009

### Note:

 The final 2008 taxable assesed values for principal tax payers is not available due to the temporary collection order for 2008 which may cause some properties to be billed at prior year's value. The update will not be available until the 2008 digest is certified.

## ATLANTA INDEPENDENT SCHOOL SYSTEM PROPERTY TAX LEVIES AND COLLECTIONS LAST EIGHT FISCAL YEARS

Schedule 10

	Taxes Levies	Year of the Levy		Collections in	<b>Total Collections To Date</b>		
Fiscal Year Ended	for the Fiscal Year	Amount (1)	Percentage of Levy	Subsequent Years	Amount	Percentage of Levy	
December 31, 2002	173,920,120	158,225,729	90.98%	15,105,557	173,331,286	99.66%	
December 31, 2003	178,909,014	166,815,658	93.24%	11,462,115 2	178,277,773	99.65%	
December 31, 2004	180,733,587	170,502,285	94.34%	9,752,408 2	180,254,693	99.74%	
December 31, 2005	178,703,068	160,301,279	89.70%	17,909,963 2	178,211,242	99.72%	
June 30, 2006	6,750,195	6,750,195	100.00%	-	6,750,195	100.00%	
June 30, 2007	179,606,933	164,976,460	91.85%	11,685,144 2	176,661,604	98.36%	
June 30, 2008	182,020,745	173,030,142	95.06%	6,494,066	179,527,207	98.63%	
June 30, 2009	196,377,854	190,475,498	96.02%	7,422,956	197,898,454	99.76%	

Source: Statistical section of the City of Atlanta, Georgia 2009 Comprehensive Annual Financial Report For the Year Ended June 30, 2009

Notes: 1 Does not include tax revenues retained by Fulton and DeKalb County for administrative expenditures, therefore the collection rate shown is slightly less than actual.

- 2 Adjusted to collection in subsequent year.
- 3 Information for the period prior to December 31, 2002 was not available.
- 4 The City of Atlanta changed from a December 31 fiscal year to a June 30 fiscal year in 2006.

### ATLANTA INDEPENDENT SCHOOL SYSTEM COMPARISON OF PROPERTY TAX MILLAGE RATES

as of June 30, 2009

Schedule 11

		MAINTENANCE	
	TOTAL RATE	AND OPERATION	DEBT SERVICE
Atlanta Public Schools	22.18	21.64	0.54
Clayton County Schools	20.00	20.00	0.00
Cobb County Schools	18.90	18.90	0.00
DeKalb County Schools	22.98	22.98	0.00
Douglas County Schools	21.35	18.35	3.00
Fulton County Schools	17.50	17.50	0.00
Gwinnett County Schools	20.55	19.25	1.30
Rockdale County Schools	21.00	21.00	0.00

Source: Georgia Department of Revenue and Atlanta Public School Board Docs

Note: All tax rates are per \$1000 assessed valuation.

## ATLANTA INDEPENDENT SCHOOL SYSTEM TAX MILLAGE RATES LAST TEN FISCAL YEARS

Schedule 12

Tax Year	Maintenance and Operations	Sinking Bond Fund	Total Levy	Comments	_
2000	23.84	0.96	24.80	Millage rate roll-back of \$1.09 on every \$1,000 levied for Education	
2001	21.94	0.12	22.06	Decrease of 2.74 mills due to: o Roll-Back Operating - 1.9 mills o Defeasement Bond Sinking .77 mills o Roll-Back Bond Sinking .07 mills	
2002	21.67	0.11	21.78	Decrease of 0.276 mills	
2003	21.46	0.11	21.57	Decrease of 0.215 mills	
2004	20.87	0.11	20.98	Decrease of 0.58 mills	
2005	20.42	0.10	20.53	Decrease of 0.45 mills	
2006	22.65	0.05	22.70	Increase of 2.17 mills	
2007	22.64	0.054	22.694	Decrease of 0.006 mills	
2008	21.64	0.054	21.694	Decrease of 1.000 mills	
2009	21.64	0.054	21.694	No change from 2008	

Source: Georgia Department of Revenue and Atlanta Public School Board Docs

## ATLANTA INDEPENDENT SCHOOL SYSTEM DEMOGRAPHIC STATISTICS LAST EIGHT FISCAL YEARS

Schedule 13

Fiscal Year		Personal Income (thousands of	Per Capita Personal	Median	School	Unemployment
Ended	Population	dollars)	Income	Age	Enrollment	Rate
December 31, 2002	428,100	149,831	32,925	32.3	55,640	7.9%
December 31, 2003	432,900	153,070	32,739	34.0	53,485	7.7%
December 31, 2004	434,900	162,297	33,838	33.8	51,358	7.4%
Decemver 31, 2005	442,100	173,159	34,825	34.7	50,188	5.9%
June 30, 2006	451,600	184,186	35,846	34.7	49,924	5.3%
June 30, 2007	451,600	184,186	35,846	34.7	49,707	4.5%
June 30, 2008	461,956	196,683	36,309	32.0	51,377	5.9%
June 30, 2009	477,300	198,580	37,744	35.0	48,093	10.3%

Source: Statistical section of the City of Atlanta, Georgia 2009 Comprehensive Annual Financial Report For the Year Ended June 30, 2009

1 Information for the period prior to December 31, 2002 was not available.

2 The City of Atlanta changed from a December 31 fiscal year to a June 30 fiscal year in 2006.

## ATLANTA INDEPENDENT SCHOOL SYSTEM GENERAL FUND PER PUPIL COST LAST TEN FISCAL YEARS

Schedule 14

Fiscal Year 4	Expenditures <sup>1</sup>	Active Enrollment <sup>2</sup>			Cost Per Pupil Attended	
2000	432,522	58,097	7.445	52,684	8.210	
2001	492,249	56,955	8.643	54,411	9.047	
2002	509,972	56,586	9.012	54,961	9.279	
2003	517,196	54,946	9.413	52,398	9.871	
2004	533,269	52,103	10.235	49,565	10.759	
2005	502,432	51,377	9.779	49,138	10.225	
2006	509,458	50,631	10.062	44,534	11.440	
2007	536,734	49,773	10.798	48,720	11.017	
2008	591,778	48,532	12.194	44,935	13.170	
2009	589,003	48,093	12.247	51,449	11.448	

Sources: 1 Atlanta Independent School System Financial Reports for fiscal year ended June 30, 2009

<sup>2</sup> GA Department of Education Enrollment by Grade report for FY2009.

<sup>3</sup> APS Average Daily attendace report as of June 30, 2009.

Fiscal years 2000-2008 - Statistical section of the 2008 Atlanta Board of Education CAFR.

# ATLANTA INDEPENDENT SCHOOL SYSTEM SCHOOL BREAKFAST PROGRAM LAST TEN FISCAL YEARS MEALS SERVED

Schedule 15

Fiscal Year	Total	Free	Reduced	Paid
2000	3,301,943	2,868,928	91,094	341,921
2001	3,132,092	2,784,088	75,298	272,706
2002	3,247,865	3,018,458	76,582	152,825
2003	3,022,747	2,744,137	71,277	207,333
2004	3,249,614	2,935,318	72,924	241,372
2005	2,788,851	2,499,934	83,064	205,853
2006	2,707,493	2,435,219	85,014	187,260
2007	2,782,559	2,490,514	105,082	186,963
2008	2,854,746	2,597,420	85,533	171,793
2009	2,884,599	2,634,544	78,887	171,168

Source: Atlanta Public School Nutrition Department

# ATLANTA INDEPENDENT SCHOOL SYSTEM SCHOOL LUNCH PROGRAM LAST TEN FISCAL YEARS MEALS SERVED

Schedule 16

Fiscal Year	Total	Free	Reduced	Paid
2000	7,317,974	5,746,033	307,254	1,264,687
2001	7,173,947	5,786,478	273,307	1,114,162
2002	7,073,273	6,043,275	282,511	747,487
2003	6,834,927	5,720,433	260,505	853,989
2004	6,597,114	5,420,054	230,992	946,068
2005	6,040,086	4,929,194	283,294	827,598
2006	5,980,314	4,924,894	289,292	766,128
2007	5,938,199	4,886,222	314,070	737,907
2008	5,894,475	4,943,800	272,290	678,385
2009	5,919,633	4,961,606	252,189	705,838

Source: Atlanta Public School Nutrition Department

### ATLANTA INDEPENDENT SCHOOL SYSTEM NUMBER OF SCHOOLS LAST TEN FISCAL YEARS

Schedule 17

Fiscal Year	Total	Elementary	Middle	High	
2000	96	68	17	11	
2001	95	68	16	11	
2002	92	66	16	10	
2003	89	63	16	10	
2004	89	63	16	10	
2005	85	59	16	10	
2006	89	59	16	14	
2007	94	58	16	20	
2008	93	57	17	19	
2009	95	57	19	19	

Source: Atlanta Public Schools - Web Page - Fast Facts

### ATLANTA INDEPENDENT SCHOOL SYSTEM

### Principal Employers Last Eight Years

Schedule 18

		2002	Percentage of			2003	Percentage of
Employer	Type of Business	Employees	Total Employment	Employer	Type of Business	Employees	Total Employment
International Business Machine Corp.	Technology Services	3,851	1.99%	International Business Machine Corp.	Technology Services	3,683	1.90%
Georgia-Pacific Corporation	Pulp and Paper Manufacturing	3,245	1.68%	Georgia-Pacific Corporation	Pulp and Paper Manufacturing	3,352	1.73%
Efficiency Plus Consultants	Consulting	3,200	1.65%	Efficiency Plus Consultants	Consulting	3,200	1.65%
The Coca-Cola Company	Marketing and Manufacturing	3,181	1.64%	The Coca-Cola Company	Marketing and Manufacturing	3,095	1.60%
Cable News Network, Inc.	Media	2,055	1.06%	Cable News Network, Inc.	Media	2,087	1.08%
Atlanta Journal and Constitution	Media	1,423	0.73%	Atlanta Journal and Constitution	Media	1,664	0.86%
Tenet Healthsystem, Inc.	Healthcare	1,336	0.69%	Tenet Healthsystem, Inc.	Healthcare	1,400	0.72%
Turner Entertainment Networks	Entertainment	1,019	0.53%	Turner Entertainment Networks	Entertainment	1,029	0.53%
Atlanta Marriott Marquis Hotel	Hospitality	1,000	0.52%	Turner Broadcasting System, Inc.	Media/Entertainment	912	0.47%
Turner Broadcasting System, Inc.	Media/Entertainment	943	0.49%	Skanska USA Building, Inc.	Construction-related Services	793	0.41%
Total		21,253	10.97%	Total		21,215	10.95%
		21,211					
		2004	Percentage of			2005	Percentage of
Employer	Type of Business	Employees	Total Employment	Employer	Type of Business	Employees	Total Employment
International Business Machine Corp.	Technology Services	3,864	1.97%	International Business Machine Corp.	Technology Services	3,697	1.81%
Georgia-Pacific Corporation	Pulp and Paper Manufacturing	3,358	1.71%	The Coca-Cola Company	Marketing and Manufacturing	3,096	1.52%
The Coca-Cola Company	Marketing and Manufacturing	3,062	1.56%	Accenture LLP	Consulting	3,000	1.47%
Cable News Network, Inc.	Media	1,953	0.99%	Georgia-Pacific Corporation	Pulp and Paper Manufacturing	2,434	1.19%
Atlanta Journal and Constitution	Media	1,407	0.72%	Cable News Network, Inc.	Media	1,922	0.94%
Tenet Healthsystem, Inc.	Healthcare	1,377	0.70%	Allied Barton Security Services	Security Services	1,896	0.93%
Turner Entertainment Networks	Entertainment	1,067	0.54%	Tenet Healthsystem, Inc.	Healthcare	1,410	0.69%
Turner Broadcasting System, Inc.	Media/Entertainment	974	0.50%	Turner Broadcasting System, Inc.	Media/Entertainment	1,351	0.66%
Atlanta Spirit, Inc.	Sports	797	0.41%	Turner Entertainment Networks	Entertainment	1,118	0.55%
Air Serv Corp.	Transportation	767	0.39%	Atlanta Journal and Constitution	Media	1,017	0.50%
Total		18,626	9.49%	Total		20,941	10.26%
Employer	Type of Business	2006 Employees	Percentage of Total Employment	Employer	Type of Business	2007 Employees	Percentage of Total Employment
International Business Machine Corp.	Technology Services	4,225	2.00%	The Coca-Cola Company	Marketing and Manufacturing	3,029	1.65%
The Coca-Cola Company	Marketing and Manufacturing	3,178	1.51%	Allied Barton Security Services	Security Services	2,395	1.30%
Allied Barton Security Services	Security Services	2,148	1.02%	Accenture LLP	Consulting	2,100	1.14%
Cable News Network, Inc.	Media Services	1,924	0.91%	Cable News Network, Inc.	Media	1,809	0.98%
Air Serv Corp.	Transportation	1,721	0.82%	Turner Broadcasting System, Inc.	Media/Entertainment	1,710	0.93%
Accenture LLP	Consulting	1,700	0.81%	Air Serv Corp.	Transportation	1,710	0.76%
Turner Broadcasting System, Inc.	Media/Entertainment	1,528	0.72%	Turner Entertainment Networks	Entertainment	1,290	0.70%
Tenet Healthsystem, Inc.	Healthcare	1,408	0.67%	Tenet Healthsystem, Inc.	Healthcare	1,279	0.69%
Turner Entertainment Networks	Entertainment	1,054	0.50%	Georgia-Pacific Corporation	Pulp and Paper Manufacturing	1,106	0.60%
Atlanta Journal and Constitution	Media	1,036	0.49%	Earthlink, Inc.	Internet	1,106	0.60%
Total	Wedia	19,922	9.45%	Total	internet	17,215	9.35%
1000		17,722	71.570	10111		17,210	7.5570
		2008	Percentage of		Note: 1	2009	Percentage of
Employer		Employees	Total Employment	Employer	Type of Business	Employees	Total Employment
International Business Machine Corp.	Technology Services	3,827	1.95%	The Coca-Cola Company	Marketing and Manufacturing		
Allied Barton Security Services	Security Services	3,702	1.88%	Allied Barton Security Services	Security Services		
The Coco-Cola Company	Marketing and Manufacturing	3,009	1.53%	Accenture LLP	Consulting		
Accenture LLP	Consulting	1,900	0.97%	Cable News Network, Inc.	Media		
Cable News network	Media	1,871	0.95%	Turner Broadcasting System, Inc.	Media/Entertainment		
Turner Broadcasting System, Inc.	Media/Entertainment	1,781	0.91%	Air Serv Corp.	Transportation		
Tenet Health System , Inc.	Healthcare	1,251	0.64%	Turner Entertainment Networks	Entertainment		
Georgia-Pacific Corporation	Pulp and Paper Manufacturing	1,099	0.56%	Tenet Healthsystem, Inc.	Healthcare		
Air Service Corp	Transportation	1,060	0.54%	Georgia-Pacific Corporation	Pulp and Paper Manufacturing		
Atlanta Journal and Constitution	Media	1,008	0.51%	Earthlink, Inc.	Internet		
Total		20,508	10.44%	Total			

Statistical section of the City of Atlanta, Georgia 2009 Comprehensive Annual Financial Report

For the Year Ended June 30, 2009

1. Fiscal Year 2009 data was not available.

Source:

Note:

91